

AGENDA ITEM ACTION REQUEST

	Meeting Date: October 22, 2013	Meeting Type: Regular <input checked="" type="checkbox"/> Special <input type="checkbox"/>
Requestor: <input type="checkbox"/> Manager <input type="checkbox"/> City Attorney <input checked="" type="checkbox"/> Department <input type="checkbox"/> Other Parks & Rec.	Item: Consider approval of City of Harrisonburg Comprehensive Parks and Recreation Master Plan Update.	
Reviewed: <input checked="" type="checkbox"/> Manager <input type="checkbox"/> City Attorney <input checked="" type="checkbox"/> Department <input type="checkbox"/> Other Parks & Rec	Review: The comprehensive Master Plan for Parks and Recreation for the City of Harrisonburg was completed in 2003. In early spring of 2013, Council recommended that an update of this plan was desirable to assess accomplishments and determine recommendations for the future. This update and revision was completed in August and approved by the Parks and Recreation Commission at their September meeting. It is now presented to Council for their consideration of approval.	
Recommend: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Manager <input type="checkbox"/> City Attorney <input checked="" type="checkbox"/> Department <input type="checkbox"/> Other Parks & Rec		
	Attachments: 1. Harrisonburg Parks Plan 2013 Final	

October 2013

Comprehensive Parks and Recreation Master Plan Update

The City of Harrisonburg, Virginia



Prepared for:
The City of Harrisonburg, Virginia
Parks and Recreation Department
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Table of Contents

Executive Summary	3
Introduction	6
Vision Statement and Mission	7
Comparison of 2003 and 2013 Plans	8
Methodology	10
Existing Conditions of Parks & Facilities	12
<i>Summary of Parks & Facilities Assessments</i>	12
Needs Analysis	17
<i>Survey, Interview, & Questionnaire Findings</i>	17
<i>Demographic Findings & Trends</i>	22
<i>Parks & Recreation Standards</i>	23
Recommendations for Improvements	27
<i>Existing Parks & Facilities Improvements</i>	27
<i>Recommendations for New Parks & Facilities</i>	28
<i>Program Improvements</i>	30
<i>Operations & Management</i>	30
Implementation Plan	32
<i>Priority List</i>	32
Analysis of Costs	33
<i>Methodology</i>	33
<i>Funding Overview</i>	34
<i>Adjusting Priorities for Available Funding</i>	35
Appendices A - G	

Executive Summary

This plan is intended to supplement and update the 2003 Comprehensive Recreation & Parks Master Plan completed by Land Planning & Design Associates, Inc. (LPDA). This update does not replicate the 2003 Plan in its entirety, but selectively re-assesses key issues and concerns in order to assist the Harrisonburg Parks and Recreation Department as it plans for the next ten years of growth and change.

Numerous groups were involved in the formation of this plan including the Parks and Recreation Department staff, the Parks and Recreation Advisory Commission, a variety of stakeholders, and the general public. LPDA reviewed all feedback in order to determine how the parks system has changed since 2003, what improvements are necessary for the system to properly function at present, and what must be done to ensure the system meets the needs of the community in ten years.

Department staff provided the following information regarding changes or similarities between 2003 to 2013. The parks system added or improved the following:

- Lucy F. Simms Education Center
- Rocktown Trails at Hillendale Park
- A Dream Come True Park
- Liberty Park
- Denton Park
- Skate Park at Westover Park
- Disc Golf at Westover Park
- Smithland Road Park (partial build-out)
- Improvements at Ralph Sampson Park
- Renovations to the Gilkerson Community Activities Center
- First Tee Building
- Improvements at Ramblewood Park (construction is on-going)

The parks system added or improved the following policies and programs:

- 50+ Wiser Senior Program (and coordinator position)
- Stream Health Management policies (and coordinator position)
- Expanded childcare programs
- Environmental stewardship policies

The parks system removed the following elements:

- Athletic Director position
- Willow Street Tennis Courts

The following items remained the same or similar:

- Budget/funding levels
- General community satisfaction with the parks and recreation system
- Certain maintenance and repair issues within parks and facilities
- Enthusiasm for soccer



Westover Skate Park



Bike Rodeo

In addition, the Department completed a number of recommendations proposed in the 2003 Plan including system-wide maintenance improvements, a trail system at Westover Park, renovations to the Gilkerson Community Activities Center, and master plans for Smithland Soccer Complex, Ralph Sampson Park, and Ramblewood Park.

After compiling the information from staff, stakeholders, and the public, LPDA performed a Needs Analysis. The Needs Analysis looked at demographic trends, park acreage standards, and amenity and activity standards to objectively identify shortfalls and surpluses. Refer to Appendix A for relevant figures and tables. The major findings are:

- The overall population of Harrisonburg is expected to increase, and increase faster than other Virginia cities of similar size
- Ethnicities other than white within the City are increasing in population
- The City has a high population of younger people under age 65
- The City has a higher poverty rate than other Virginia cities of similar size
- There continues to be a lack of park types considered “Neighborhood Parks”
- There is a surplus of park types considered “District Parks”
- Although standards say that the City has enough indoor recreation space to meet the needs of the population size, survey responses and discussions with stakeholders denote that there is a perceived lack of indoor recreation space
- Soccer fields continue to be in high demand
- A second city swimming pool was in high demand

Department staff performed physical condition assessments for each existing park and facility. LPDA used the surveys completed by staff to understand what level of repairs and improvements was needed at each site. This information was translated into a condition score and then into lifecycle costs for making needed improvements. Refer to Appendix B for relevant forms and tables. Below are the highlights of the condition assessments:

- Purcell Park had the most physical condition issues of any park
- Gilkerson Community Activities Center had the most physical condition issues of any facility
- Denton and Liberty Parks were in the best condition, likely due to their recent construction
- Westover Swimming Pool had the fewest problems of any facility
- In general, the most often cited condition issues were lack of ADA handicap accessibility; issues with parking lot surfacing; inadequate parking during peak hours; drainage issues; minor cleanliness problems; and need for lighting, security, and storage space.

Recommendations were based on conclusions derived from the surveys, interviews, condition assessments and Needs Analysis. They focused on improvements to existing parks and facilities; recommendations for new parks and facilities; improvements to programs; and operations and management considerations. A few of the major recommendations are:

- Make improvements to Purcell Park, which has the greatest number of physical deficiencies

- Fully construct the Smithland Road Soccer Complex as proposed in the master plan
- Develop an indoor recreation center in the east or south side of the City
- Construct an additional swimming pool
- Develop more Neighborhood Parks
- Develop and implement greenways
- Continue to advance environmental initiatives and policies

An analysis of the Department’s budget found that they likely have enough funding in place or requested to address common lifecycle maintenance concerns and some new additions to the park system. They do not, however, have enough funding available for major improvements such as a new recreation center, a new swimming pool, or completion of Smithland Road Soccer Complex as it was proposed in the master plan. In these situations, the Department will need to begin thinking about how to supplement capital outlay and improvement requests with larger funding sources such as bonds and tax-related sources. Refer to Appendix A for a breakdown of cost estimates and potential funding sources.

This plan update is one piece of the long-range planning puzzle that must be solved to ensure that Harrisonburg’s citizens remain satisfied. The next step for the Parks and Recreation Department is to consider the findings of this plan update and begin to develop a long-range plan for what they want to accomplish and how they would prefer to accomplish it. The Department consistently received high praise for their accomplishments and the general public seems mostly content with the offerings of the current parks system. As the Needs Analysis showed, however, the population of the City is growing and changing and the recreational needs of the City ten years from now must be considered. The Department must continue to communicate with City Council, local recreation advocates such as greenway promoters, other City departments, athletic organizations, and park visitors to ensure that the broader picture of parks and recreation needs are understood and addressed.

*Small Spaces Filled With
“Pocket Parks...”
Denton Park*



Introduction

The City of Harrisonburg commissioned this update to the 2003 Comprehensive Parks and Recreation Master Plan in order to capture trends in demographics and park usage to ensure that the parks and recreation department continued to meet the needs of the community. Harrisonburg has experienced tremendous growth in population and diversity since 2003 and has worked to fulfill the demands of its citizens. The parks and recreation system has grown, as well, and the goals of this 2013 plan update are to assess this growth, compare it to current recreation trends, and determine where and how improvements can be made.

In addition to updating the 2003 Plan, Harrisonburg City Council commissioned this report in order to understand the potential need for and use of a downtown park such as that suggested by the group known as the Plan Our Park Committee. The Plan Our Park site is proposed between South Liberty Street and South Main Street, bounded by West Bruce Street to the north. If constructed, this park—currently being planned by consultants hired by the Committee—would serve as a centralized and multi-faceted urban park available to many user groups including local citizens, James Madison University students, and tourists.

This report should be considered an addendum to the 2003 Plan in that it provides enough detail to assist parks and recreation decision-makers over the next 5-10 years but does not include extensive background or intensive research. Refer to the 2003 Plan for in-depth discussions of existing parks and facilities and their amenities, a detailed review of parks standards, and a more complete array of figures and tables.

The following pages provide a methodology for how this plan was prepared; an overview of feedback received from the public, stakeholder groups and organizations, and parks department staff members; a needs analysis that assesses what parks and facilities exist compared to what is required to meet demand; and recommendations for addressing shortfalls and concerns. The final report section provides an implementation plan that offers suggested ways to carry out the recommendations.

Existing Parks & School Properties

Schools:

- A Harrisonburg High School
- B Thomas Harrison Middle School
- C Waterman Elementary School
- D Spotswood Elementary School
- E Keister Elementary School
- F Smithland Road Elementary & Skyline Middle School
- G Stone Spring Elementary School

Parks:

- 1 Heritage Oaks Golf Course
- 2 Hillandale Park
- 3 Rocktown Trails
- 4 Westover Park
- 5 Morrison Park
- 6 Ralph Sampson Park
- 7 Liberty Park
- 8 Kiwanis Park
- 9 Eastover Tennis Courts
- 10 Smithland Road Soccer Complex
- 11 Purcell Park
- 12 Dream Come True Playground
- 13 Ramblewood Park
- 14 Denton Park
- *Riven Rock Park (West of City, not shown on plan)



Vision Statement and Mission

The 2003 Plan provided a limited discussion of a “universal vision” for the Parks and Recreation Department. This vision referred to the need for the parks system to continue to grow and become a system for all citizens to be proud of.

The stated mission of the Parks and Recreation department is as follows:

The mission of the Harrisonburg Department of Parks and Recreation is to enhance the quality of life and meet the needs of every citizen by providing comprehensive leisure service opportunities. The department’s mission is also to develop and maintain a safe system of open spaces and public facilities for the use and enjoyment by the community.

As time goes by, it is always a good idea to re-visit these statements to see if they continue to fit with the current goals and operation of the organization. Alternatively, it is wise to re-visit the statements to ensure that the mission and vision is being followed and achieved. Although mission and vision statements rarely come into play in everyday park operations and the current mission statement is sufficient, updating a mission statement and creating a vision statement can provide the impetus to make subsequent adjustments to park facilities and programs to reflect changing attitudes.

The Working Group Questionnaire, available in Appendix D, asked park department staff and the Parks and Recreation Advisory Committee (PRAC) to develop a vision statement which outlined their desired future for the parks system. It should be noted that a mission statement and a vision statement have different, yet similar goals. A mission statement answers why an organization exists and describes its purpose. A vision statement summarizes the ideal state of an organization—what it could become if all the goals were met. Many of the questionnaire responses tended to be mission statements but were still highly useful in understanding how staff and PRAC members viewed the parks system and what they understood their role to be.

The main finding from the vision statement exercise is that every respondent felt that the mission of the parks system should be serving the community and the citizens of Harrisonburg and making sure their recreational needs were met. This shows that the parks current mission is being upheld.

Staff and PRAC vision statements also described the need for environmental awareness and innovative programs and activities. These phrases are not included in the current mission statement and may show that ideas about the goals of parks and recreation are changing.

A suggested vision statement for the Harrisonburg parks and recreation system is offered below. The statement was developed by incorporating language provided in the questionnaires and are, in essence, the department’s own words:

The Harrisonburg Parks and Recreation Department will be a leading resource for creating positive leisure, recreational, and cultural experiences for the citizens of Harrisonburg and the surrounding area. We will offer a variety of quality programs, parks, and facilities for people of all ages, ethnicities, and abilities. Our department will lead the way in implementing innovative actions and policies related to environmental awareness, connectivity, and recreation.

The department should consider editing this vision statement to meet their needs and adopting the final result as part of their periodic review process.

...to enhance the quality of life and meet the needs of every citizen...

...to develop and maintain a safe system of open spaces and public facilities...

...be a leading resource for creating positive leisure, recreational, and cultural experiences...

...lead the way in implementing innovative actions and policies related to environmental awareness, connectivity, and recreation.

Comparison of 2003 and 2013 Plans

This section provides a brief overview of the changes that have taken place in the parks and recreation system since the 2003 Plan was adopted. Refer to the remainder of this report for more details about these changes.

The parks system has added or improved the following units since 2003:

- Lucy F. Simms Education Center
- Rocktown Trails at Hillandale Park
- A Dream Come True Park
- Liberty Park
- Denton Park
- Skate Park at Westover Park
- Disc Golf at Westover Park
- Smithland Road Park (partial build-out)
- Improvements at Ralph Sampson Park
- Renovations to the Gilkerson Community Activities Center
- First Tee Building
- Improvements at Ramblewood Park (construction is on-going)

The parks system has added or improved the following policies and programs since 2003:

- 50+ Wiser Senior Program (and coordinator position)
- Stream Health Management policies (and coordinator position)
- Expanded childcare programs
- Environmental stewardship policies

The parks system has removed the following elements since 2003:

- Athletic Director position
- Willow Street Tennis Courts

The following items have remained the same or similar since 2003:

- Budget/funding levels
- General community satisfaction with the parks and recreation system
- Certain maintenance and repair issues within parks and facilities
- Enthusiasm for soccer

It is also useful to know what was recommended in the 2003 Plan and which of those recommendations were implemented. This provides a convenient way of understanding what work remains to be done. Refer to Appendix F for a full listing of recommendations from the 2003 Plan. Below is a summary of recommendations from the 2003 Plan that were fully or partially completed by 2013. All other recommendations from the 2003 Plan that were not completed should still be considered for implementation as part of this plan update.

Completed 2003 Plan Recommendations

General Park Maintenance

- Develop a systematic inspection program of all park structures to evaluate need for repairs and replacements. (Park maintenance staff recently attended a seminar to begin a program such as this).

Westover Park

- Renovate pavements around Jr. Olympic Pool (upcoming CIP item)
- Develop a trail system through the park with a main spine connecting South Dogwood Drive with the land behind the picnic shelters
- Stabilize and develop the creek into riparian habitat.
- Build a recreational pool that is focused on family and children

Gilkerson CAC

- Enclose current front desk area and construct new reception desk for better view down the hall

Ralph Sampson Park (many items completed through the 2008 Master Plan and resulting construction)

- Evaluate use of existing space for neighborhood activities and school activities. Survey neighborhood preferences and school preferences to determine what uses are best suited for the site.
- Evaluate possibilities for handicapped access.
- Continue to maintain and upgrade the softball field for increased use.
- Widen parking lot entrances
- Provide access points to and from the future renovated Simms School site.

National Guard Armory

- Continue shared use and access of the Armory indoor hard court.

Ramblewood Park

- Phase 1 of the project is currently under construction and includes capping of the landfill, grading of softball fields, and development of a disc golf course with southern park access.

Smithland Road Park

- Develop a site master plan that addresses program elements recommended in this plan. This plan should address neighborhood concerns as well as recreation needs of the community.
- Build walking trails

Willow Street Tennis Courts

- These courts were converted into parking from JMU Memorial Hall.

Eastover Tennis Courts

- Provide proper turning radii at the parking lot entrance. (To be accomplished as part of a parking lot re-design necessitated by the construction of a roundabout at Carlton and Reservoir Streets)

Heritage Oaks Golf Course

- Continue to market the golf course to City residents, County residents, and the traveling public.

Tourism

- Create a downtown walking tour

Program Improvements

- Redevelop the Parks and Recreation Activity Guide
- Create programs to address needs of the elderly and develop a better senior citizen program

Methodology

This plan followed a similar methodology to the original 2003 plan. LPDA gathered information from Department staff, stakeholders, and public surveys. Park staff assessed each existing park and facility for its current physical condition. LPDA prepared a Needs Analysis to determine park acreage and amenity shortfalls or surpluses. The conclusions from this data gathering phase were extrapolated into recommendations for future improvements and additions, which were then categorized into immediate, short, and long term priorities. LPDA then prepared cost summaries to understand the funding implications of the work proposed in the plan.

Staff, stakeholder, and public input played a key role in the development of this plan. These groups represented actual park consumers and informed the plan as to how parks and facilities are used on a day-to-day basis.

Department staff and the Parks and Recreation Advisory Commission completed a Working Group Questionnaire. The goals of the questionnaire were to determine how Department staff and the Commission understood the functionality of the park system and how it could be improved. 12 questionnaires were returned and the results are available in Appendix D.

Stakeholders were considered people or groups who had a direct interest in the functionality of the parks system. They included team coaches, neighborhood representatives, bicycle advocates, employees from other City departments, greenway representatives, and festival coordinators. Stakeholders provided invaluable knowledge regarding how they or their groups interacted with the parks system and how certain changes would enhance that interaction. LPDA interviewed 20 individual stakeholders. Complete interview minutes are available in Appendix E.

The Department also administered an Internet-based survey to ascertain public sentiment about the parks system. A total of 49 respondents completed the survey, the results of which are located in Appendix C.

Park maintenance staff visited each park and facility to ascertain existing physical condition. For the purposes of this plan, a park was considered an outdoor site with open-air amenities and a facility was considered a fully-enclosed structure or building with interior spaces. Each park or facility was ranked on its physical condition. Rankings were used to develop repair and maintenance priorities and costs were applied to specific condition issues noted on the assessment forms. Complete results of the assessments are available in Appendix B and costs are available in Appendix G.

The Needs Analysis used demographic trends and industry-standard acreage and amenity levels per population density to determine if Harrisonburg's current recreational offerings were sufficient and if they would continue to be sufficient in the future. The Needs Analysis also considered standardized versus expressed demand. In other words, the shortfalls and surpluses determined by the industry standards were vetted against the needs and requests expressed by park staff, stakeholders, and the public. For example, the data showed that the City had a large shortfall of tennis courts yet interviews and surveys did not show any actual demand for more tennis courts. Therefore, installation of additional tennis courts was not considered a priority action.

Feedback and Needs Analysis findings were turned into recommendations for improvements to the parks system. The goals of the recommendations were to offer potential solutions to current problems and to ensure that future needs would be addressed. The Implementation Plan categorized each recommendation into immediate, short-term, and long-term priorities in order to help the Department plan for funding and staffing needs necessary to carry out the recommendations in a feasible manner.

The final step in the process was to apply costs to the recommendations and re-assess priorities based on funding implications. Estimates were developed using spreadsheets similar to those found in the 2003 plan. These generalized, planning-level costs are not intended to be used for design and construction purposes but for the Department to gain a broad understanding of funding levels necessary to implement various recommendations. The estimates also provided a general idea of funding levels needed at the immediate, short, and long-term priority ranges. Refer to Appendix G for cost summary spreadsheets.



*One of the
Department's Proudest
Accomplishments...
A Dream Come True
Park*

Existing Conditions of Parks & Facilities

Parks & Recreation staff completed inventory forms for facilities (buildings) and park lands throughout the system. These forms were similar to those used in 2003 and therefore a more direct comparison can be made between the two time periods. The forms assessed features such as physical condition, cleanliness, security, accessibility, and parking availability. For each facility or park, a score was developed using the form: higher scores denoted worse conditions and greater need for maintenance and repair. The maximum score possible for facilities was 56 and for parks was 72. Twenty parks and facilities were reviewed using the inventory forms.

In general, most parks and facilities were in good condition. Denton and Liberty Parks were in the best condition (scores of 1 each), likely due to their recent addition to the park system. Westover Swimming Pool received the lowest score for a facility (5). Purcell Park received the highest score for a park (23) and Cecil F. Gilkerson Community Activities Center received the highest score for a facility (21). Refer to Appendix B for a summary of all assessments.

The most often cited issues were lack of handicap accessibility, issues with parking lot surfacing, inadequate parking availability during peak use hours, drainage issues, minor cleanliness problems, and need for lighting, security improvements, and additional storage space.



*Cecil F. Gilkerson
Community Activities
Center*

The summary below provides an overview of each park and facility condition. Ramblewood Park was not assessed due to on-going construction. Refer to the 2003 Plan for a complete description of each park and facility.

Summary of Parks & Facilities Assessments

Purcell Park

Purcell Park has the greatest number of condition issues. The inventory found that only portions of the park are ADA accessible; the parking lot surface requires spot repairs; there is not enough parking during peak use hours; sidewalks and trail require minor repairs; an irrigation system needs to be installed; ball fields need minor repairs; there are some minor cleanliness issues; equipment in the park needs maintenance; the turf is in poor condition and requires renovation there are areas of standing water; and the hard-surface playing courts need patching and striping.

The 2003 Plan mentions some condition issues, but not to the extent that were observed as part of this plan. In addition, the 2003 Plan noted more safety concerns such as removing pea gravel from the play areas and evaluating low water crossings.

Cecil F. Gilkerson Community Activities Center

The Community Activities Center (CAC) was not assessed individually in the 2003 Plan. The primary concern noted in the current assessment was lack of space in which to hold programs and lack of storage space. The building itself was noted as having several minor problems including issues with mechanical equipment, cosmetic problems in the gymnasium, kitchen, and classrooms, and needed adjustments to interior lighting. Portions of the building, including the staff restrooms, are not ADA accessible. Parking availability is also limited during times of peak use.

Park View Maintenance Shop

The maintenance shop was not inventoried for the 2003 Plan. The current assessment found this building has several condition issues. The primary concern was a lack of storage throughout the facility. The assessment also noted that the building has many minor problems that affect the use of the shop; some mechanical equipment needs to be repaired or replaced; security is weak in certain areas; space is limited; parking is inadequate during peak use hours; and portions of the shop are not ADA accessible.

Lucy F. Simms Education Center

The Simms Center had not expanded at the time of the 2003 Plan and was included briefly in the Ralph Sampson Park assessment. At present, the primary issues for the Simms Center are mechanical equipment in need of repair, occasional maintenance due to vandalism, cosmetic problems in the office, and inadequate interior lighting in some areas.

Westover Park

The primary issue denoted on the inventory form was that trails are in poor condition and require extensive repair and renovation. Some portions of the park have limited ADA accessibility. The parking lot is in good condition but needs regular routine maintenance. Turf is in good condition but exhibits some bare areas. Minor improvements are needed due to saturated soils and/or standing water. In general, the park is fairly clean with some minor appearance problems.

Westover Park has many of the same condition issues that were denoted in the 2003 Plan. In particular, the condition of trails and paths; ADA accessibility; bare turf; and standing water continue to be problematic.

Riven Rock Park

Riven Rock Park has several minor condition issues. The primary concern on the inventory form was that the parking surface is in poor condition and several areas need major repairs. Other concerns were that only portions of the park are ADA accessible; sidewalks and trails require minor repairs; minor cleanliness issues exist; the turf has some bare patches; outhouses need regular attention and maintenance; and there are areas of standing water.

In 2003, primary concerns were washouts and potholes in the gravel roads; safety concerns due to areas of high water; and erosion problems on the river banks (apparently where people were attempting off-trail river access).

National Guard Armory

The Armory assessment noted a few major building problems that have some effect on the programs that take place in the building. Other minor issues included mechanical equipment that needs repair, inadequate parking during peak use times, minor cosmetic problems, and needed adjustments to lighting.

The 2003 Plan assessed the surrounding site features (open space and an informal practice field), not the building itself. At present, many of these site features appear to have been turned into parking lots or buildings.



*Lucy F. Simms
Continuing Education
Center*



*Westover Park
Playground*

Smithland Road Park

The primary and recurrent concern for this park is drainage. This was noted in the inventories and also by stakeholders and the public. Secondary concerns are that only portions of the park are ADA accessible, there is not enough parking during peak use periods, and sidewalks and paths need minor repairs.

In 2003, this park was only 3 years old and was noted as being in good condition. At the time, the parking lot was not paved and showed signs of wear; the parking lot has since been paved with asphalt.

Ralph Sampson Park

Ralph Sampson Park has a few minor condition concerns. Only portions of the park are ADA accessible. Turf areas need maintenance such as aeration and overseeding. There are some areas of standing water and soil saturation. Some minor cleanliness issues exist. The hard courts are in good condition but need routine maintenance such as patching and striping.

In 2003, the park was listed as in “generally good condition.” Primary concerns in 2003 were lack of ADA accessibility; drainage problems around the hard surface basketball court and spray pool; and fencing to separate children from adjacent private property. Some of the accessibility issues were addressed through the installation of a new parking area which post-dated the 2003 plan.

First Tee Building

The First Tee Building was not inventoried for the 2003 Plan. The current assessment found that parking was inadequate at all times due to limited availability. Other minor issues were cosmetic repairs needed for the office and classrooms, limited ADA accessibility, and some vandalism.

Morrison Park

The inventory denoted very few issues with Morrison Park. The primary concern is that none of Morrison Park appears to be ADA accessible. There is a small parking area and on-street parking, but no paths, sidewalks, or trails connect the parking to any amenities or the amenities to each other. Pedestrian traffic is entirely over grass. In addition, the north edge of the park is depressed below road level resulting in a steep slope that would be difficult to traverse on foot. Other issues are related to minor drainage and cleanliness issues and needed maintenance for hard surface courts.

The 2003 Plan also cites lack of accessibility and some drainage problems, as well as necessary maintenance and repair of the comfort station and shelter.

Golf Course Maintenance Shop

The golf course maintenance shop was not inventoried for the 2003 Plan. The current assessment found only minor issues. Security was weak in a few areas, the office door lock was compromised, and there were minor incidents of vandalism. Inadequate lighting was the primary concern.

Heritage Oaks Golf Course

Heritage Oaks Golf Course is in good condition. The sidewalks and paths require



Heritage Oaks Golf Course

minor repairs, the irrigation system needs minor adjustments, and the turf is in good condition with only a few bare areas. The inventory form noted that the equipment is older but can still be used.

In 2003, the golf course was fairly new and had few condition problems. It was noted, however, that routine maintenance was required to repair bare spots. In comparison, it appears that the golf course has been maintained fairly well in the past ten years.

Kiwanis Club Park

Kiwanis Park is in good condition with the exception of the parking lot, whose surface is in poor condition and in need of major repairs. Other concerns include limited ADA accessibility and minor cleanliness issues.

The 2003 assessment also noted limited ADA accessibility, which appears to continue at present. It appears that other issues listed in the 2003 Plan—old playground equipment with improper fall protection and athletic field compaction and erosion—have been remedied.

Heritage Oaks Golf Clubhouse

The Heritage Oaks Golf Clubhouse was not inventoried for the 2003 Plan. The current assessment found no significant issues with the clubhouse. There are minor security issues related to incidents of vandalism and security cameras and the lighting needs minor adjustments.

Westover Park Swimming Pool

The inventory form denoted that this swimming pool was in very good condition with few to no condition issues. The pool was noted to have a few minor problems that had no effect on programs and that some of the mechanical equipment was in poor condition but also had no effect on programs. There were occasional instances of vandalism that required maintenance.

The outdoor swimming pool was noted as being in “good condition” in the 2003 Plan, although the indoor facility was in need of major renovation. The 2003 Plan stated that the indoor pool facility had a high probability of needing major maintenance in the near future. The Parks & Recreation department CIP requests shows that work will be done on the pool deck between FY 2014 and 2016.

Hillandale Park

Hillandale Park had very few condition issues. The primary problems listed were that only portions of the park were accessible to people with disabilities; some bare areas of turf were evident; and there were areas of standing water.

The 2003 Plan also noted few issues. Problems listed included the need to re-surface the asphalt basketball court; the need to renovate the turf and drainage on the soccer fields; and the need to replace the asphalt walking paths.

A Dream Come True Park

A Dream Come True Park was completed in April 2010 and is the first universally accessible playground in the City. Due to its recent construction, the assessment noted very few problems.



*Westover Park
Swimming Pool*



Hillandale Park

Liberty Park

Liberty Park is a recently-constructed pocket park in Downtown Harrisonburg. Plantings are in good condition with few minor problems. The park did not exist in 2003.

Denton Park

Denton Park is a recently-constructed pocket park in Downtown Harrisonburg. Plantings are in good condition with few minor problems. The park did not exist in 2003.

Parks & Facilities Assessments Summary

Type	Facility Name	Overall Score	Primary Issues
Park	Purcell Park	23	Some accessibility issues, parking repairs necessary, turf in poor condition, some standing water, need irrigation, equipment requires maintenance.
Facility	Gilkerson Community Activities Center	21	Shortage of programming & storage space, staff restrooms are not ADA-compliant; some security issues, heat pump needs repair, parking inadequate at peak times
Facility	Park View Maintenance Shop	19	Repair/replace some mechanical equipment, accessibility issues, parking, storage, and lighting issues
Facility	Lucy Simms Center	15	Some equipment issues, some vandalism, some office and security issues, lighting inadequate in areas
Park	Westover Park	15	Some accessibility issues, trails in poor condition, some standing water, minor cleanliness issues
Park	River Rock	15	Some accessibility issues, parking surface in poor condition, some safety issues present
Facility	National Guard Armory	13	Major condition problems that affect programs, parking inadequate during peak times
Park	Smithland Road Park	13	Some accessibility issues, inadequate parking, very poor drainage
Park	Ralph Sampson Park	12	Some accessibility issues, some standing water, some turf problems
Facility	First Tee Building	10	Accessibility issues, inadequate parking,
Park	Morrison Park	10	No portions of the park are accessible, some standing water, some cleanliness issues
Facility	Golf Course Maintenance Shop	8	Some security and office condition issues, inadequate lighting
Park	Heritage Oaks Golf Course	7	Sidewalks/paths in fair condition,
Park	Kiwanis Park	7	Some accessibility issues, parking surface in poor condition, some cleanliness issues
Facility	Heritage Oaks Clubhouse	6	Security issues, some lighting and vandalism issues
Facility	Westover Swimming Pool	5	Some equipment and vandalism issues
Park	Hillandale Park	5	Some accessibility issues, some standing water, some turf problems
Park	A Dream Come True Park	3	Some cleanliness issues
Park	Liberty Park	1	No substantial issues.
Park	Denton Park	1	No substantial issues.

Needs Analysis

A Needs Analysis is a way of determining what a community, department, or other entity “needs” in order to properly carry out its mission. As with the 2003 Plan, the Needs Analysis for this update utilized a variety of methods to determine what types of changes, improvements, and additions the parks and recreation system must undergo to best serve the Harrisonburg community. The Needs Analysis process gathered input from the public, parks staff, and a variety of stakeholders to understand what these groups required in order to gain the most benefit from parks and recreation in the City. This feedback was compared against industry-accepted standards for parks and recreation and the list of currently available amenities to determine where shortfalls or surpluses existed for parks and facilities. Also reviewed were demographic trends to understand how the City was changing with regard to population growth, ethnicity, and age. When all these facets were overlaid, the result was a general understanding of what is needed in order for the parks and recreation system to satisfy user demand in the next 5 to 10 years.

The following information documents findings and results from the various surveys, interviews, data reviews, and comparison of recreation standards.

Survey, Interview, & Questionnaire Findings

Public Input Surveys

The City of Harrisonburg initiated an on-line survey to gather input from the public regarding the parks and recreation system. Refer to Appendix C for the survey form and results.

Forty-nine people responded with their thoughts and opinions about what parks and facilities they used most often, how often they visited the parks, what improvements they would appreciate, and other questions designed to understand how Harrisonburg residents used the parks system and how they felt it could be improved. Below is a summary of the results:

- Respondents overwhelmingly used parks with their family, rather than with an organized group, friends, or by themselves.
- The top five activities they participated in when visiting parks are (in order of use): soccer, walking, picnicking, swimming, and playground activities. Bicycling, mountain biking, basketball, classes, baseball, and dog walking also received multiple responses.
- The facilities used most often were: trails, athletic fields (in general), the Gilkerson Community Activities Center, Smithland Road Soccer Complex, swimming pools, and playgrounds. More specifically, respondents referenced Westover Park, Smithland Complex, Purcell Park, and Hillendale Park as frequently visited sites.
- In response to a question about the adequacy of existing facilities, respondents noted the following (in order of rank): need to add to and improve soccer fields; yes, the parks system is adequate; need to add more trails; need to connect parks to one another; need to expand and improve the weight room at CAC; and need to add and improve swimming pools.
- When asked what type of new or different amenities they would like to see, respondents replied: better connections between parks with paths

Top 5 Activities:

- 1. Soccer*
- 2. Walking*
- 3. Picnicking*
- 4. Swimming*
- 5. Playground Use*

and bike lanes; dog parks; improvements to and expansion of gymnastics programs; more innovative playgrounds that incorporate nature play or unique equipment; and climbing walls. The survey recorded numerous other responses, yet these five received multiple requests. Other requests included an arboretum, splash pad, pickleball, bike paths, indoor soccer, and a saltwater pool.

- Respondents visit parks and facilities often, with 3-4 times/week receiving the most responses, followed by 1-2 times/week.
- Most respondents use the parks system in the evening, followed by all day use. All day use likely corresponds to day-long soccer events.
- Most respondents feel that parks and recreation should be funded by grants and taxes. The initiation of user fees was a distant third.
- There is a need to improve the quality of life downtown through parks and greenways
- The parks system has a significant role in helping the City achieve its revitalization goals

The public surveys revealed that the parks and recreation system is a very family-friendly organization with users who have diverse interests and who visit parks and facilities often. Although a number of respondents appear to have been involved with soccer programs, the next highest number of responses to activities participated in were passive activities such as walking, picnicking, and playground use. This indicates that the parks system is used for more than just athletics. The responses to adequacy of facilities reinforce this idea through requests for more trails, expansion of the weight room, and connections between parks. Furthermore, trails, pools, and playgrounds are among the most often-visited amenities. The wealth of ideas that came out of the question pertaining to new and different additions to the system show that park users are excited about possibilities for the parks system and are willing to try new activities and different ways of interacting with parks and facilities.

Most Requested New Amenities:

- *Better Connections*
- *Dog Parks*
- *Expanded Gymnastics*
- *Innovative Playgrounds*
- *Climbing Walls*

Working Group Questionnaire Responses

Initially intended for just a specific group of Parks Department staff familiar with the changes that have taken place in the system since 2003, the Working Group Questionnaire was opened up to all Department staff and the Parks & Recreation Advisory Commission (PRAC) in order to gain the broadest understanding of how the parks system has changed and what needs improvement. The questionnaire asked ten questions about changes, accomplishments, and limitations that have affected the parks system since 2003 and what types of things would help the system move forward. Refer to Appendix D for the questionnaire and complete results.

When asked what has changed since 2003, the majority of respondents replied with a list of parks and facilities that had been constructed or acquired. These include the Lucy Simms Center; A Dream Come True Park; Smithland Road Soccer Complex; skate park and disc golf at Westover Park; Rocktown mountain bike trails at Hillandale Park; alterations to Ramblewood Park; renovations to the Gilkerson CAC; Liberty and Denton Parks; and the First Tee building. Programs that have been added since 2003 include the 50+ Wiser senior citizen program; expanded childcare; First Tee; and stream management. Respondents also noted the shift toward more “green” and environmental policies and an increase in non-traditional sports such as kickball and dodgeball.

When asked what has stayed the same since 2003, respondents stated that the department budget has remained the same as had the good quality of programs and offerings available through the parks and recreation department. A number of people noted that there had been few changes and the system remains relatively the same since 2003.

A Dream Come True Park was consistently listed as one of the parks system's biggest accomplishment since 2003. Other accomplishments listed included all of the new parks and facilities constructed or renovated since 2003, as well as upkeep of all of the parks and facilities.

The questionnaire asked what things have held the parks system back from accomplishing its mission. The most frequent response was budget constraints. Respondents noted that the lack of funding, the flat budget, and the economic downturn have all prevented the parks system and department from growing and improving.

The questionnaire also asked respondents to use 1-3 sentences to prepare a vision statement for the parks and recreation system. The resulting vision statements are further explored in an earlier section of this report. In general, however, the majority of statements revolved around the need to serve the community to the best extent possible. Serving the community, creating positive leisure experiences, and offering quality programs were all part of many of the vision statements.

The next question asked what changes needed to be made to achieve this vision. Four primary response categories were revealed: budget increases; departmental changes; alternative thinking; and new parks and facilities. As is to be expected, respondents thought that budget increases would allow for new and improved parks and facilities as well as additional staff. Recommendations for departmental changes revolved around better communication amongst staff and restructured positions. A surprising recurrent theme was the need for alternative thinking within the parks department. The need to "think outside the box," create new mindsets that allow for change, and become more in tune with national recreation trends was noted. Lastly, respondents thought that building a new recreation facility with indoor gymnasium space; adding more pocket parks; and adding more athletic fields, another pool, and walking and biking access to parks would help the parks system achieve its vision.

The staff and PRAC were asked what types of changes would help them do their jobs better. Again, responses tended to be along the lines of budget increases; departmental changes; alternative thinking; and new facilities and equipment. New facilities and equipment had the greatest pool of responses; staff asked for wireless internet (wi-fi) at the CAC, additional field space, more indoor facility capabilities, a new community center, and equipment for horticultural activities. Departmental changes included requests for clearer delineation and definition of job roles and an expanded role for the PRAC. Alternative thinking was a bit vaguer for this question but included the need for more acceptance of the Senior Services program by other senior-oriented agencies in the City and County. Budget increases were mentioned by only one respondent as a way to help them do their job better.

The staff and PRAC were also asked what types of changes would help the citizens that they serve. The most consistent response was more indoor recreation space. It was noted that having more "gym space" would help with problems related to sharing gym space and scheduling indoor activities amongst a variety of eager users.

What Must Happen To Achieve Our Vision:

- *Budget Increases*
- *Departmental Changes*
- *Alternative Thinking*
- *New Parks & Facilities*

Many respondents also expressed a need for more athletic amenities to support the increase in soccer, swimming, and lacrosse participation. Departmental changes were also noted for this question and included requests for job restructuring and expanded duties. Wi-fi was also mentioned again here as a possible amenity for CAC visitors.

When asked whether staff and the PRAC thought that parks and recreation users were happy with parks and facilities in Harrisonburg, all respondents answered yes. Some answers had caveats including the understanding that there are people who will never be completely satisfied and that there may be ways to do even more for citizens. In general, however, it appears that feedback is positive.

The final question asked for additional comments; a complete aggregation of these is available in Appendix D. Comments were too broad to categorize here but revolved mainly around improving jobs within the department, ensuring that parks and facilities remain affordable; and keeping pace with the growth of the City's population.

In sum, the main things learned from the questionnaire are that City residents are pleased with their parks and recreation system but there are opportunities to improve the lives of both residents and department employees. Staff and the PRAC are clearly proud of the accomplishments that have taken place since 2003 but feel that budget limitations have prevented the parks system from growing and further improving. The vision statements illustrate that the staff and PRAC are invested in continuing to offer quality services and amenities to the Harrisonburg community.

Major Categories of Stakeholder Responses:

- *Operations & Management*
- *New Parks, Facilities, and Amenities*
- *Connectivity*

Stakeholder Interviews

For this plan update, stakeholders were considered people or organizations who interact directly with or are impacted by the parks and recreation system in Harrisonburg. Stakeholders included athletic coaches; bicycle coalitions; greenway supporters; neighborhood associations; economic and revitalization directors; and several others. LPDA interviewed 20 stakeholders to obtain their understanding of how they interact with the parks and recreation system and how this interaction might be improved. See Appendix E for complete minutes from each stakeholder meeting.

Below are the key points from the interviews.

- The Cecil F. Gilkerson Community Activities Center (CAC) is a very important piece of the parks and recreation system. It is the heart of swimming and indoor activities.
- The inclusion of wi-fi internet connection at the CAC would increase its usefulness.
- Greenways, including shared use paths and trails, are becoming increasingly accepted, requested, and integrated into general City planning.
- Greenways will become a major factor in connecting City destinations, including parks, schools, and other activity centers.
- A dedicated, stand-alone Bicycle/Pedestrian and/or Trails Coordinator would be useful.
- The City's Design and Construction Manual should be updated to include a section on trails, shared use paths, and greenways.

- The northern section of the City (north of Rt. 33) was identified as a place that was lacking in parks and recreation facilities, although it has a high population. The City should consider investing in more facilities in this area.
- The City, as a whole, must define maintenance responsibilities for shared use paths. Parks & Rec, Public Utilities, and possibly other City departments should coordinate maintenance.
- The parks and recreation maintenance staff was lauded by numerous stakeholders.
- Rt. 42 is a barrier to movement and connectivity; ways to cross Rt. 42 should be investigated.
- Additional soccer fields are needed to meet both current needs and the increased demand due to a growing City population.
- An additional pool would alleviate overcrowding for recreational and competitive swim teams and other non-competitive aquatic activities.
- Ramblewood Park is a major component of the parks system. Its current closure is a burden on many athletic organizations, and numerous stakeholders of all types are looking forward to its re-opening. In particular, Ramblewood will serve softball and flag football organizations.
- The Parks & Recreation Dept. may want to consider drawing more heavily on JMU students to meet volunteerism needs.
- The Lucy Simms Center is underutilized and under-programmed. If the Boys & Girls Club leaves, the Center will be further underutilized.
- After-school programs seem to be a major source of discussion among various stakeholders. Stakeholders want to increase their after-school program presence and reach.
- Economics, tourism, and the parks system should be further linked together in order to attract new employers, new employees, and tourists to the City.

On the whole, stakeholders were pleased with the way the parks and recreation system was run and the way that their organization interacted with the system. Comments and suggestions fell into three broad categories: operations and management; new parks, facilities, and amenities; and connectivity.

Operations and management comments involved statements regarding the way the parks system was run. Comments trended toward the conclusion that the Gilkerson CAC is a very important piece of the parks system and essentially the heart of all indoor recreation activity and swimming. To this end, it is imperative that the CAC be kept in good working order. While maintenance staff was roundly applauded for their efforts, there remains a need to define responsibilities related to greenway and trail maintenance. The Parks Department must also review after school programs and programming for the Lucy Simms Center and adjust as needed to ensure that these elements are efficiently utilized. Lastly, the opportunity exists to cross-market parks and recreation with economic development and tourism.

Comments related to new parks, facilities, and amenities focused on improving the community's parks and recreation experience. According to stakeholders, a swimming pool located in the northern part of the city would be welcome. Stakeholders also mentioned that another swimming pool, in general, and another community recreation center with indoor gym space would help alleviate over-

...Gilkerson CAC is a very important piece of the parks system and essentially the heart of all indoor recreation activity and swimming.

crowding and scheduling conflicts. The addition of wireless internet at the Gillkerson CAC was raised as a needed improvement, just as it had been in public surveys and working group questionnaires.

Connectivity was an over-arching theme with several stakeholders. The need to connect parks to each other; connect parks to other destinations such as schools and downtown; and the desire to incorporate more greenway, bike lane, and path connections was mentioned on several occasions. Greenways, in general, were repeatedly mentioned as important features that need to be expanded throughout the City.

Demographic Findings & Trends

Part of a needs analysis is determining who the expected users of the park system will be. For this plan update, this was done by reviewing demographics data to understand what the population of Harrisonburg looks like now and how it is proposed to change in the future. These findings will be compared in the next section of this report with the recommended number of parks and facilities per population. The results of this analysis inform the plan as to what types of parks and facilities should be added, expanded, or de-prioritized.

Demographics data was obtained from the U.S. Census website, the Weldon Cooper Center for Public Service, and the Regional Data Center for Virginia's Central Shenandoah Valley.

The total estimated population of Harrisonburg in 2012 according to the U.S. Census Bureau was 50,981 people. In 2003, the City had an estimated population of 42,843 people. This represents an increase of 8,138 people. The Weldon Cooper Center estimated that Harrisonburg grew 20.9% between 2000 and 2010. In comparison, Virginia cities of similar population grew much slower or even lost population. Charlottesville (pop. 45,073) grew by 8.4%; Manassas (pop. 39,902) grew by 7.6%; and Petersburg (pop. 33,112) declined by 3.9%. The projected population in Harrisonburg in 2020 is 57,114 people. These trends clearly show that Harrisonburg is expected to grow and grow more quickly than cities of similar population.

Ethnicity trends from the Regional Data Center show that from 2000 to 2010, fewer Harrisonburg residents identified as White/Caucasian and African American and more residents identified as Hispanic, Asian/Pacific Islander, and Other. The population of American Indian/Alaskan Native residents stayed about the same. The biggest amount of growth was in the Hispanic category. In 2000, 8.3% of City residents identified as Hispanic compared to 13.5% of residents in 2010. In comparison, in 2000, 2.9% of residents identified as Asian/Pacific Islander compared to 3.1% of residents in 2010. The U.S. Census Bureau estimated that the percent of Hispanic people in Harrisonburg in 2010 was 15.7% and that the total percentage of Hispanic people in Virginia in 2011 was 7.9%. The trends show that in Harrisonburg ethnicities other than white and African-American have increased and the Hispanic population gained the most ground. In addition, the percentage of Hispanic people who live in Harrisonburg is much higher than other localities in Virginia.

In terms of age and gender statistics, Harrisonburg has more women than men and more people under age 18 than over age 65. The U.S. Census Bureau estimates that 15% of residents are under age 18 whereas 8.2% are over age 65. These trends show that Harrisonburg has a high population of younger people which corresponds to a

Demographic Trends:

- *20.9% Growth Rate between 2000 and 2010*

- *13.5% of Residents Identified as Hispanic in 2010*

- *15% of Residents Are Under Age 18*

- *8.2% of Residents Are Over Age 65*

- *30.1% Poverty Rate in 2010*

need for the parks and recreation system to ensure that there are enough programs and amenities that address the need of children, families with children, teens, and adults who are under retirement age.

The Weldon Cooper Center data showed that Harrisonburg has a high poverty rate, particularly when compared to other cities its size. In 2010, the City had a poverty rate of 30.1%, whereas Charlottesville had a rate of 20.2%, Petersburg had a rate of 25.2%, and Manassas had a rate of 11.7%. The 2010 poverty rate for Virginia was 11%.

In sum, this brief analysis confirms what the citizens and government already know: the population of Harrisonburg is growing very quickly, it is diversifying every year, and the population includes a high number of people who identify as Hispanic. In addition, this population is relatively young and has a high cohort of people living below the poverty line.

To keep pace with these trends, the parks and recreation system must continue to grow through the addition or expansion of parks and facilities. They must ensure that the needs of their diverse population are met by understanding the types of sports and leisure activities that appeal to a wide variety of people as well as specific sectors. The parks system must ensure that parks, facilities, and programming address the needs of children and adults under the age of 65. This can be done by ensuring that enough playgrounds and play spaces are available; that sporting trends that appeal to younger people—such as dodgeball and kickball—are followed; that youth sports demand continues to be met; and that activities and park amenities are available that appeal to active adults of all ages. Senior programs should not be shelved, but should grow at a pace relative to demand. The parks system must also find ways to maintain affordability for service low-income residents.

...the population is growing very quickly, diversifying every year, has a high number of people who identify as Hispanic, is relatively young in age, and has a high cohort of people living below the poverty line...

Parks & Recreation Standards

Parks and recreation standards help to define the appropriate number of parks and recreation facilities necessary per a set level of population in order to ensure that demands are met. Standards are often communicated as a unit of recreation needed per some thousands of population. For example, the standard for soccer is to have one field per 5,000 people. Therefore, Harrisonburg should have 10 soccer fields available to meet the demand of City residents. These standards can be adjusted based on public feedback, coaches input, and parks department staff observations. Standards are found in the Virginia Outdoors Plan prepared by the Virginia Department of Conservation and Recreation and the National Recreation & Parks Association's Recreation, Park and Open Space Standards and Guidelines.

Refer to the 2003 Plan for a more complete description of the various park standards and types. See Figures #1-#4 in Appendix A.

Standards for Park Acreage

The Virginia Outdoors Plan Park Area Standards call for the following classes of parks at the acres/1,000 people in order to meet demand:

- Neighborhood Parks: 3 acres/1,000 people
- Community Parks: 3 acres/1,000 people
- District Parks: 4 acres/1,000 people

- Regional Parks: Variable but available within 25 miles of population center
- Recreation Centers: 0.5 – 0.75 sq. ft./resident

The most recent U.S. Census Bureau population estimate from 2012, Harrisonburg had an estimated population of 50,981 people. Comparing this data to the standards, Harrisonburg should have the following levels of park acreage:

Park Type	Existing Acreage	Desirable Acreage/Size	Shortfall/Surplus	Comments
<i>Mini Parks</i>	8.6 ac.	N/A	N/A	
<i>Neighborhood Parks</i>	38 ac.	153 ac.	(-115 ac.)	
<i>Community Parks</i>	319 ac.	153 ac.	166 ac.	Includes Smithland at 57 ac.
<i>District Parks</i>	60 ac.	204 ac.	(-144 ac.)	Upon Ramblewood Completion
<i>Recreation Centers</i>	54,138 sf	25,490 sf - 38,236 sf	25,648 sf - 28,28648 sf	Gilkerson CAC, Simms Center
<i>Other</i>	178 ac.	N/A	N/A	Heritage Oaks Golf

“As with the 2003 Plan, the acreage of Neighborhood Parks is inadequate.”

As with the 2003 Plan, acreage of Neighborhood Parks is inadequate. These small, easy-to-walk-to park types are often between ¼ acre and 5 acres in size and serve adjacent neighborhoods, often with activities such as playgrounds, basketball courts, and picnic shelters. This need may be already met by the abundance of Community Parks located in the City. The benefits, however, of small, local-to-the-Neighborhood Parks should not be overlooked when considering land acquisition and park creation.

Upon completion, Ramblewood Park and Smithland Road Park will both be considered District Parks. Only Ramblewood Park was considered a district park in the table above because there are no immediate plans to build out Smithland Park per its master plan. At present, only approximately 57 acres of the Smithland site is in use. If Smithland Road Park were completed per the plan, that would add 130 acres of district park space resulting in 190 acres of total district park acreage to the parks system. While this still represents a shortfall, it is a closer approximation of desirable district park acreage.

Based on the standards, the City appears to have more than enough recreation center space per its population. This does not take into account stated demand from the public, stakeholders, and staff. Nor does it account for the difference in classroom, administrative, and passive space versus gymnasium space. Although the standards may have been met, there is an apparent demand for more indoor gymnasium space.

In summary, the following points should be considered:

- Parks standards are a useful tool for quantifying need but must be compared against expressed demand by residents, staff, and stakeholders
- The City lacks Neighborhood Park acreage
- The City appears to have enough Community Parks to meet demand
- There is a lack of district parks, although this demand could be met by completing Ramblewood Park and Smithland Road Park per their master plans.
- Recreation center space is well above the standard, but the demands of the public, stakeholders, and department staff must be acknowledged.
- The presence of the golf course and Mini Parks such as Dream Come True likely meet demand for both unique and less land-intensive types of recreation.

Standards for Activities

The Virginia Outdoors Plan (VOP) and National Recreation and Parks Association (NRPA) provide standards for available activities per 1,000 people. The VOP uses data developed for Virginia and the NRPA uses data developed for use across the nation. Both standards are listed in Table 2 and the standard applied to Harrisonburg is listed in bold. It is important to note that these standards are only generalized rules of thumb and must be adjusted to accommodate the demands expressed by City residents, staff, and stakeholders. Furthermore, the standards are not updated every year and do not always match current recreation trends. For these reasons, this plan may make recommendations that seem to go against the standards and parks and recreation staff should not rely solely on the standards table to make decisions.

The standards showed a need in Harrisonburg for almost every activity and that these needs would increase by 2020 as the population increased. The standards, however, do not take into account local demand expressed by the public, stakeholders, and parks department staff. When overlapping expressed demand with the national and State standards, the following results become evident:

Greatest Need:

- Soccer Fields
- Swimming Pools
- Recreation Center (specifically indoor gymnasium space)

Moderate Need:

- Neighborhood Parks
- Dog Park
- Picnic Areas
- Softball Fields
- Trails
- Lacrosse Fields

Smallest Need:

- Community Parks
- District Parks
- Baseball Fields
- Basketball Courts (Outdoor)
- Disc Golf
- Football Fields (stand-alone)
- Horseshoes
- Skateboard Park
- Running Track
- Tennis Courts
- Volleyball (Outdoor)
- Racquetball
- Golf

Soccer fields and swimming pools were identified as two of the greatest needs because there was a demand expressed by the community and staff and the standards identified shortfalls for both amenities. For this plan, recreation center and indoor gymnasium had overlapping standards. Although the standard was given specifically for a complete recreation center, there was much expressed demand for indoor recreation space that was not necessarily linked to a recreation center. In this case, the construction of a gymnasium with locker rooms, weight rooms, and fitness areas may be prudent. Funding should be set aside to construct or expand these facilities.

Moderate needs were categorized as those activities that had some expressed demand in addition to standards shortfalls. If funding is available to develop these facilities, they will likely be well-used by City residents.

Those activities with the smallest needs had little or no expressed demand and the least amount of shortfalls. Funding for these activities and the parks or facilities to house them should come from budget surpluses, private donations, and other sources that do not prevent the development of activities with greater needs.

Park Service Areas

Another method to determine park shortfalls is to map service radii to see what sections of the City are under-served by particular park types. See Figure #3 in Appendix A. A service radius (or service area) is the total distance that a person can be expected to travel to reach a park and are indicated in miles. Larger parks with more amenities tend to attract people from farther distances and therefore have larger service radii. Below is a listing of service radii used for this plan:

- Mini Parks: ¼ mile radius
- Neighborhood Parks: ½ mile radius
- Community Parks: 3 mile radius

When looking at Figure #3, it is easy to see that Community Parks are well-represented in Harrisonburg and their overlapping service radii show that the entire city has easy access to these types of parks. Mini parks and Neighborhood Parks are concentrated in the central and northern portion of the city. More specifically, Neighborhood Parks are highly under-represented in the southern and eastern portions of Harrisonburg. It should be noted that Community Parks can sometimes serve as Neighborhood Parks but aren't as easily accessed nor do they have the same level of ownership by local residents. For example, a person who lives in the southern portion of the city will likely have to drive to reach a park with a picnic shelter and playground. These findings should be taken into consideration when parks and recreation staff think about where to locate new parks and recreation facilities.

Recommendations for Improvements

This section describes recommendations developed through review of the parks and facilities existing conditions assessments; public, stakeholder, and staff feedback; and analysis of parks and recreation standards. Recommendations are made for improvement of existing parks and facilities, addition of new parks and facilities, and improvements to programming and operations and management. Methods for implementing these recommendations are offered in the Implementation Plan provided in this report.

As a whole, the parks and recreation system requires minor adjustments and additions in order to better meet the needs of the community. Recommendations listed in the 2003 Plan that have not yet been completed should still be implemented as time and funding allow. Refer to Appendix F for the complete list of 2003 Plan recommendations.

Existing Parks & Facilities Improvements

Improve Purcell Park

Purcell Park is one of the most heavily used sites in the City and requires on-going maintenance. Review ADA accessibility for Purcell Park and ensure that accessible routes are available. Undertake repairs in the parking lot and determine the need for and availability of additional parking stalls. Install an irrigation system—particularly for the Little League baseball and football fields—with appropriate coverages, schedule, or other settings. Repair the hard-surface playing courts and re-stripe as needed. Address drainage issues and make repairs to sidewalks, trails, equipment, and turf. Periodically check Kids’ Castle for maintenance and replacement issues.

Improve Gilkerson Community Activities Center

Review on-going renovation efforts and determine other repair and replacement issues that may be necessary to continue to serve the community without affecting programming. Address parking concerns through re-design or development of additional parking areas.

Several people requested the addition of wireless internet (wi-fi) at the building. This may make the building more useful and comfortable for parents, staff, and coaches. Investigate ways of implementing security measures, such as log-in passwords, and setting usage time limits in order to deter potential loiterers and hackers.

Complete the Smithland Road Park per the master plan

The Smithland Road Park master plan called for a 130-acre park of which only 57 acres is currently being used. When funding is available, the build out of this master plan will fill the need for a second district park in the City. A completed Smithland Road Park would likely draw people from the County. The proposed recreation center would fill the need for more indoor recreation space and the additional field space would fill gaps for soccer and baseball/softball. Smithland could also become a place where the public requests for climbing walls, splash pads, and innovative playgrounds are met.

Correct drainage issues at Smithland Road Park soccer fields

Because these fields are heavily used, the drainage issues must be reviewed and corrected in order to make the best use of the park.

Provide acreage for open play and leisure activities

The provision of open space for free play and leisure activities will meet the demands of older adults, adults and children who prefer not to participate in organized sports, and anyone seeking more passive recreation. This reflects the fact that the three of the top five most-participated-in activities were walking, picnicking, and playground use.

Review and meet ADA accessibility compliance in all parks

Most of the parks and facilities assessments noted a lack of ADA accessibility in a portion of each site. Park staff should investigate this issue further to ensure that each site within the parks system is compliant with all current ADA requirements and standards.

Recommendations for New Parks & Facilities

Develop an indoor recreation center in the east or south side of the City.



Additional Gymnasium Space

Expressed demand for additional indoor recreation space was high. There is an apparent lack of gymnasium and indoor floor space to meet the demands of teams who would use the space for organized sports and athletic conditioning and general recreational users seeking opportunities for open play and pick-up games.

The Gilkerson Community Activities Center and its indoor pool and gymnasium, the Armory gymnasium, and the Simms Center gymnasium serve the entire community but require longer drives for residents in the eastern and southern portions of the City. The need for more indoor recreation space and the need for recreation facilities could be met by locating a recreation center at Smithland Road Park, at or near Purcell Park, or in the area bounded by I-81, Market Street, and Port Republic Rd. A new swimming pool could be located in any of these areas as well as north of Rt. 33.

Construct an additional swimming pool.

An additional swimming pool could alleviate both expressed and standardized demand. The northern, eastern, and southern portions of the City are under-served by public swimming opportunities.

Develop more Neighborhood Parks

In both the 2003 Plan and this update, a need exists for more Neighborhood Parks that are within walking distance of residential areas and that provide recreational opportunities for all age groups.

The City should take every opportunity to use lands that it currently owns to develop Neighborhood Parks that are within easy walking distance of residential areas.

Support development of a downtown park

One option for creation of a Neighborhood Park is to support the current Plan Our Park site located in downtown Harrisonburg between Liberty and Main Streets, south of Bruce St. This park is being put forth by an independent committee that includes the head of City Parks & Recreation; a JMU professor; the director of Harrisonburg Downtown Renaissance; and local citizens. The committee is using a variety of funding sources to promote the park and hire a professional consultant to develop a park master plan. This park would tie together a number of neighborhoods through its central location, attract JMU students and tourists to downtown, and serve as open recreation space both during organized events and on a daily basis. Also, given its central location, Plan Our Park could become a main interchange for greenways in the City.

It should be noted that the stakeholder and public input and the Needs Analysis identified the need for greenway connections, open space, walking trails, playgrounds, and picnic areas. The downtown park should incorporate at least some of these amenities in order to fulfill the expressed and standardized needs documented in this plan. Additionally, in order to truly meet the need for a Neighborhood Park, the proposed downtown park should serve the surrounding neighborhoods in an “everyday” capacity and not solely during farmers’ market days and festivals. To clarify, in order to be fully serviceable to adjacent neighborhoods, the park should be designed for multiple scales and types of activities that can be accessed every day rather than a large urban plaza suited only toward large weekend-only events.

Construct additional soccer fields

Additional soccer fields are in high demand by Harrisonburg residents and are lacking according to park activity standards. Additional fields should be built to meet the demand of the City’s multi-cultural and relatively young demographic. New fields could be built at Smithland Road Park; with all 7 planned fields, the standard for 10 for the City’s population could be met. The City should consider other possibilities for expansion or land acquisition to create soccer fields, as well.

Develop and implement greenways and bike lanes

One of the greatest expressed demands was for more connectivity throughout the City and between parks and other destinations. Two greenway systems are in the planning stages at present: Bluestone Trail and Northend Greenway. In addition, the City’s Bicycle and Pedestrian Plan calls for the development of several stretches of shared use path that will connect neighborhoods, schools, and paths. The Department should support the development and maintenance of these greenways and shared use paths and consider them linear parks. James Madison University is preparing their first bicycle plan and the Department should consider working with the University in order to make connections into the City and to parks.

Develop walking paths and trails where feasible

Walking had one of the highest participation rates among public survey respondents. It is likely that walking paths and trails of any kind will be well-used. These amenities can be paved walkways or primitive earthen trails. An aggregate- or asphalt-paved walking path should be installed at Morrison Park. Walking paths and trails should be added in or expanded in parks when the opportunity arises.



*Plan Our Park
Design Charrette*



*Planning For the
Bluestone Trail*

Program Improvements

Explore ways to expand and coordinate after school programs

There appears to be a great need for after school programs in the City. The parks and recreation department should continue to collaborate with the City school system and Boys & Girls Club to promote, enhance, and expand these programs to meet community demand. All after school program coordinators should work with the City transportation department to determine the most efficient ways to transport children from school buildings to their programs. Coordinators should also discuss funding opportunities and methods for equitable distribution of these funds. When feasible, after school programs should be consolidated to become more cost- and time-efficient and to avoid duplication of effort.

The need for early morning programs was mentioned. If this is determined to be an amenity that is high demand, the parks and recreation department should consider the feasibility of offering morning activities for school-age children.

Operations & Management

Ensure that the maintenance group remains well-funded and staffed

Harrisonburg's parks are well-used and are likely to become more frequented given recent population expansions, economic downturns, and an increase in promotion linked to economic development and tourism. Maintenance will become increasingly important in order to keep parks and facilities in good working order. Review maintenance budgets and staffing levels regularly to ensure needs are being met.

Consider hiring a full-time greenways and trails coordinator

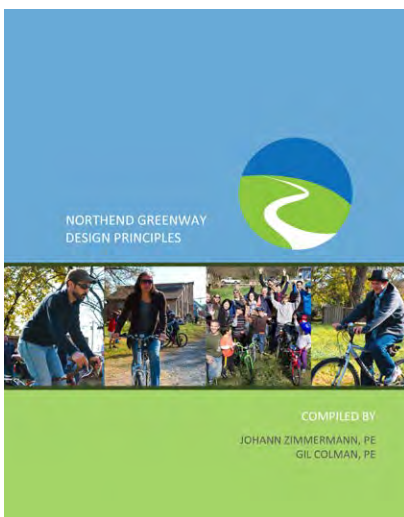
Given the amount of greenway and trail activity taking place in the City, it may be of use to hire a full-time greenways and trails coordinator or split the job between two people. The City can refer to the cities of Charlottesville and Richmond for benchmarks as both municipalities have greenways and trails coordinators.

Determine maintenance responsibilities for greenways

The parks and recreation department should coordinate with the public works department to clearly outline how the agencies will collaborate to maintain the existing and proposed shared use paths and greenways within the City. This includes contact information for greenway users to use if they see an item in need of repair, replacement, or cleaning.

Continue advancing environmental initiatives and policies (Stream health, TMDL requirements, recycling)

The City hired a stream health coordinator who handles stream management as well as other environmental initiatives. Park staff have noted that environmental concerns have become standard among maintenance personnel. City residents are requesting more recycling bins in their parks. The City, itself, has a web page devoted to environmental initiatives. The parks and recreation department should continue to keep pace with environmental awareness and take all opportunities to support new policies and initiatives. As noted by a staffer, this will become even more important as standards for pollution and stormwater runoff become stricter in 2014.



Northend Greenway Design Principles

Undertake periodic surveys to keep track of trends

Consider obtaining demographic and participation data through the use of on-line public surveys every 2 to 5 years in order to keep track of parks and recreation trends in the City. This will ensure that the needs of people of all ages, races, ethnicities, and genders are met to the greatest extent possible. These surveys will also help the parks and recreation department adjust priorities and funding.

Incorporate volunteers into programs

Incorporate volunteers into programs and activities in order to alleviate some staff duties and to allow for program expansion. James Madison University has a number of departments that either allow for or require volunteerism among their students. Other volunteer sources include Boy and Girl Scouts, Eagle Scouts; youth sports teams; community service organizations such as Lion's Club and Junior League; and court-ordered community service.

Coordinate With Economic Development, Tourism, and Downtown Revitalization

Staff members of these city departments and organizations have expressed an interest in working with the parks and recreation department for cross-marketing. This should be encouraged and funding and staffing should be shared to undertake these efforts.



Ramblewood Park Master Plan

Implementation Plan

Priorities were determined by comparing all of the feedback, needs analysis, and list of recommendations to determine what items must be immediately addressed in order to sustain the parks and recreation system and continue to meet community demands. Priorities were divided into the following categories:

- Immediate – Complete within the next 2 years
- Short-term – Complete within the next 2-5 years (by 2018)
- Long-Term – Complete within the next 5-10 years (by 2023)
- On-going – Undertake as issues arise or as land or funding becomes available

Priorities should be reviewed every year to reflect budgets, staffing levels, new policies, usage trends, and citizen demand. Certain priorities may also shift if opportunities arise to implement recommendations sooner than listed in this plan. Parks and recreation staff must rely on their experience and community feedback in order to adjust priorities each year.

Priority List

Immediate

- Improve Purcell Park
- Correct Drainage Issues at Smithland Road Park
- Review and Meet ADA Compliance In All Parks
- Construct Additional Soccer Fields
- Support Development of a Downtown Park
- Determine Maintenance Responsibilities For Greenways

Short-Term

- Improve Gilkerson Community Activities Center
- Develop the centrally-located Plan Our Park site
- Complete Smithland Road Park Per the Master Plan
- Develop an Indoor Recreation Center in the East or South Side of the City
- Develop and Implement Greenways and Bike Lanes
- Explore Ways to Expand & Coordinate After School Programs
- Consider Hiring a Full-Time Greenways & Trails Coordinator

Long-Term

- Develop More Neighborhood Parks
- Construct an Additional Outdoor Swimming Pool

On-Going

- Provide Acreage for Open Play and Leisure Activities
- Develop Walking Trails & Paths Where Feasible
- Ensure the Maintenance Group Remains Well-funded and Staffed
- Undertake Periodic Surveys to Keep Track of Trends
- Incorporate Volunteers Into Programs
- Coordinate With Economic Development, Tourism, and Downtown Revitalization

Analysis of Costs

The final piece of the plan is to determine how much the recommended improvements will cost, compare those numbers to current and expected funding sources, and re-visit the priorities listed earlier in this report with respect to how each recommendation could be phased in. The cost analysis shows gross approximate figures and is not intended to be used for specific financial determinations. The purpose of the analysis is to give the Parks and Recreation Department enough information to begin thinking about planning efforts related to funding and priorities.

Methodology

The cost estimates in this report were developed by reviewing revenue, expenditure, capital outlay, and capital improvement data provided by the Parks and Recreation Department. While the department's budget and subsequent decision-making is much more detailed, this data provided a broad picture of fiscal income, shortfall, and current and planned spending. General conclusions became evident and were extrapolated into recommendations for prioritization and funding sources.

The general approach to preparing this section was to identify current and proposed costs and compare those with current and proposed funding sources. Costs included lifecycle and capital costs. Lifecycle costs are expenses incurred to maintain and improve a park or facility to prevent it from falling into disrepair. Capital costs are typically larger expenses for one-time improvements or new additions. When considered together, a more complete picture of overall expenses becomes evident. These costs are presented in Tables 3 through 10 in Appendix G.

As with the 2003 Plan, costs were prepared using a menu of facilities developed in the needs analysis and put forth in the recommendations. Proposed parks, facilities, and amenities were based on the shortfalls illustrated in the needs analysis. The accumulated costs developed for the proposed parks does not include site specific planning costs such as utilities, entrance roads, amenities, or engineering fees. A contingency of 25% was added to cover these costs. Detailed cost estimates and planning studies will need to be prepared for each proposed park and facility as the City commits to implementation.

Once the costs were developed for each existing and proposed park or facility, the total cost was translated into an immediate, short term, or long term priority. Refer to Tables 11 and 12 in Appendix A. These tables create a total cost for each priority category to help the Department understand how and when they need to begin accumulating funds if they choose to implement a project or improvement within a certain timeframe.

The final step is to discuss how the results of the cost estimation exercise affects the priorities set out earlier in this report.

Funding Overview

The conclusions from a review of the Department's financial spreadsheets are discussed below. A full description of available funding options and strategies is available in the 2003 Plan and remains relevant in 2013. Refer to Appendix G for cost estimation and analysis spreadsheets.

In FY 2012-2013:

- *Revenues totaled*
\$1,156,312
- *Expenditures total*
\$4,982,719

- Projections of costs for required facilities recommended far exceed the department's current budget, particularly because the department is currently operating under a flat budget. For this reason, any large-scale improvements will need to be financed by Capital Improvements provided by City Council or some other revenue source capable of large fiscal appropriations.
- The lifecycle and improvements expenditures calculated by this report for existing parks and facilities totals \$4,892,738.
- The lifecycle and improvements expenditures for proposed parks and facilities estimated by this report totals \$22,434,375.
- In Fiscal Year (FY) 2012-2013, the Parks and Recreation Department recorded revenue of \$1,156,312 and expenditures totaling \$4,982,719. This represents a funding gap of \$3,826,407 dollars that is filled by the City's General Fund and other sources.
- User fees from facilities such as Westover Swimming Pool, Riven Rock Park, Heritage Oaks Golf Course, and classes totaled approximately \$1,130,600 of the total revenue. This means that 98% of the Department's internal revenue is generated by user fees.
- Expenditures include repairs, materials, salaries and benefits, utility bills, and office supplies.
- In FY 2012-2013, the Department received Capital Outlays of \$476,430 toward items such as equipment, building improvements, and machinery. Outlays in this range will address maintenance concerns, minor improvements, and smaller additions to the park system but cannot cover large-scale efforts such as new swimming pools and buildings.
- The Department will need to postpone some improvements past the term goal recommended earlier in this report. These decisions must be made after a thorough assessment of available funding and needs.
- A bond referendum, tax increase, increased or new user fees, and/or other funding mechanism will need to be adopted in order to pay for "big ticket" items such as a new indoor recreation center.

98% of Internal Department Revenue Comes from User Fees

The primary conclusion is that the department does not have enough current budget or funding requests in place to accomplish all of the recommendations proposed in this report within two years. This is a fairly standard situation for most parks and recreation departments, particularly those that have limited budgets. In order to implement all projects as immediate priorities, the Department would need a single influx of more than \$27 million within the next few months.

With current funding levels, it is likely that the Department will be able to undertake the recommended lifecycle improvements and some capital improvements for existing parks that were identified earlier in this report. The Department has already requested funding for a number of larger capital outlay and improvement projects through FY 2016-2017. For example, the FY 2015-2016 capital improvements requests total \$715,230 for improvements to Westover Pool, new golf course

equipment, and a major project at Ralph Sampson Park.

It is not likely that the Department has sufficient funding in place to implement recommendations for new parks, acquisition of park land, or new facilities.

Addressing funding shortfalls will become a balancing act between increasing funding requests from the City, asking City residents to help pay for the amenities they are requesting, and identifying new sources of money. These new sources may be bonds, tax increases, development-based proffers, or corporate partnerships that are not currently in place.

The Department could consider increasing user fees to address some of the less costly repair and maintenance expenses, thus freeing up money for larger-scale projects. This idea, however, must be carefully weighed against the negative impacts on the City's residents—a large portion of whom live at or below the poverty line or otherwise struggle to find discretionary income.

The Department may also consider re-visiting cost-sharing and facility-sharing agreements with James Madison University, Eastern Mennonite University, Rockingham County, and the Harrisonburg City School System. Although park staff has already explored these options, it would be worthwhile to maintain communication as new issues and opportunities arise.

In sum, the Department likely has enough money requested to maintain their parks and make some improvements but not enough to undertake large projects such as completing Smithland Road Soccer Complex, constructing an indoor recreation center, building entirely new parks, or building an outdoor swimming pool.

Large-scale Additions & Improvements Will Require Additional Funding Sources & Long-Range Planning

Adjusting Priorities for Available Funding

After reviewing the cost estimation tables and the list of priorities found earlier in this report, adjustments will likely need to be made based on the availability of funding, staffing, and land necessary to completed recommended improvements.

A good example of the need to periodically reassess priorities is reflected by Smithland Road Soccer Complex. If Smithland will be built out according to the master plan by 2023 (or within 10 years), the Department must consider larger, more capital-efficient fundraising initiatives such as bond referenda, tax-based funding, and more aggressive capital improvement requests. If, in the next year or two, the Department finds that having full build-out is not a priority to the community or if other greater needs arise, the Department should place the bulk of Smithland improvements into the long term category.

Immediate concerns should be focused on ensuring that all existing parks and facilities remain functional and do not pose a health or life safety risk to visitors and staff. Secondary to this, the Department must adjust priorities based on how they see the City changing within the next ten years. Demographic trends show that the City can expect an increase in population and a diversifying population. This may mean that non-essential improvements to existing parks are placed on hold in lieu of developing new parks or facilities that will handle the expected influx of users.

Beyond that, the Department should use this report and their professional knowledge as a guide to determine how to move forward with necessary and desirable improvements to the park system, particularly more costly enhancements that require long lead times.

Appendix A

Figures & Tables

Figure #1
Existing Park and Recreation
Facilities and Schools



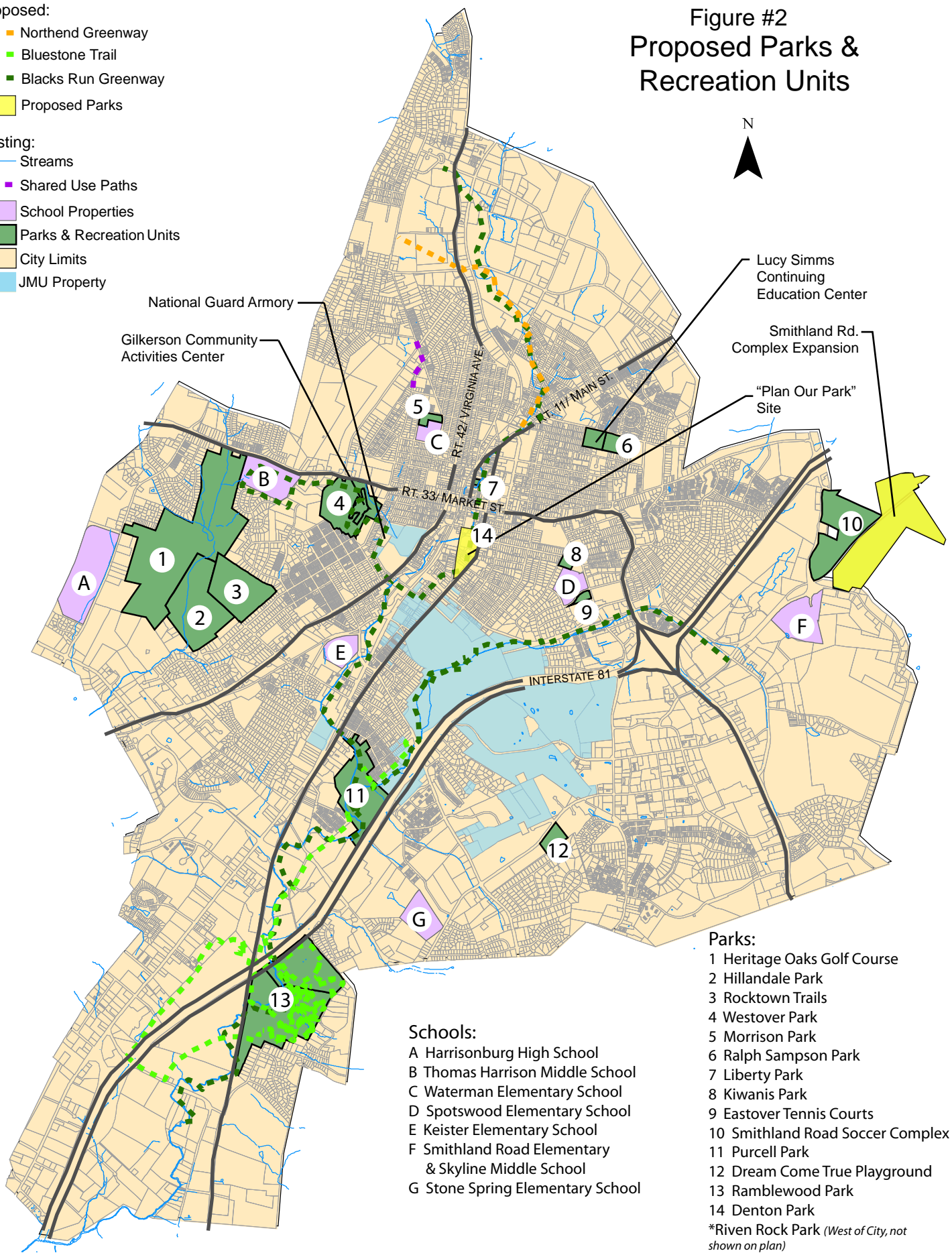
Figure #2 Proposed Parks & Recreation Units

- Proposed:**
- Northend Greenway
 - Bluestone Trail
 - Blacks Run Greenway
 - Proposed Parks
- Existing:**
- Streams
 - Shared Use Paths
 - School Properties
 - Parks & Recreation Units
 - City Limits
 - JMU Property



National Guard Armory
Gilkerson Community Activities Center




Lucy Simms Continuing Education Center
Smithland Rd. Complex Expansion
"Plan Our Park" Site



- Parks:**
- 1 Heritage Oaks Golf Course
 - 2 Hillendale Park
 - 3 Rocktown Trails
 - 4 Westover Park
 - 5 Morrison Park
 - 6 Ralph Sampson Park
 - 7 Liberty Park
 - 8 Kiwanis Park
 - 9 Eastover Tennis Courts
 - 10 Smithland Road Soccer Complex
 - 11 Purcell Park
 - 12 Dream Come True Playground
 - 13 Ramblewood Park
 - 14 Denton Park
- *Riven Rock Park (West of City, not shown on plan)







- Schools:**
- A Harrisonburg High School
 - B Thomas Harrison Middle School
 - C Waterman Elementary School
 - D Spotswood Elementary School
 - E Keister Elementary School
 - F Smithland Road Elementary & Skyline Middle School
 - G Stone Spring Elementary School

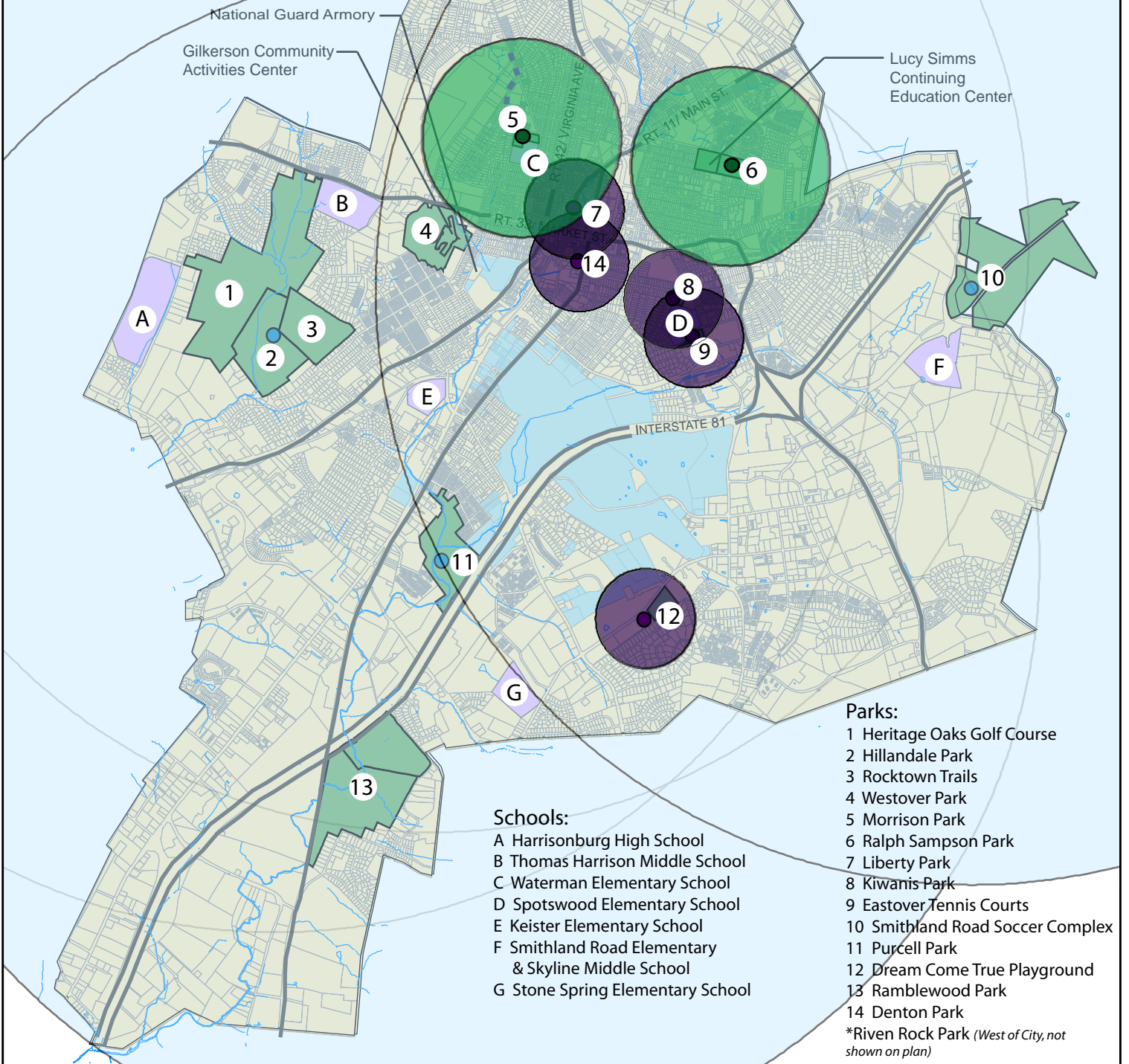
**Figure #3
Existing Park
Service Areas**

-  Mini Parks
(1/4 Mile Service Radius)
-  Neighborhood Parks
(1/2 Mile Service Radius)
-  Community Parks
(3 Mile Service Radius)
**Riven Rock Park is located west of this map*

**District Park Service Radius for Ramblewood Park (#13) is too large to be visible on this map.*



-  Streams
-  Shared Use Paths
-  School Properties
-  Parks & Recreation Units
-  City Limits
-  JMU Property



- Schools:**
- A Harrisonburg High School
 - B Thomas Harrison Middle School
 - C Waterman Elementary School
 - D Spotswood Elementary School
 - E Keister Elementary School
 - F Smithland Road Elementary & Skyline Middle School
 - G Stone Spring Elementary School

- Parks:**
- 1 Heritage Oaks Golf Course
 - 2 Hilldale Park
 - 3 Rocktown Trails
 - 4 Westover Park
 - 5 Morrison Park
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 - 10 Smithland Road Soccer Complex
 - 11 Purcell Park
 - 12 Dream Come True Playground
 - 13 Ramblewood Park
 - 14 Denton Park
- *Riven Rock Park (West of City, not shown on plan)*

Figure #4 City Owned Property

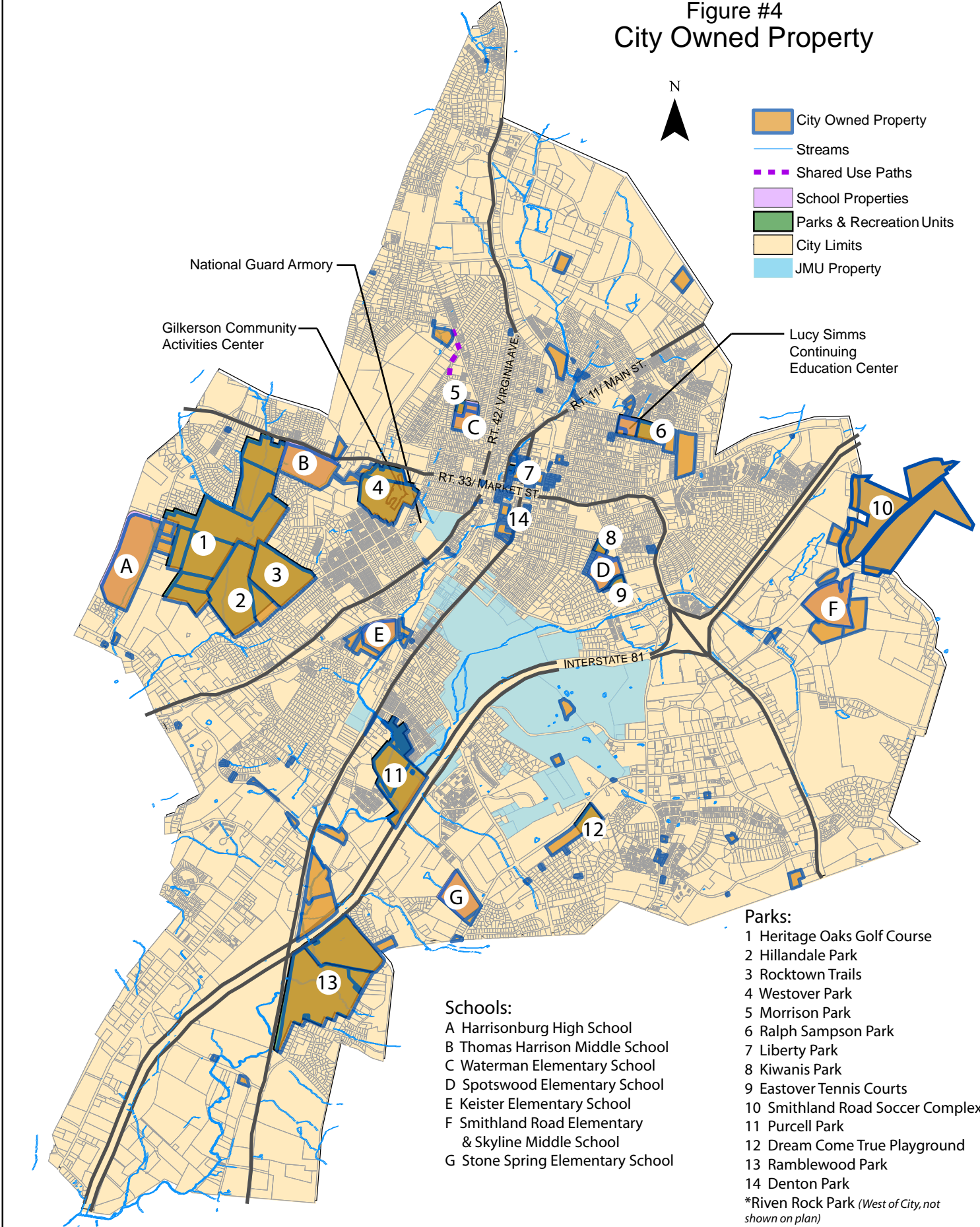


- City Owned Property
- Streams
- Shared Use Paths
- School Properties
- Parks & Recreation Units
- City Limits
- JMU Property

National Guard Armory

Gilkerson Community Activities Center

Lucy Simms Continuing Education Center



- Parks:**
- 1 Heritage Oaks Golf Course
 - 2 Hillandale Park
 - 3 Rocktown Trails
 - 4 Westover Park
 - 5 Morrison Park
 - 6 Ralph Sampson Park
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 - 10 Smithland Road Soccer Complex
 - 11 Purcell Park
 - 12 Dream Come True Playground
 - 13 Ramblewood Park
 - 14 Denton Park
- *Riven Rock Park (West of City, not shown on plan)

- Schools:**
- A Harrisonburg High School
 - B Thomas Harrison Middle School
 - C Waterman Elementary School
 - D Spotswood Elementary School
 - E Keister Elementary School
 - F Smithland Road Elementary & Skyline Middle School
 - G Stone Spring Elementary School

Table 1: Existing Park & Facility Amenities

	Acreage	Historic Site/Museum	Golf Course	Indoor Gym	Picnic Area	Picnic Shelter	Restrooms	Play Equipment	Open Play Area	Bike Path	Exercise Trail	Hiking/Nature Trail	Fishing	Concession	Baseball/Soccer	Soccer/Football	Basketball	Tennis	Horseshoes	Running Track	State Park	Volleyball	Multi-Use Fields	Swimming Pool	Disc Golf Course	Racquetball	Parking	Special Features	
Existing Parks																													
Mini Parks (8.6 ac.)																													
A Dream Come True	2.0				Y	1	1	Y																			70	Universally Accessible	
Liberty Park	0.5																										6	Pocket Park	
Denton Park	0.1																												Pocket Park
Kiwanis Park	3.8							Y	1	1							1							1			8		
Eastover Tennis Courts	2.2																		4									15	
Neighborhood Parks (38 ac.)																													
Morrison Pk/Waterman Elem.	6.0				Y	1	1	Y										1	2		1			1					
Ralph Sampson Park	32.0	Y			Y	2	1	Y	1							1		3	2	1				1				30	
Community Parks (319 ac.)																													
Hillandale Park	119.0	Y			Y	12	3	Y	1	1	1	1				1	2						1					250	Log Cabin
Purcell Park	67.0				Y	3	2	Y	3			1	Y	2	3	2	1	4						2				100	
Riven Rock Park	27.0				Y	4	2	Y				2	Y								2							150	River Access
Smithland Rd Soccer Fields	57.0				Y	1	1					1				3												200	Not Built Out
Westover Park	49.0				Y	4	2	Y	3			1								2		1		2	1	3		250	Gilkerson CAC
District Parks (60 ac.)																													
Ramblewood Fields	60.0						1								1	3												200	Under Construction
Other (178 ac.)																													
Heritage Oaks Golf Course	178.0		1																									150	First Tee
Indoor Recreation Centers																													
Lucy Simms Ed. Ctr.		Y		1																									Auditorium
National Guard Armory				1																									Gymnasium
Gilkerson Activity Center				1				Y																					Gymnasium
Totals for Existing:	603.6	3	1	3	8	28	11	10	9	2	1	6	2	3	7	6	8	12	9	1	1	1	1	5	2	1	3	1429	
School Parks																													
Keister Elementary	16.5			1				1	Y							1	1				1			1					
Spotswood Elementary Sch.				1				2	Y						1	2	1				1			1					
Stone Spring Elem. Sch.	23.8			1				1	Y						2	1	1				1								
Harrison Middle School				1					Y							1	1				1								
Harrisonburg High School				1											1	2	2	1			1								
Totals for Existing:	40.3	0	0	5	0	0	0	4	0	0	0	0	0	0	1	5	7	5	0	0	5	0	0	2	0	0	0		
Proposed Parks																													
Smithland Rd Property Exp.	73			1	Y	9	4	2	3	1	1	2			4	8	1	4	4			1	2	2	1			300	
Bluestone Trail																													
Northend Greenway																													
Totals for Proposed:	73.0	0	0	1	1	9	4	2	3	1	1	2	0	0	4	8	1	4	4	0	1	2	2	1				300	
Totals Combined:	717	3	1	9	9	37	15	16	12	3	2	8	2	4	16	21	14	16	13	6	2	3	9	3	1	3		1729	

Table 2: Park Activities Standards and Shortfalls

PRIORITY	FACILITY TYPE	EXPRESSED DEMAND	NATIONAL STD./POPULATION	STATE STD./ POPULATION	TOTAL NEED	EXISTING CITY FACILITIES	EXISTING SCHOOL FACILITIES	2013 Shortfall/ Surplus	2020 Shortfall/ Surplus
	Neighborhood Park	M	<>	3 ac/1000	153 ac.	38 ac.	0	(-115 ac.)	
	Community Park	L	<>	3 ac/1000	153 ac.	319 ac.	0	166 ac.	
	District Park	L	<>	4 ac/1000	204 ac.	60 ac.	0	(-144 ac.)	
	Baseball Field	L	1/5,000	1/6,000	8	2	2	(-4)	(-5)
	Basketball (outdoor full)	L	1/5,000	1/5,000	10	8	3	(-2)	(-3)
	Disc Golf	L	<>	1/25,000	2	2	0	0	0
	Dog Park	M	<>	<>	<>	1	0	0	<>
	Football Field	L	1/20,000	1/10,000	2	0	3	(-2)	(-2)
	Horseshoes	L	<>	1/10,000	5	7	0	2	1
	Recreation Center	H	<>	.75 SF/resident	38,000 sf	54,138 sf	0	16,138 sf	11,302 sf
	Skateboard Park	L	<>	1/25,000	2	1	0	(-1)	(-1)
	Picnic areas	M	<>	10 unit/1,000	510	400	0	(-110)	(-171)
	Running Track	L	1/20,000	<>	2	2	4	0	(-1)
	Soccer	H	1/10,000	1/5,000	10	6	4	(-4)	(-5)
	Softball Field (Adult & Youth)	H	1/5,000	1/3,000	10	8	3	(-2)	(-3)
	Swim Pool Olympic	H	1/20,000	1/20,000	2	1	0	(-1)	(-2)
	Swim Pool Jr. Olympic	H	<>	1/10,000	5	1	0	(-4)	(-5)
	Tennis	L	1/2,000	1/2,000	25	12	0	(-13)	(-16)
	Trails	H	1 system/region	1 system/region	1	1	0	0	1
	Volleyball (Outdoor)	L	1/5,000	1/1,000	10	1	0	(-9)	(-10)
	Racquetball	L	<>	<>	<>	3	0	0	<>
	Lacrosse	L	<>	1/25,000	2	0	0	(-2)	(-2)
	Golf	L	18 holes/50,000	18 holes/50,000	18 holes	18 holes	0	0	0

<> No expressed standard

Estimated 2012 Population based on US Census Bureau: 50,981 2020 shortfall based on projected population of: 57,114
--

	High need
	Moderate need
	Low need

Needs are prioritized based on demand expressed

Appendix B

Parks & Facilities Assessment Forms

Parks & Facilities Assessments Summary

Type	Facility Name	Overall Score	Primary Issues
Park	Purcell Park	23	Some accesibility issues, parking repairs necessary, turf in poor condition, some standing water, need irrigation, equipment requires maintenance.
Facility	Gilkerson Community Activities Center	21	Shortage of programming & storage space, staff restrooms are not ADA-compliant; some security issues, heat pump needs repair, parking inadquate at peak times
Facility	Park View Maintenance Shop	19	Repair/replace some mechanical equipment, accesibility issues, parking, storage, and lighting issues
Facility	Lucy Simms Center	15	Some equipment issues, some vandalism, some office and scurity issues, lighting inadequate in areas
Park	Westover Park	15	Some accessibility issues, trails in poor condition, some standing water, minor cleanliness issues
Park	Riven Rock	15	Some accessibility issues, parking surface in poor condition, some safety issues present
Facility	National Guard Armory	13	Major condition problems the affects programs, parking inadequate during peak times
Park	Smithland Road Park	13	Some accessibility issues, inadquate parking, very poor drainage
Park	Ralph Sampson Park	12	Some accessibility issues, some standing water, some turf problems
Facility	First Tee Building	10	Accessibility issues, inadquate parking,
Park	Morrison Park	10	No portions of the park are accessible, some standing water, some cleanliness issues
Facility	Golf Course Maintenance Shop	8	Some security and office condition issues, inadquate lighting
Park	Heritage Oaks Golf Course	7	Sidewalks/paths in fair condition,
Park	Kiwanis Park	7	Some accesibility issues, parking surface in poor condition, some cleanliness issues
Facility	Heritage Oaks Clubhouse	6	Security issues, some lighting and vandalism issues
Facility	Westover Swimming Pool	5	Some equipment and vandalism issues
Park	Hillandale Park	5	Some accessibility issues, some standing water, some turf problems
Park	A Dream Come True Park	3	Some cleanliness issues
Park	Liberty Park	1	No substantial issues.
Park	Denton Park	1	No substantial issues.

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-15-13
 Site Name: DENTON PARK Location: 177 S. MAIN ST.
 Overall Score: 1

INVENTORY

Vehicular Access:

Access Points: N/A
 Sight Distance: N/A
 Visibility: N/A

Parking:

Y or N
 Number of Spaces: _____

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
 Shelters: N/A
 Tables: _____

Play Grounds: Y or N

Number: _____
 Size: _____
 Age Group: _____

Structures:

Concessions: Y or N # _____
 Bathrooms: Y or N # _____
 Storage: Y or N # _____
 Maintenance Shed: Y or N # _____
 Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: N/A
 Volleyball N/A
 Tennis N/A
 Racquetball N/A
 Other NONE

Fields: (I) = irrigated

Soccer N/A (I)
 Softball N/A (I)
 Multi-Use N/A (I)
 Field Hockey N/A (I)
 Baseball N/A (I)
 Football N/A (I)
 Other NONE (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
 0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
 2 - Portions of the park are accessible to handicapped
 4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
 0 - No Problems
 2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
 0 - No Problems
 1 - Good condition - needs regular routine maintenance
 2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

DEWTA

Sidewalks/Paths/Trails:

N - Not applicable

0 - No Problems

2 - Sidewalks/paths/trails are in fair condition and require minor repairs

4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation

5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

0 - Good neighborhood linkages

2 - Some linkages exist

4 - No linkages

Multi-Use:

N - Not applicable

0 - Many multi-uses

2 - Some multi-use

4 - No multi-use

Ball Fields:

N - Not applicable

0 - No Problems

1 - Good condition. Needs minor fence, turf repair and maintenance

2 - Fair condition. Needs minor repair

3 - Poor condition. Needs major repairs

4 - Very poor. Needs extensive repairs

5 - Unplayable. Dangerous

Turf:

N - Not applicable

0 - No Problems

1 - Turf is in good condition with some bare areas

2 - Turf has a few problems that need some work; e.g. aeration and over-seeding

3 - Turf is in poor condition and needs renovation

4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

2 - Some saturation/standing water - minor improvements needed

4 - Very poor drainage - system needs renovation

5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

1 - System is in good condition with minor adjustment problems

2 - System in fair condition, needs frequent work

3 - System doesn't do the job and needs to be expanded (poor coverage)

4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

1 - Plantings/trees are in good condition with few minor problems

2 - Some bare areas that needs additional plant material

3 - Several areas have problems that need work

4 - Plantings/trees are in very poor condition and should be completely renovated

5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

2 - Fairly clean; some minor issues

4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

0 - No problems

1 - Equipment is old but can still be used

2 - Equipment requires regular routine maintenance

3 - Equipment is in poor condition and requires major repair or renovation

4 - Equipment is in very poor condition and should be replaced

5 - Dangerous condition exists

Hard Courts

N - Not applicable

0 - No problems

1 - Good condition, need minor routine maintenance - patching and striping

2 - Fair condition, needs minor repairs

3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing

5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-15-13

Site Name: DREAM COME TRUE Location: 1950 THOMAS BOWERS

Overall Score: 3

CIRCLE

INVENTORY

Vehicular Access:

Access Points: 1
Sight Distance: _____
Visibility: _____

Parking:

Y or N
Number of Spaces: _____

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
Shelters: _____
Tables: _____

Play Grounds: Y or N

Number: _____
Size: LARGE
Age Group: ALL

Structures:

Concessions: Y or N # _____
Bathrooms: Y or N # 4
Storage: Y or N # 1
Maintenance Shed: Y or N # 1
Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
2 - Access has some problems
4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
4 - Not enough parking most of the time

Parking:

N - Not applicable
0 - No Problems
1 - Good condition - needs regular routine maintenance
2 - Surface in fair condition - spot repairs are necessary
3 - Surface in poor condition, several areas need major repairs
4 - Very poor condition, parking area needs complete renovation
5 - Dangerous conditions exist

Safety:

0 - No Problems
2 - Some safety issues apparent
4 - Dangerous condition exists

LPDA

DREAM COME TRUE

Sidewalks/Paths/Trails:

N - Not applicable

- 0 - No Problems
- 2 - Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

- 0 - Good neighborhood linkages
- 2 - Some linkages exist
- 4 - No linkages

Multi-Use:

N - Not applicable

- 0 - Many multi-uses
- 2 - Some multi-use
- 4 - No multi-use

Ball Fields:

N - Not applicable

- 0 - No Problems
- 1 - Good condition. Needs minor fence, turf repair and maintenance
- 2 - Fair condition. Needs minor repair
- 3 - Poor condition. Needs major repairs
- 4 - Very poor. Needs extensive repairs
- 5 - Unplayable. Dangerous

Turf:

N - Not applicable

- 0 - No Problems
- 1 - Turf is in good condition with some bare areas
- 2 - Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 - Turf is in poor condition and needs renovation
- 4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

- 2 - Some saturation/standing water - minor improvements needed
- 4 - Very poor drainage - system needs renovation
- 5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

- 1 - System is in good condition with minor adjustment problems
- 2 - System in fair condition, needs frequent work
- 3 - System doesn't do the job and needs to be expanded (poor coverage)
- 4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

- 1 - Plantings/trees are in good condition with few minor problems
- 2 - Some bare areas that needs additional plant material
- 3 - Several areas have problems that need work
- 4 - Plantings/trees are in very poor condition and should be completely renovated
- 5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

- 2 - Fairly clean; some minor issues
- 4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

- 0 - No problems
- 1 - Equipment is old but can still be used
- 2 - Equipment requires regular routine maintenance
- 3 - Equipment is in poor condition and requires major repair or renovation
- 4 - Equipment is in very poor condition and should be replaced
- 5 - Dangerous condition exists

Hard Courts

N - Not applicable

- 0 - No problems
- 1 - Good condition, need minor routine maintenance - patching and striping
- 2 - Fair condition, needs minor repairs
- 3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing
- 5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-9-13

Site Name: HILLANDALE PARK Location: HILLANDALE PARK

Overall Score: 5 501 HILLANDALE AVE.

INVENTORY

Vehicular Access:

Access Points: 0
Sight Distance: 0
Visibility: 0

Parking:

(Y or N)
Number of Spaces: 105

(Y or N)

(Y or N)

(Y or N)

Picnic Area:

(Y or N)
Shelters: 12
Tables: 130

Play Grounds: (Y or N)

Number: 1
Size: _____
Age Group: _____

Structures:

Concessions: (Y or N) # _____
Bathrooms: (Y or N) # 3
Storage: (Y or N) # 2
Maintenance Shed: (Y or N) # 1
Other Facilities: (Y or N) # 1

Hard Courts/Soft Courts:

Basketball no.: 1
 Volleyball 1 SAND
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

(Y or N)

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
2 - Access has some problems
4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
4 - Not enough parking most of the time

Parking:

N - Not applicable
0 - No Problems
1 - Good condition - needs regular routine maintenance
2 - Surface in fair condition - spot repairs are necessary
3 - Surface in poor condition, several areas need major repairs
4 - Very poor condition, parking area needs complete renovation
5 - Dangerous conditions exist

Safety:

0 - No Problems
2 - Some safety issues apparent
4 - Dangerous condition exists

LPDA

ALLOWABLE

Sidewalks/Paths/Trails:

- N - Not applicable
- 0 - No Problems
- ~~2~~ - Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 - Dangerous conditions exist

Neighborhood Linkages:

- N - Not applicable
- 0 - Good neighborhood linkages
- 2 - Some linkages exist
- 4 - No linkages

Multi-Use:

- N - Not applicable
- 0 - Many multi-uses
- 2 - Some multi-use
- 4 - No multi-use

Ball Fields:

- ~~N~~ - Not applicable
- 0 - No Problems
- 1 - Good condition. Needs minor fence, turf repair and maintenance
- 2 - Fair condition. Needs minor repair
- 3 - Poor condition. Needs major repairs
- 4 - Very poor. Needs extensive repairs
- 5 - Unplayable. Dangerous

Turf:

- N - Not applicable
- 0 - No Problems
- 1 - Turf is in good condition with some bare areas
- 2 - Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 - Turf is in poor condition and needs renovation
- 4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

- 0 - No problems
- 2 - Some saturation/standing water - minor improvements needed
- 4 - Very poor drainage - system needs renovation
- 5 - Dangerous system/conditions exist

Irrigation Systems:

- 0 - No Problems
- 1 - System is in good condition with minor adjustment problems
- 2 - System in fair condition, needs frequent work
- 3 - System doesn't do the job and needs to be expanded (poor coverage)
- 4 - System is in very poor condition or no system at all

Planting and Trees:

- 0 - No Problems
- 1 - Plantings/trees are in good condition with few minor problems
- 2 - Some bare areas that needs additional plant material
- 3 - Several areas have problems that need work
- 4 - Plantings/trees are in very poor condition and should be completely renovated
- 5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

- 0 - No problems
- 2 - Fairly clean; some minor issues
- 4 - Littered - requires thorough cleaning

Equipment

- N - Not applicable
- 0 - No problems
- 1 - Equipment is old but can still be used
- 2 - Equipment requires regular routine maintenance
- 3 - Equipment is in poor condition and requires major repair or renovation
- 4 - Equipment is in very poor condition and should be replaced
- 5 - Dangerous condition exists

Hard Courts

- N - Not applicable
- 0 - No problems
- 1 - Good condition, need minor routine maintenance - patching and striping
- 2 - Fair condition, needs minor repairs
- 3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing
- 5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

5

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-10-13

Site Name: KEWANIS Location: 302 MEYERS AVE.

Overall Score: 7

INVENTORY

Vehicular Access:

Access Points: _____
Sight Distance: _____
Visibility: _____

Parking:

Y or N
Number of Spaces: 10

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
Shelters: _____
Tables: _____

Play Grounds: Y or N

Number: _____
Size: _____
Age Group: _____

Structures:

Concessions: Y or N # _____
Bathrooms: Y or N # _____
Storage: Y or N # _____
Maintenance Shed: Y or N # _____
Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: 1
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
2 - Access has some problems
4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
4 - Not enough parking most of the time

Parking:

N - Not applicable
0 - No Problems
1 - Good condition - needs regular routine maintenance
2 - Surface in fair condition - spot repairs are necessary
3 - Surface in poor condition, several areas need major repairs
4 - Very poor condition, parking area needs complete renovation
5 - Dangerous conditions exist

Safety:

0 - No Problems
2 - Some safety issues apparent
4 - Dangerous condition exists

LPDA

KIWANIS

Sidewalks/Paths/Trails:

- N - Not applicable
- 0 - No Problems
- 2 - Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 - Dangerous conditions exist

Neighborhood Linkages:

- N - Not applicable
- 0 - Good neighborhood linkages
- 2 - Some linkages exist
- 4 - No linkages

Multi-Use:

- N - Not applicable
- 0 - Many multi-uses
- 2 - Some multi-use
- 4 - No multi-use

Ball Fields:

- N - Not applicable
- 0 - No Problems
- 1 - Good condition. Needs minor fence, turf repair and maintenance
- 2 - Fair condition. Needs minor repair
- 3 - Poor condition. Needs major repairs
- 4 - Very poor. Needs extensive repairs
- 5 - Unplayable. Dangerous

Turf:

- N - Not applicable
- 0 - No Problems
- 1 - Turf is in good condition with some bare areas
- 2 - Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 - Turf is in poor condition and needs renovation
- 4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

- 0 - No problems
- 2 - Some saturation/standing water - minor improvements needed
- 4 - Very poor drainage - system needs renovation
- 5 - Dangerous system/conditions exist

Irrigation Systems:

- 0 - No Problems
- 1 - System is in good condition with minor adjustment problems
- 2 - System in fair condition, needs frequent work
- 3 - System doesn't do the job and needs to be expanded (poor coverage)
- 4 - System is in very poor condition or no system at all

Planting and Trees:

- 0 - No Problems
- 1 - Plantings/trees are in good condition with few minor problems
- 2 - Some bare areas that needs additional plant material
- 3 - Several areas have problems that need work
- 4 - Plantings/trees are in very poor condition and should be completely renovated
- 5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

- 0 - No problems
- 2 - Fairly clean; some minor issues
- 4 - Littered - requires thorough cleaning

Equipment

- N - Not applicable
- 0 - No problems
- 1 - Equipment is old but can still be used
- 2 - Equipment requires regular routine maintenance
- 3 - Equipment is in poor condition and requires major repair or renovation
- 4 - Equipment is in very poor condition and should be replaced
- 5 - Dangerous condition exists

Hard Courts

- N - Not applicable
- 0 - No problems
- 1 - Good condition, need minor routine maintenance - patching and striping
- 2 - Fair condition, needs minor repairs
- 3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing
- 5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

7

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. FELIKAN Date: 4-15-13

Site Name: LIBERTY PARK Location: 188 N. LIBERTY ST.

Overall Score: 1

INVENTORY

Vehicular Access:

Access Points: _____
Sight Distance: _____
Visibility: _____

Parking:

Y or N
Number of Spaces: 7

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
Shelters: _____
Tables: 1

Play Grounds: Y or N

Number: _____
Size: _____
Age Group: _____

Structures:

Concessions: Y or N # _____
Bathrooms: Y or N # _____
Storage: Y or N # _____
Maintenance Shed: Y or N # _____
Other Facilities: Y or N # 1

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N – Not applicable
 0 – No Problems
2 – Access has some problems
4 – Access is inadequate for facility

Accessibility:

0 – Entire park is accessible to handicapped
2 – Portions of the park are accessible to handicapped
4 – None of the park is accessible to the handicapped

Parking Availability:

N – Not applicable
 0 – No Problems
2 – Not enough parking mainly during peak-use periods or only occasionally
4 – Not enough parking most of the time

Parking:

N – Not applicable
 0 – No Problems
1 – Good condition – needs regular routine maintenance
2 – Surface in fair condition – spot repairs are necessary
3 – Surface in poor condition, several areas need major repairs
4 – Very poor condition, parking area needs complete renovation
5 – Dangerous conditions exist

Safety:

0 – No Problems
2 – Some safety issues apparent
4 – Dangerous condition exists

LPDA

Sidewalks/Paths/Trails:

N - Not applicable

- 0 - No Problems
- 2 - Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

- 0 - Good neighborhood linkages
- 2 - Some linkages exist
- 4 - No linkages

Multi-Use:

- N - Not applicable
- 0 - Many multi-uses
- 2 - Some multi-use
- 4 - No multi-use

Ball Fields:

N - Not applicable

- 0 - No Problems
- 1 - Good condition. Needs minor fence, turf repair and maintenance
- 2 - Fair condition. Needs minor repair
- 3 - Poor condition. Needs major repairs
- 4 - Very poor. Needs extensive repairs
- 5 - Unplayable. Dangerous

Turf:

N - Not applicable

- 0 - No Problems
- 1 - Turf is in good condition with some bare areas
- 2 - Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 - Turf is in poor condition and needs renovation
- 4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

- 2 - Some saturation/standing water - minor improvements needed
- 4 - Very poor drainage - system needs renovation
- 5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

- 1 - System is in good condition with minor adjustment problems
- 2 - System in fair condition, needs frequent work
- 3 - System doesn't do the job and needs to be expanded (poor coverage)
- 4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

- 1 - Plantings/trees are in good condition with few minor problems
- 2 - Some bare areas that needs additional plant material
- 3 - Several areas have problems that need work
- 4 - Plantings/trees are in very poor condition and should be completely renovated
- 5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

- 2 - Fairly clean; some minor issues
- 4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

- 0 - No problems
- 1 - Equipment is old but can still be used
- 2 - Equipment requires regular routine maintenance
- 3 - Equipment is in poor condition and requires major repair or renovation
- 4 - Equipment is in very poor condition and should be replaced
- 5 - Dangerous condition exists

Hard Courts

N - Not applicable

- 0 - No problems
- 1 - Good condition, need minor routine maintenance - patching and striping
- 2 - Fair condition, needs minor repairs
- 3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing
- 5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-16-13
 Site Name: MORRISON PARK Location: 461 2ND ST.
 Overall Score: 10

INVENTORY

Vehicular Access:

Access Points: _____
 Sight Distance: _____
 Visibility: _____

Parking:

Y or N
 Number of Spaces: 9

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
 Shelters: 1
 Tables: 10

Play Grounds: Y or N

Number: _____
 Size: _____
 Age Group: _____

Structures:

Concessions: Y or N # _____
 Bathrooms: Y or N # _____
 Storage: Y or N # _____
 Maintenance Shed: Y or N # _____
 Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

MINIMAL

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
 2 - Portions of the park are accessible to handicapped
4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems ST. PARKING
 2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
0 - No Problems
 1 - Good condition - needs regular routine maintenance
 2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

MURISON

Sidewalks/Paths/Trails:

N – Not applicable

- 0 – No Problems
- 2 – Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 – Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 – Dangerous conditions exist

Neighborhood Linkages:

N – Not applicable

- 0 – Good neighborhood linkages
- 2 – Some linkages exist
- 4 – No linkages

Multi-Use:

N – Not applicable

- 0 – Many multi-uses
- 2 – Some multi-use
- 4 – No multi-use

Ball Fields:

N – Not applicable

- 0 – No Problems
- 1 – Good condition. Needs minor fence, turf repair and maintenance
- 2 – Fair condition. Needs minor repair
- 3 – Poor condition. Needs major repairs
- 4 – Very poor. Needs extensive repairs
- 5 – Unplayable. Dangerous

Turf:

N – Not applicable

- 0 – No Problems
- 1 – Turf is in good condition with some bare areas
- 2 – Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 – Turf is in poor condition and needs renovation
- 4 – Turf is in very poor condition and should be completely redone

Drainage Systems:

0 – No problems

- 2 – Some saturation/standing water – minor improvements needed
- 4 – Very poor drainage – system needs renovation
- 5 – Dangerous system/conditions exist

Irrigation Systems:

0 – No Problems

- 1 – System is in good condition with minor adjustment problems
- 2 – System in fair condition, needs frequent work
- 3 – System doesn't do the job and needs to be expanded (poor coverage)
- 4 – System is in very poor condition or no system at all

Planting and Trees:

0 – No Problems

- 1 – Plantings/trees are in good condition with few minor problems
- 2 – Some bare areas that needs additional plant material
- 3 – Several areas have problems that need work
- 4 – Plantings/trees are in very poor condition and should be completely renovated
- 5 – Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 – No problems

- 2 – Fairly clean; some minor issues
- 4 – Littered – requires thorough cleaning

Equipment

N – Not applicable

- 0 – No problems
- 1 – Equipment is old but can still be used
- 2 – Equipment requires regular routine maintenance
- 3 – Equipment is in poor condition and requires major repair or renovation
- 4 – Equipment is in very poor condition and should be replaced
- 5 – Dangerous condition exists

Hard Courts

N – Not applicable

0 – No problems

- 1 – Good condition, need minor routine maintenance – patching and striping
- 2 – Fair condition, needs minor repairs
- 3 – Poor conditions – potholes, cracks; needs extensive repair/resurfacing
- 5 – Dangerous surface conditions exist – holes, large cracks, etc.

COMMENTS: _____

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: TED PELIKAN Date: 4-10-13
 Site Name: PURCELL PARK Location: PURCELL PARK
41 MONUMENT AVE.
 Overall Score: 23

INVENTORY

Vehicular Access:

Access Points: 0
 Sight Distance: 0
 Visibility: 0

Parking:

Y or N
 Number of Spaces: 196

Trails:

Y or N
Open Space: Y or N

Landscape:

Y or N

Picnic Area:

Y or N
 Shelters: 3
 Tables: 41

Play Grounds: Y or N

Number: 2
 Size: 1 SMALL 1 LARGE
 Age Group: SMALL 3-6
LARGE 4-9

Structures:

Concessions: Y or N #
 Bathrooms: Y or N # 2
 Storage: Y or N #
 Maintenance Shed: Y or N #
 Other Facilities: Y or N #

Hard Courts/Soft Courts:

Basketball no.: 1
 Volleyball
 Tennis 4
 Racquetball
 Other

Fields: (I) = irrigated

Soccer (I)
 Softball (I)
 Multi-Use (I)
 Field Hockey (I)
 Baseball (I)
 Football (I)
 Other (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
 4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
 0 - No Problems
 1 - Good condition - needs regular routine maintenance
2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

PURCELL PARK

Sidewalks/Paths/Trails:

N - Not applicable

0 - No Problems

2 - Sidewalks/paths/trails are in fair condition and require minor repairs

4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation

5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

0 - Good neighborhood linkages

2 - Some linkages exist

4 - No linkages

Multi-Use:

N - Not applicable

0 - Many multi-uses

2 - Some multi-use

4 - No multi-use

Ball Fields:

N - Not applicable

0 - No Problems

1 - Good condition. Needs minor fence, turf repair and maintenance

2 - Fair condition. Needs minor repair

3 - Poor condition. Needs major repairs

4 - Very poor. Needs extensive repairs

5 - Unplayable. Dangerous

Turf:

N - Not applicable

0 - No Problems

1 - Turf is in good condition with some bare areas

2 - Turf has a few problems that need some work; e.g. aeration and over-seeding

3 - Turf is in poor condition and needs renovation

4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

2 - Some saturation/standing water - minor improvements needed

4 - Very poor drainage - system needs renovation

5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

1 - System is in good condition with minor adjustment problems

2 - System in fair condition, needs frequent work

3 - System doesn't do the job and needs to be expanded (poor coverage)

4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

1 - Plantings/trees are in good condition with few minor problems

2 - Some bare areas that needs additional plant material

3 - Several areas have problems that need work

4 - Plantings/trees are in very poor condition and should be completely renovated

5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

2 - Fairly clean; some minor issues

4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

0 - No problems

1 - Equipment is old but can still be used

2 - Equipment requires regular routine maintenance

3 - Equipment is in poor condition and requires major repair or renovation

4 - Equipment is in very poor condition and should be replaced

5 - Dangerous condition exists

Hard Courts

N - Not applicable

0 - No problems

1 - Good condition, need minor routine maintenance - patching and striping

2 - Fair condition, needs minor repairs

3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing

5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

23

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: TED BELIKAN Date: 4-10-13

Site Name: RALPH SAMPSON PARK Location: RALPH SAMPSON PARK
431 E. WASHINGTON ST.

Overall Score: 12

INVENTORY

Vehicular Access:

Access Points: 0
Sight Distance: 0
Visibility: 0

Parking:

(Y) or N
Number of Spaces: 207

Trails: (Y) or N

Open Space: (Y) or N

Landscape: Y or (N)

Picnic Area:

(Y) or N
Shelters: 2
Tables: 25

Play Grounds: (Y) or N

Number: 1
Size: LARGE
Age Group: 4-9

Structures:

Concessions: Y or (N) #
Bathrooms (Y) or N # 2
Storage: Y or (N) #
Maintenance Shed: Y or (N) #
Other Facilities: Y or (N) #

Hard Courts/Soft Courts:

Basketball no.: 3
 Volleyball
 Tennis
 Racquetball
 Other

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: (Y) or N

ASSESSMENT

Vehicular Access:

N - Not applicable
(0) - No Problems
2 - Access has some problems
4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
(2) - Portions of the park are accessible to handicapped
4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
(0) - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
4 - Not enough parking most of the time

Parking:

N - Not applicable
(0) - No Problems
1 - Good condition - needs regular routine maintenance
2 - Surface in fair condition - spot repairs are necessary
3 - Surface in poor condition, several areas need major repairs
4 - Very poor condition, parking area needs complete renovation
5 - Dangerous conditions exist

Safety:

(0) - No Problems
2 - Some safety issues apparent
4 - Dangerous condition exists

LPDA

RACQU SAMSON

Sidewalks/Paths/Trails:

N - Not applicable

0 - No Problems

2 - Sidewalks/paths/trails are in fair condition and require minor repairs

4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation

5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

0 - Good neighborhood linkages

2 - Some linkages exist

4 - No linkages

Multi-Use:

N - Not applicable

0 - Many multi-uses

2 - Some multi-use

4 - No multi-use

Ball Fields:

N - Not applicable

0 - No Problems

1 - Good condition. Needs minor fence, turf repair and maintenance

2 - Fair condition. Needs minor repair

3 - Poor condition. Needs major repairs

4 - Very poor. Needs extensive repairs

5 - Unplayable. Dangerous

Turf:

N - Not applicable

0 - No Problems

1 - Turf is in good condition with some bare areas

2 - Turf has a few problems that need some work; e.g. aeration and over-seeding

3 - Turf is in poor condition and needs renovation

4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

2 - Some saturation/standing water - minor improvements needed

4 - Very poor drainage - system needs renovation

5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

1 - System is in good condition with minor adjustment problems

2 - System in fair condition, needs frequent work

3 - System doesn't do the job and needs to be expanded (poor coverage)

4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

1 - Plantings/trees are in good condition with few minor problems

2 - Some bare areas that needs additional plant material

3 - Several areas have problems that need work

4 - Plantings/trees are in very poor condition and should be completely renovated

5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

2 - Fairly clean; some minor issues

4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

0 - No problems

1 - Equipment is old but can still be used

2 - Equipment requires regular routine maintenance

3 - Equipment is in poor condition and requires major repair or renovation

4 - Equipment is in very poor condition and should be replaced.

5 - Dangerous condition exists

Hard Courts

N - Not applicable

0 - No problems

1 - Good condition, need minor routine maintenance - patching and striping

2 - Fair condition, needs minor repairs

3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing

5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

12

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. PELIKAN Date: 4-8-13
 Site Name: RIVEN ROCK Location: RT. 33 WEST
 Overall Score: 15

INVENTORY

Vehicular Access:

Access Points: _____
 Sight Distance: _____
 Visibility: _____

Parking:

Y or N
 Number of Spaces: _____

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
 Shelters: _____
 Tables: _____

Play Grounds: Y or N

Number: _____
 Size: _____
 Age Group: _____

Structures:

Concessions: Y or N # _____
 Bathrooms: Y or N # 2
 Storage: Y or N # _____
 Maintenance Shed: Y or N # _____
 Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
 0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
 2 - Portions of the park are accessible to handicapped
 4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
 0 - No Problems
 2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
 0 - No Problems
 1 - Good condition - needs regular routine maintenance
 2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

RR

Sidewalks/Paths/Trails:

N - Not applicable

0 - No Problems

2 - Sidewalks/paths/trails are in fair condition and require minor repairs

4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation

5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

0 - Good neighborhood linkages

2 - Some linkages exist

4 - No linkages

Multi-Use:

N - Not applicable

0 - Many multi-uses

2 - Some multi-use

4 - No multi-use

Ball Fields:

N - Not applicable

0 - No Problems

1 - Good condition. Needs minor fence, turf repair and maintenance

2 - Fair condition. Needs minor repair

3 - Poor condition. Needs major repairs

4 - Very poor. Needs extensive repairs

5 - Unplayable. Dangerous

Turf:

N - Not applicable

0 - No Problems

1 - Turf is in good condition with some bare areas

2 - Turf has a few problems that need some work; e.g. aeration and over-seeding

3 - Turf is in poor condition and needs renovation

4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

2 - Some saturation/standing water - minor improvements needed

4 - Very poor drainage - system needs renovation

5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

1 - System is in good condition with minor adjustment problems

2 - System in fair condition, needs frequent work

3 - System doesn't do the job and needs to be expanded (poor coverage)

4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

1 - Plantings/trees are in good condition with few minor problems

2 - Some bare areas that needs additional plant material

3 - Several areas have problems that need work

4 - Plantings/trees are in very poor condition and should be completely renovated

5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

2 - Fairly clean; some minor issues

4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

0 - No problems

1 - Equipment is old but can still be used

2 - Equipment requires regular routine maintenance

3 - Equipment is in poor condition and requires major repair or renovation

4 - Equipment is in very poor condition and should be replaced

5 - Dangerous condition exists

Hard Courts

N - Not applicable

0 - No problems

1 - Good condition, need minor routine maintenance - patching and striping

2 - Fair condition, needs minor repairs

3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing

5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: _____

15

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: T. FELIKAW Date: 4-24-13
 Site Name: SMITHLAND FIELDS Location: 1542 SMITHLAND RD.
 Overall Score: 13

INVENTORY

Vehicular Access:

Access Points: _____
 Sight Distance: _____
 Visibility: _____

Parking:

Y or N
 Number of Spaces: 240

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
 Shelters: 1
 Tables: 20

Play Grounds: Y or N

Number: N/A
 Size: N/A
 Age Group: N/A

Structures:

Concessions: Y or N # _____
 Bathrooms: Y or N # _____
 Storage: Y or N # _____
 Maintenance Shed: Y or N # _____
 Other Facilities: Y or N # _____

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

Fields: (I) = irrigated

Soccer 3 (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other _____ (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
 4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
 0 - No Problems
2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
 0 - No Problems
1 - Good condition - needs regular routine maintenance
 2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

Sidewalks/Paths/Trails:

N - Not applicable

0 - No Problems

2 - Sidewalks/paths/trails are in fair condition and require minor repairs

4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation

5 - Dangerous conditions exist

Neighborhood Linkages:

N - Not applicable

0 - Good neighborhood linkages

2 - Some linkages exist

4 - No linkages

Multi-Use:

N - Not applicable

0 - Many multi-uses

2 - Some multi-use

4 - No multi-use

Ball Fields:

N - Not applicable

0 - No Problems

1 - Good condition. Needs minor fence, turf repair and maintenance

2 - Fair condition. Needs minor repair

3 - Poor condition. Needs major repairs

4 - Very poor. Needs extensive repairs

5 - Unplayable. Dangerous

Turf:

N - Not applicable

0 - No Problems

1 - Turf is in good condition with some bare areas

2 - Turf has a few problems that need some work; e.g. aeration and over-seeding

3 - Turf is in poor condition and needs renovation

4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

0 - No problems

2 - Some saturation/standing water - minor improvements needed

4 - Very poor drainage - system needs renovation

5 - Dangerous system/conditions exist

Irrigation Systems:

0 - No Problems

1 - System is in good condition with minor adjustment problems

2 - System in fair condition, needs frequent work

3 - System doesn't do the job and needs to be expanded (poor coverage)

4 - System is in very poor condition or no system at all

Planting and Trees:

0 - No Problems

1 - Plantings/trees are in good condition with few minor problems

2 - Some bare areas that needs additional plant material

3 - Several areas have problems that need work

4 - Plantings/trees are in very poor condition and should be completely renovated

5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 - No problems

2 - Fairly clean; some minor issues

4 - Littered - requires thorough cleaning

Equipment

N - Not applicable

0 - No problems

1 - Equipment is old but can still be used

2 - Equipment requires regular routine maintenance

3 - Equipment is in poor condition and requires major repair or renovation

4 - Equipment is in very poor condition and should be replaced

5 - Dangerous condition exists

Hard Courts

N - Not applicable

0 - No problems

1 - Good condition, need minor routine maintenance - patching and striping

2 - Fair condition, needs minor repairs

3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing

5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS:

13

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: JED PELIKAN Date: 4-9-13
 Site Name: WESTOVER PARK Location: WESTOVER PARK
305 S. DORWOOD PR.
 Overall Score: 15

INVENTORY

Vehicular Access:

Access Points: 0
 Sight Distance: 0
 Visibility: 0

Parking:

Y or N
 Number of Spaces: 247

Trails: Y or N

Open Space: Y or N

Landscape: Y or N

Picnic Area:

Y or N
 Shelters: 3
 Tables: 40

Play Grounds: Y or N

Number: 1
 Size: MEDIUM
 Age Group: 4-7

Structures:

Concessions: Y or N # 0
 Bathrooms: Y or N # 2
 Storage: Y or N # 0
 Maintenance Shed: Y or N # 0
 Other Facilities: Y or N # 1

Hard Courts/Soft Courts:

Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other SKATEBOARD

Fields: (I) = irrigated

Soccer _____ (I)
 Softball _____ (I)
 Multi-Use _____ (I)
 Field Hockey _____ (I)
 Baseball _____ (I)
 Football _____ (I)
 Other LARGE (I)

Sidewalks: Y or N

ASSESSMENT

Vehicular Access:

N - Not applicable
0 - No Problems
 2 - Access has some problems
 4 - Access is inadequate for facility

Accessibility:

0 - Entire park is accessible to handicapped
2 - Portions of the park are accessible to handicapped
 4 - None of the park is accessible to the handicapped

Parking Availability:

N - Not applicable
0 - No Problems
 2 - Not enough parking mainly during peak-use periods or only occasionally
 4 - Not enough parking most of the time

Parking:

N - Not applicable
 0 - No Problems
1 - Good condition - needs regular routine maintenance
 2 - Surface in fair condition - spot repairs are necessary
 3 - Surface in poor condition, several areas need major repairs
 4 - Very poor condition, parking area needs complete renovation
 5 - Dangerous conditions exist

Safety:

0 - No Problems
 2 - Some safety issues apparent
 4 - Dangerous condition exists

LPDA

WESTOVER

Sidewalks/Paths/Trails:

- N - Not applicable
- 0 - No Problems
- 2 - Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 - Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 - Dangerous conditions exist

Neighborhood Linkages:

- N - Not applicable
- 0 - Good neighborhood linkages
- 2 - Some linkages exist
- 4 - No linkages

Multi-Use:

- N - Not applicable
- 0 - Many multi-uses
- 2 - Some multi-use
- 4 - No multi-use

Ball Fields:

- N - Not applicable
- 0 - No Problems
- 1 - Good condition. Needs minor fence, turf repair and maintenance
- 2 - Fair condition. Needs minor repair
- 3 - Poor condition. Needs major repairs
- 4 - Very poor. Needs extensive repairs
- 5 - Unplayable. Dangerous

Turf:

- N - Not applicable
- 0 - No Problems
- 1 - Turf is in good condition with some bare areas
- 2 - Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 - Turf is in poor condition and needs renovation
- 4 - Turf is in very poor condition and should be completely redone

Drainage Systems:

- 0 - No problems
- 2 - Some saturation/standing water - minor improvements needed
- 4 - Very poor drainage - system needs renovation
- 5 - Dangerous system/conditions exist

Irrigation Systems:

- 0 - No Problems
- 1 - System is in good condition with minor adjustment problems
- 2 - System in fair condition, needs frequent work
- 3 - System doesn't do the job and needs to be expanded (poor coverage)
- 4 - System is in very poor condition or no system at all

Planting and Trees:

- 0 - No Problems
- 1 - Plantings/trees are in good condition with few minor problems
- 2 - Some bare areas that needs additional plant material
- 3 - Several areas have problems that need work
- 4 - Plantings/trees are in very poor condition and should be completely renovated
- 5 - Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

- 0 - No problems
- 2 - Fairly clean; some minor issues
- 4 - Littered - requires thorough cleaning

Equipment

- N - Not applicable
- 0 - No problems
- 1 - Equipment is old but can still be used
- 2 - Equipment requires regular routine maintenance
- 3 - Equipment is in poor condition and requires major repair or renovation
- 4 - Equipment is in very poor condition and should be replaced
- 5 - Dangerous condition exists

Hard Courts

- N - Not applicable
- 0 - No problems
- 1 - Good condition, need minor routine maintenance - patching and striping
- 2 - Fair condition, needs minor repairs
- 3 - Poor conditions - potholes, cracks; needs extensive repair/resurfacing
- 5 - Dangerous surface conditions exist - holes, large cracks, etc.

COMMENTS: 15

LPDA Louisville Park District Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

SITE/FIELD SURVEY FORM FOR PARK ASSESSMENT

Form filled out by: SM Scott Date: 4/23
 Site Name: Heritage Oaks G.C. Location: 680 Garbow Church Rd
 Overall Score: 7

INVENTORY

Vehicular Access:
 Access Points: 5
 Sight Distance: _____
 Visibility: _____

Play Grounds: Y or N
 Number: _____
 Size: _____
 Age Group: _____

Fields: Irrigated
 Soccer (1)
 Softball (1)
 Multi-Use (1)
 Field Hockey (1)
 Baseball (1)
 Football (1)
 Other (1)

Parking:
 Y or N
 Number of Spaces: _____

Structures:
 Concessions: Y or N # _____
 Bathrooms: Y or N # _____
 Storage: Y or N # _____
 Maintenance Shed: Y or N # _____
 Other Facilities: Y or N # _____

Sidewalks: Y or N

Open Space Y or N

Landscape: Y or N

Picnic Area:
 Y or N
 Shelters: _____
 Tables: _____

Hard Courts/Soft Courts:
 Basketball no.: _____
 Volleyball _____
 Tennis _____
 Racquetball _____
 Other _____

ASSESSMENT

Vehicular Access:
 N – Not applicable
 0 – No Problems
 2 – Access has some problems
 4 – Access is inadequate for facility

Accessibility:
 0 – Entire park is accessible to handicapped
 2 – Portions of the park are accessible to handicapped
 4 – None of the park is accessible to the handicapped

Parking Availability:
 N – Not applicable
 0 – No Problems
 2 – Not enough parking mainly during peak-use periods or only occasionally
 4 – Not enough parking most of the time

Parking:
 N – Not applicable
 0 – No Problems
 1 – Good condition – needs regular routine maintenance
 2 – Surface in fair condition – spot repairs are necessary
 3 – Surface in poor condition, several areas need major repairs
 4 – Very poor condition, parking area needs complete renovation
 5 – Dangerous conditions exist

Safety:
 0 – No Problems
 2 – Some safety issues apparent
 4 – Dangerous condition exists

LPDA

H.O.

Sidewalks/Paths/Trails:

N – Not applicable

0 – No Problems

- ② Sidewalks/paths/trails are in fair condition and require minor repairs
- 4 – Sidewalks/paths/trails are in poor condition and require extensive repair or renovation
- 5 – Dangerous conditions exist

Neighborhood Linkages:

N – Not applicable

- ① Good neighborhood linkages
- 2 – Some linkages exist
- 4 – No linkages

Multi-Use:

- ① Not applicable
- 0 – Many multi-uses
- 2 – Some multi-use
- 4 – No multi-use

Ball Fields:

- ① Not applicable
- 0 – No Problems
- 1 – Good condition. Needs minor fence, turf repair and maintenance
- 2 – Fair condition. Needs minor repair
- 3 – Poor condition. Needs major repairs
- 4 – Very poor. Needs extensive repairs
- 5 – Unplayable. Dangerous

Turf:

N – Not applicable

0 – No Problems

- ① Turf is in good condition with some bare areas
- 2 – Turf has a few problems that need some work; e.g. aeration and over-seeding
- 3 – Turf is in poor condition and needs renovation
- 4 – Turf is in very poor condition and should be completely redone

Drainage Systems:

- ① No problems
- 2 – Some saturation/standing water – minor improvements needed
- 4 – Very poor drainage – system needs renovation
- 5 – Dangerous system/conditions exist

Irrigation Systems:

0 – No Problems

- ① System is in good condition with minor adjustment problems
- 2 – System in fair condition, needs frequent work
- 3 – System doesn't do the job and needs to be expanded (poor coverage)
- 4 – System is in very poor condition or no system at all

Planting and Trees:

0 – No Problems

- 1 – Plantings/trees are in good condition with few minor problems
- 2 – Some bare areas that needs additional plant material
- 3 – Several areas have problems that need work
- 4 – Plantings/trees are in very poor condition and should be completely renovated
- 5 – Condition of trees presents dangerous safety situation

Cleanliness/Appearance:

0 – No problems

- ② Fairly clean; some minor issues
- 4 – Littered – requires thorough cleaning

Equipment

N – Not applicable

0 – No problems

- ① Equipment is old but can still be used
- 2 – Equipment requires regular routine maintenance
- 3 – Equipment is in poor condition and requires major repair or renovation
- 4 – Equipment is in very poor condition and should be replaced
- 5 – Dangerous condition exists

Hard Courts

① Not applicable

0 – No problems

- 1 – Good condition, need minor routine maintenance – patching and striping
- 2 – Fair condition, needs minor repairs
- 3 – Poor conditions – potholes, cracks; needs extensive repair/resurfacing
- 5 – Dangerous surface conditions exist – holes, large cracks, etc.

COMMENTS: _____



Harrisonburg Comprehensive Recreation & Park Master Plan
2013 Update

FACILITY ASSESSMENT

Form filled out by: JH Scott Date: 4/23/13

Site Name: Heritage Oaks G.C. (MAINT.) Location: 1583 B West Market St

Overall Score: 8

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems -- no effect on programs
- 2 - Building has many minor problems -- has some effect on programs
- 3 - Building has a few major problems -- some effect on programs
- 4 - Building has many major problems -- significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 1 - Some of the mechanical equipment is in poor condition and should be replaced or repaired -- no effect on programs
- 2 - Mechanical equipment has some major problems and affect programs
- 3 - Mechanical equipment is in very poor condition or is insufficient to meet current demands -- significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally -- a variety of maintenance because of vandalism
- 3 - Very often -- minor items need to be replaced
- 4 - Very often -- major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 1 - Security is weak only in certain areas
- 2 - Security is poor in many areas around the facility
- 3 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 1 - Facility is slightly inadequate in space and/or has no effect on programs
- 2 - Facility has shortage of space in some areas and/or has some effect on programs
- 3 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 1 - Portions of the facility are accessible to handicapped
- 2 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 1 - Parking is inadequate mainly during peak-use periods
- 2 - Parking is inadequate at all times

H.O.

Gymnasium:

- 0 - Good condition
- 1 - Gym has a few cosmetic problems
- 2 - Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 - Gym is in very poor condition and seriously affects programs

N/A

Kitchen:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor utility problems but no effect on programs
- 2 - Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 - Kitchen has many deficiencies and seriously affects its use for programs

N/A

Auditorium:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor problems but no effect on programs
- 2 - Auditorium has variety of problems that have some effect on programs
- 4 - Auditorium has many deficiencies and seriously affects its use for programs

N/A

Class Rooms:

- 0 - Good condition
- 1 - Classrooms have some cosmetic or minor problems but no effect on programs
- 2 - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 - Classrooms have many deficiencies and seriously affects its use for programs

N/A

Storage Areas:

- 0 - Good condition
- 1 - Storage is inadequate in some areas
- 3 - Storage is inadequate in many areas of the facility
- 4 - Storage is seriously inadequate and affects programs significantly

0

Interior Lighting:

- 0 - Good condition
- 1 - Lighting is in good condition with minor adjustment problems
- 2 - Lighting system is inadequate in some areas
- 3 - Lighting is inadequate or does not meet existing building code in some areas
- 4 - Lighting system is inadequate for entire facility

2

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Hardd Date: 4-10-13

Site Name: Golf Course Maintenance Shop Location: _____

Overall Score: 8

<p>Facility Condition:</p> <p><input checked="" type="radio"/> 0 - Building is in good condition</p> <p><input type="radio"/> 1 - Building has a few minor problems - no effect on programs</p> <p><input type="radio"/> 2 - Building has many minor problems - has some effect on programs</p> <p><input type="radio"/> 3 - Building has a few major problems - some effect on programs</p> <p><input type="radio"/> 4 - Building has many major problems - significant effect on programs</p>	<p>Mechanical Equipment: <i>Some minor</i></p> <p><input checked="" type="radio"/> 0 - Mechanical equipment is in good condition</p> <p><input type="radio"/> 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs</p> <p><input type="radio"/> 3 - Mechanical equipment has some major problems and affect programs</p> <p><input type="radio"/> 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs</p>
<p>Vandalism:</p> <p><input checked="" type="radio"/> 0 - No problem with vandalism</p> <p><input type="radio"/> 1 - Once in a while a variety of minor maintenance due to vandalism</p> <p><input type="radio"/> 2 - Occasionally - a variety of maintenance because of vandalism</p> <p><input type="radio"/> 3 - Very often - minor items need to be replaced</p> <p><input type="radio"/> 4 - Very often - major items need to be replaced or fixed</p>	<p>Security: <i>Keys - weekend in/out</i></p> <p><input checked="" type="radio"/> 0 - Security is satisfactory</p> <p><input type="radio"/> 2 - Security is weak only in certain areas</p> <p><input type="radio"/> 3 - Security is poor in many areas around the facility</p> <p><input type="radio"/> 4 - Security is very poor around all parts of the facility</p>
<p>Office <i>Door Lock</i></p> <p><input type="radio"/> 0 - Good condition</p> <p><input type="radio"/> 1 - Office has a few cosmetic items in need or repair</p> <p><input checked="" type="radio"/> 2 - Office is in fair condition with a variety of cosmetic or structural problems</p> <p><input type="radio"/> 3 - Office is in very poor shape and affects staff efficiency</p> <p><input type="radio"/> 4 - Office location is bad and seriously limits efficiency or security of facility</p>	<p>Adequacy of Space</p> <p><input checked="" type="radio"/> 0 - Entire facility is adequate for program needs</p> <p><input type="radio"/> 2 - Facility is slightly inadequate in space and/or has no effect on programs</p> <p><input type="radio"/> 3 - Facility has shortage of space in some areas and/or has some effect on programs</p> <p><input type="radio"/> 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs</p>
<p>Accessibility</p> <p><input checked="" type="radio"/> 0 - Entire facility is accessible to handicapped</p> <p><input type="radio"/> 2 - Portions of the facility are accessible to handicapped</p> <p><input type="radio"/> 4 - None of the facility is accessible to the handicapped</p>	<p>Parking:</p> <p><input checked="" type="radio"/> 0 - Good access and parking</p> <p><input type="radio"/> 2 - Parking is inadequate mainly during peak-use periods</p> <p><input type="radio"/> 4 - Parking is inadequate at all times</p>

G.L.

<p>Gymnasium:</p> <ul style="list-style-type: none">0 – Good condition1 – Gym has a few cosmetic problems2 – Gym is in fair condition with a variety of problems (such as inadequate seating)4 – Gym is in very poor condition and seriously affects programs	<p>Kitchen: <u>Breakroom</u></p> <ul style="list-style-type: none">0 – Good condition1 – Auditorium has some cosmetic or minor utility problems but no effect on programs2 – Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs4 – Kitchen has many deficiencies and seriously affects its use for programs
<p>Auditorium:</p> <ul style="list-style-type: none">0 – Good condition1 – Auditorium has some cosmetic or minor problems but no effect on programs2 – Auditorium has variety of problems that have some effect on programs4 – Auditorium has many deficiencies and seriously affects its use for programs	<p>Class Rooms:-</p> <ul style="list-style-type: none">0 – Good condition1 – Classrooms have some cosmetic or minor problems but nor effect on programs2 – Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs4 – Classrooms have many deficiencies and seriously affects its use for programs
<p>Storage Areas:</p> <ul style="list-style-type: none">0 – Good condition1 – Storage is inadequate in some areas3 – Storage is inadequate in many areas of the facility4 – Storage is seriously inadequate and affects programs significantly	<p>Interior Lighting:</p> <ul style="list-style-type: none">0 – Good condition1 – Lighting is in good condition with minor adjustment problems2 – Lighting system is inadequate in some areas3 – Lighting is inadequate or does not meet existing building code in some areas4 – Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: S. Harold

Date: 4-11-13

Site Name: National Guard Armory

Location: _____

Overall Score: 13

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

AR 11/2/21

<p>Gymnasium:</p> <ul style="list-style-type: none">0 – Good condition① Gym has a few cosmetic problems2 – Gym is in fair condition with a variety of problems (such as inadequate seating)4 – Gym is in very poor condition and seriously affects programs	<p>Kitchen:</p> <ul style="list-style-type: none">0 – Good condition① Auditorium has some cosmetic or minor utility problems but no effect on programs2 – Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs4 – Kitchen has many deficiencies and seriously affects its use for programs
<p>Auditorium:</p> <ul style="list-style-type: none">0 – Good condition1 – Auditorium has some cosmetic or minor problems but no effect on programs2 – Auditorium has variety of problems that have some effect on programs4 – Auditorium has many deficiencies and seriously affects its use for programs	<p>Class Rooms:</p> <ul style="list-style-type: none">0 – Good condition① Classrooms have some cosmetic or minor problems but no effect on programs2 – Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs4 – Classrooms have many deficiencies and seriously affects its use for programs
<p>Storage Areas:</p> <ul style="list-style-type: none">① 0 – Good condition1 – Storage is inadequate in some areas3 – Storage is inadequate in many areas of the facility4 – Storage is seriously inadequate and affects programs significantly	<p>Interior Lighting:</p> <ul style="list-style-type: none">0 – Good condition① 1 – Lighting is in good condition with minor adjustment problems2 – Lighting system is inadequate in some areas3 – Lighting is inadequate or does not meet existing building code in some areas4 – Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold

Date: 4-11-13

Site Name: Wastover Swimming Pool

Location: _____

Overall Score: 5

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

WESTOVER
POOL

~~Gymnasium:~~

- 0 – Good condition
- 1 – Gym has a few cosmetic problems
- 2 – Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 – Gym is in very poor condition and seriously affects programs

Kitchen:

- 0 – Good condition
- 1 – Auditorium has some cosmetic or minor utility problems but no effect on programs
- 2 – Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 – Kitchen has many deficiencies and seriously affects its use for programs

~~Auditorium:~~

- 0 – Good condition
- 1 – Auditorium has some cosmetic or minor problems but no effect on programs
- 2 – Auditorium has variety of problems that have some effect on programs
- 4 – Auditorium has many deficiencies and seriously affects its use for programs

~~Class Rooms:~~

- 0 – Good condition
- 1 – Classrooms have some cosmetic or minor problems but no effect on programs
- 2 – Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 – Classrooms have many deficiencies and seriously affects its use for programs

Storage Areas:

- 0 – Good condition
- 1 – Storage is inadequate in some areas
- 3 – Storage is inadequate in many areas of the facility
- 4 – Storage is seriously inadequate and affects programs significantly

Interior Lighting:

- 0 – Good condition
- 1 – Lighting is in good condition with minor adjustment problems
- 2 – Lighting system is inadequate in some areas
- 3 – Lighting is inadequate or does not meet existing building code in some areas
- 4 – Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold

Date: 4-5-13

Site Name: Lucy F. Simms

Location: _____

Overall Score: 15

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

SUMMARY

<p>Gymnasium:</p> <ul style="list-style-type: none">0 - Good condition1 - Gym has a few cosmetic problems2 - Gym is in fair condition with a variety of problems (such as inadequate seating)4 - Gym is in very poor condition and seriously affects programs	<p>Kitchen:</p> <ul style="list-style-type: none">0 - Good condition1 - Auditorium has some cosmetic or minor utility problems but no effect on programs2 - Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs4 - Kitchen has many deficiencies and seriously affects its use for programs
<p>Auditorium:</p> <ul style="list-style-type: none">0 - Good condition1 - Auditorium has some cosmetic or minor problems but no effect on programs2 - Auditorium has variety of problems that have some effect on programs4 - Auditorium has many deficiencies and seriously affects its use for programs	<p>Class Rooms:</p> <ul style="list-style-type: none">0 - Good condition1 - Classrooms have some cosmetic or minor problems but no effect on programs2 - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs4 - Classrooms have many deficiencies and seriously affects its use for programs
<p>Storage Areas:</p> <ul style="list-style-type: none">0 - Good condition1 - Storage is inadequate in some areas3 - Storage is inadequate in many areas of the facility4 - Storage is seriously inadequate and affects programs significantly	<p>Interior Lighting:</p> <ul style="list-style-type: none">0 - Good condition1 - Lighting is in good condition with minor adjustment problems2 - Lighting system is inadequate in some areas3 - Lighting is inadequate or does not meet existing building code in some areas4 - Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold Date: 4-5-13

Site Name: Park View Maintenance Location: _____

Overall Score: 19 Shop

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

PARKVIEW

<p>Gymnasium:</p> <ul style="list-style-type: none">0 – Good condition1 – Gym has a few cosmetic problems2 – Gym is in fair condition with a variety of problems (such as inadequate seating)4 – Gym is in very poor condition and seriously affects programs	<p>Kitchen:</p> <ul style="list-style-type: none">0 – Good condition1 – Auditorium has some cosmetic or minor utility problems but no effect on programs2 – Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs4 – Kitchen has many deficiencies and seriously affects its use for programs
<p>Auditorium:</p> <ul style="list-style-type: none">0 – Good condition1 – Auditorium has some cosmetic or minor problems but no effect on programs2 – Auditorium has variety of problems that have some effect on programs4 – Auditorium has many deficiencies and seriously affects its use for programs	<p>Class Rooms:</p> <ul style="list-style-type: none">0 – Good condition1 – Classrooms have some cosmetic or minor problems but no effect on programs2 – Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs4 – Classrooms have many deficiencies and seriously affects its use for programs
<p>Storage Areas:</p> <ul style="list-style-type: none">0 – Good condition1 – Storage is inadequate in some areas3 – Storage is inadequate in many areas of the facility4 – Storage is seriously inadequate and affects programs significantly	<p>Interior Lighting:</p> <ul style="list-style-type: none">0 – Good condition1 – Lighting is in good condition with minor adjustment problems2 – Lighting system is inadequate in some areas3 – Lighting is inadequate or does not meet existing building code in some areas4 – Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold

Date: 4-9-13

Site Name: First Tee

Location: _____

Overall Score: 10

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

1st Tr

Gymnasium:

- 0 - Good condition
- 1 - Gym has a few cosmetic problems
- 2 - Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 - Gym is in very poor condition and seriously affects programs

Kitchen:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor utility problems but no effect on programs
- 2 - Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 - Kitchen has many deficiencies and seriously affects its use for programs

Auditorium:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor problems but no effect on programs
- 2 - Auditorium has variety of problems that have some effect on programs
- 4 - Auditorium has many deficiencies and seriously affects its use for programs

Class Rooms:

- 0 - Good condition
- 1 - Classrooms have some cosmetic or minor problems but no effect on programs
- 2 - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 - Classrooms have many deficiencies and seriously affects its use for programs

Storage Areas:

- 0 - Good condition
- 1 - Storage is inadequate in some areas
- 3 - Storage is inadequate in many areas of the facility
- 4 - Storage is seriously inadequate and affects programs significantly

Interior Lighting:

- 0 - Good condition
- 1 - Lighting is in good condition with minor adjustment problems
- 2 - Lighting system is inadequate in some areas
- 3 - Lighting is inadequate or does not meet existing building code in some areas
- 4 - Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold Date: 4-9-13

Site Name: Heritage Oaks Club House Location: _____

Overall Score: 6

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Security Cameras

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

Gymnasium:

- 0 – Good condition
- 1 – Gym has a few cosmetic problems
- 2 – Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 – Gym is in very poor condition and seriously affects programs

Kitchen:

- 0 – Good condition *New*
- 1 – Auditorium has some cosmetic or minor utility problems but no effect on programs
- 2 – Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 – Kitchen has many deficiencies and seriously affects its use for programs

Auditorium:

- 0 – Good condition
- 1 – Auditorium has some cosmetic or minor problems but no effect on programs
- 2 – Auditorium has variety of problems that have some effect on programs
- 4 – Auditorium has many deficiencies and seriously affects its use for programs

Class Rooms:

- 0 – Good condition
- 1 – Classrooms have some cosmetic or minor problems but no effect on programs
- 2 – Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 – Classrooms have many deficiencies and seriously affects its use for programs

Storage Areas:

- 0 – Good condition
- 1 – Storage is inadequate in some areas
- 3 – Storage is inadequate in many areas of the facility
- 4 – Storage is seriously inadequate and affects programs significantly

Interior Lighting:

- 0 – Good condition
- 1 – Lighting is in good condition with minor adjustment problems
- 2 – Lighting system is inadequate in some areas
- 3 – Lighting is inadequate or does not meet existing building code in some areas
- 4 – Lighting system is inadequate for entire facility

CAC

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: J. Harold Date: 4-11-13

Site Name: C.I.G. Activities Center Location: _____

Overall Score: 12

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs *Heat Pump?*
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- 0 - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- 0 - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- 0 - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- 0 - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
- 3 - Facility has shortage of space in some areas and/or has some effect on programs
- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- 0 - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- 0 - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

Staff Restrooms NOT ADA

CAC

Gymnasium:

- 0 - Good condition
- 1 - Gym has a few cosmetic problems
- 2 - Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 - Gym is in very poor condition and seriously affects programs

Kitchen:

- 0 - Good condition
- 1 - ~~Auditorium~~^{Kitchen} has some cosmetic or minor utility problems but no effect on programs
- 2 - Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 - Kitchen has many deficiencies and seriously affects its use for programs

Auditorium:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor problems but no effect on programs
- 2 - Auditorium has variety of problems that have some effect on programs
- 4 - Auditorium has many deficiencies and seriously affects its use for programs

Class Rooms:

- 0 - Good condition
- 1 - Classrooms have some cosmetic or minor problems but ~~nor~~ effect on programs
- 2 - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 - Classrooms have many deficiencies and seriously affects its use for programs

Storage Areas:

- 0 - Good condition
- 1 - Storage is inadequate in some areas
- 3 - Storage is inadequate in many areas of the facility
- 4 - Storage is seriously inadequate and affects programs significantly

Interior Lighting:

- 0 - Good condition
- 1 - Lighting is in good condition with minor adjustment problems
- 2 - Lighting system is inadequate in some areas
- 3 - Lighting is inadequate or does not meet existing building code in some areas
- 4 - Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: Stephanie Howard

Date: 3/29/2013

Site Name: Summs Center

Location: Harrisonburg, VA

Overall Score: _____

Facility Condition:

- 0 - Building is in good condition
- ① - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- ① - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
- 4 - Mechanical equipment is in very poor condition or is insufficient to meet current demands - significant effect on programs

Vandalism:

- ① - No problem with vandalism
- 1 - Once in a while a variety of minor maintenance due to vandalism
- 2 - Occasionally - a variety of maintenance because of vandalism
- 3 - Very often - minor items need to be replaced
- 4 - Very often - major items need to be replaced or fixed

Security:

- ① - Security is satisfactory
- 2 - Security is weak only in certain areas
- 3 - Security is poor in many areas around the facility
- 4 - Security is very poor around all parts of the facility

Office

- ① - Good condition
- 1 - Office has a few cosmetic items in need or repair
- 2 - Office is in fair condition with a variety of cosmetic or structural problems
- 3 - Office is in very poor shape and affects staff efficiency
- 4 - Office location is bad and seriously limits efficiency or security of facility

Adequacy of Space

- ① - Entire facility is adequate for program needs
- 2 - Facility is slightly inadequate in space and/or has no effect on programs
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- 4 - Facility has extreme shortage of space in all areas and/or has a significant effect on programs

Accessibility

- ① - Entire facility is accessible to handicapped
- 2 - Portions of the facility are accessible to handicapped
- 4 - None of the facility is accessible to the handicapped

Parking:

- ① - Good access and parking
- 2 - Parking is inadequate mainly during peak-use periods
- 4 - Parking is inadequate at all times

SIMMS

Gymnasium:

- 0 - Good condition
- 1 - Gym has a few cosmetic problems
- 2 - Gym is in fair condition with a variety of problems (such as inadequate seating)
- 4 - Gym is in very poor condition and seriously affects programs

Auditorium:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor problems but no effect on programs
- 2 - Auditorium has variety of problems that have some effect on programs
- 4 - Auditorium has many deficiencies and seriously affects its use for programs

Storage Areas:

- 0 - Good condition
- 1 - Storage is inadequate in some areas
- 3 - Storage is inadequate in many areas of the facility
- 4 - Storage is seriously inadequate and affects programs significantly

Kitchen:

- 0 - Good condition
- 1 - Auditorium has some cosmetic or minor utility problems but no effect on programs
- 2 - Kitchen has variety of problems (lack of storage or inadequate appliances) that have some effect on programs
- 4 - Kitchen has many deficiencies and seriously affects its use for programs

Class Rooms:

- 0 - Good condition
- 1 - Classrooms have some cosmetic or minor problems but no effect on programs
- 2 - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 - Classrooms have many deficiencies and seriously affects its use for programs

Interior Lighting:

- 0 - Good condition
- 1 - Lighting is in good condition with minor adjustment problems
- 2 - Lighting system is inadequate in some areas
- 3 - Lighting is inadequate or does not meet existing building code in some areas
- 4 - Lighting system is inadequate for entire facility

LPDA Harrisonburg Comprehensive Recreation & Park Master Plan 2013 Update

FACILITY ASSESSMENT

Form filled out by: Ed Steele Date: 3/29/13

Site Name: Cecil R. Gilkerson Community Activities Center Location: Westover Park

Overall Score: 1.77 22

Facility Condition:

- 0 - Building is in good condition
- 1 - Building has a few minor problems - no effect on programs
- 2 - Building has many minor problems - has some effect on programs
- 3 - Building has a few major problems - some effect on programs
- 4 - Building has many major problems - significant effect on programs

Mechanical Equipment:

- 0 - Mechanical equipment is in good condition
- 2 - Some of the mechanical equipment is in poor condition and should be replaced or repaired - no effect on programs
- 3 - Mechanical equipment has some major problems and affect programs
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- 4 - None of the facility is accessible to the handicapped

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- 0 - Good access and parking
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CAC

Gymnasium:

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Storage Areas:

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- ③ - Storage is inadequate in many areas of the facility
- 4 - Storage is seriously inadequate and affects programs significantly

Kitchen:

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- 4 - Kitchen has many deficiencies and seriously affects its use for programs

Class Rooms:

- 0 - Good condition
- 1 - Classrooms have some cosmetic or minor problems but no effect on programs
- ② - Classrooms have variety of problems (lack of storage or inadequate space) that have some effect on programs
- 4 - Classrooms have many deficiencies and seriously affects its use for programs

Interior Lighting:

- 0 - Good condition
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- 4 - Lighting system is inadequate for entire facility

Appendix C

Public Survey Results

**Public Input Survey
Harrisonburg, VA • 2013**



Thank you for filling out this survey. Your opinion matters to us and will help us improve the City's parks and recreation system

With whom do you typically use parks & rec. facilities?

Self Family Friends

Organized Group/Team

Other _____

What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)

What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)

Are the facilities that you use adequate for your purposes? If no, please explain:

Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?

How often do you use parks & rec facilities? Circle one:

Daily 3-4 times/wk 1-2 times/wk
1-2 times/month Never

What time of day do you typically use parks & rec facilities/amenities?

Morning Mid-Day Evening All day

How do you feel that improvements to parks and recreation should be funded? Circle all that apply:

Grants User Fees Taxes Bond
Referendums

Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/17/2013 13:33:06									
4/18/2013 9:27:39	Family	Daughter takes the dance classes and with use the parks for her preschool activities. She also plays t-ball with HLLA.	Athletic Fields Community Centers	Yes		1-2 times/wk	Evening	Grants	n/a
4/18/2013 9:27:45	Organized Group/Team	Walking, Running, Kickball, Dodgeball, Softball	Fields for softball, kickball, trails for running/jogging	Yes	Dog Park	1-2 times/wk	Evening	Taxes	
4/18/2013 9:29:14	Family	mountain biking, trail running, walking	trails, swimming pool	The facilities are great, but it'd be nice to have more in-town trails for mountain biking.		1-2 times/wk	Mid-Day	Taxes	
4/18/2013 9:45:17	Friends	children's programs (gymnastics and dance, primarily) and we use the parks often for picnics and outdoor time.	in this order: Purcell, Dream Come True, Westover. We enjoy the playgrounds and room to run.	I feel that DCT can become too crowded on nice days. We much prefer Westover or Purcell (Kids Kastle), however, the Wooden Castle could really use some maintenance on the wood and some graffiti removed. One of my concerns is that at the Kids Kastle in Purcell, there is open field on the opposite side at the shelter. I am unable to see who is on that side, and my concern is for my child who may be coming out of a tunnel or a slide. Is there anyway to possible fence in the other side?	Summer Gymnastics program would be wonderful. Also, we really enjoy the Arboretum at JMU, but the parking isn't always ideal. I think a smaller version would be wonderful for the children to go on walks and feed ducks, etc. Also, the large field on Neff, next to DCT could be put to great use if there were better access (than up a giant hill!). It's a perfect field for kite flying or picnic tables, a butterfly garden, etc. I'm not sure if that is city property or not.	1-2 times/wk	All day	Grants	I think Parks and Rec does a fantastic job with the facilities they currently have. Improvements can ALWAYS be made, and new things can be added, but I think the goal should be to improve what we have. The more you add, the less time and money there will be to spend on maintaining and beautifying the parks we already have.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/18/2013 11:43:16	Family	playgrounds, tennis, picnics	community center, tennis courts, playgrounds	yes	YES!!!! A splash pad! Please?	3-4 times/wk	Mid-Day	Taxes	Install a splash pad at a dream come True!
4/18/2013 11:44:44	Organized Group/Team	Children playing at park or organized sporting events and practices. Football and Baseball.	Ralph Sampson Park, and Trail for exercise. Purcell Park for Sporting Events. Dream Come True Park for play it picnics	I would like to see a better playground at Ralph Sampson Park for younger children. I run a home childcare business and we visit the park almost daily but the play equipment doesn't really suit younger children ages 2-5. The ground is gross when it gets wet and it become VERY muddy. It takes says to dry enough that knees don't get wet when young children fall.	Playground @ Ralph Sampson for 2-5 year Olds.	Daily	Morning	Grants	I wish the restrooms would open earlier in the year and stay open longer.
4/18/2013 11:53:28	Family	Having a young family, we currently utilize the playgrounds- but anticipate future involvement in organized sports (soccer and baseball)	playgrounds	Yes - if the budget allowed I'd encourage improved/updated facilities, but I think safety is more of a priority than the newest/best equipment.	Is it possible to have a showcase of playground equipment dealers and allow residents to see the options, then choose what they like?	1-2 times/month	All day	Taxes	Charging residents to use the parks is a bad idea! Ideally, cost would not be a factor for participation in club sports either.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/18/2013 12:40:13	Family	Mountain Biking, running, walking dogs	Rocktown trails at Hillendale, open space.	Yes, but would like to see continued expansion of bike trails.	Climbing wall.	1-2 times/wk	Mid-Day	Taxes	I believe that the programming that the department offers could be more diverse when compared to similar parks and recreation departments.
4/18/2013 12:44:06	Self & pet	Walking	Trails	Purcell Park, yes.		Daily	Mid-Day	Referendums	
4/18/2013 14:38:46	Family	Walking, running, picnic, general enjoyment of the outdoors!	Trails, picnic tables/benches, and the exercise equipment at Hillendale	Yes.		1-2 times/month	Evening	Grants	The online survey doesn't allow us to choose more than one response to the last question (about funding sources). It indicates to circle all that apply, but the online version is a forced choice. So you are not going to get all the data/feedback that you want. I would have chosen both grants and taxes.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/18/2013 15:53:46	Friends	Walking my dog, jogging, playing frisbee golf, soccer, just being.	trails, athletic fields, parks	For the most part. I would love to have a dog park and some more natural places for kids to play with natural elements to climb on, being able to jump around on boulders or see a spring that's not gross like blacks run. I would like to be able to have the parks be a natural a setting as is possible so that I can feel like I am out of the city sometimes too. I would like to see more wild spaces and for those wild spaces not to be filled with briars and honey suckle, but perhaps wild flowers.		3-4 times/wk	All day	Grants	
4/18/2013 16:16:50	Self	Running, kickball	trails, athletic fields	yes, it would be nice to have more trails though.		1-2 times/wk	Evening	Grants	
4/18/2013 18:51:04	Family	walking, classes, swim team	pool, community center, walking trails	yes	not that I can think of	1-2 times/month	Evening	Taxes	

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/18/2013 21:23:	10 Friends	walking, hiking, swimming, taking my dog out to riven rock	Riven Rock, Kiwanas Park	Yes.	<p>I really would like to see more leash free places for dogs. But before that happens, I would like to see people pick up their dog's POOP. Thanks for having the bags available.</p> <p>Maybe sections of walk ways made into side walk paths, like Maust Ent did at JMU's arboretum, to make it easier for stroller, walkers and other mobility devices.</p> <p>Why is there no recycling at ANY of the parks? I know it would add a bit of expense to the budget, but seriously, I would sort each trash can I came to if there wasn't much dog poop to get through. At the outdoor courts, recycling is needed almost as much as trash recepticals because so many beverages consumed by park goers are packaged in plastic, glass and aluminum. Also, recycling tennis balls is very do-able. Many schools, pet shelters, and those</p>	Daily	Evening	Grants	<p>Sometimes I think, rather than add new parks, the existing facilities should be re-worked. If there are out-door tennis courts that are rarely used, install a few obstacles, have a water source and make it a contained, dog friendly place. Is there a way for an organization to "adopt" a walking path for trash pick up, gravel raking, etc or would that take work from park/rec employees? Perhaps a "Dollar Days" where folks who are using the park might be asked to donate a dollar toward the upkeep.</p> <p>Overall, I think Harrisonburg has a wonderful parks and rec program. I feel strongly that there should be a more pointed effort to collect recycle-ables (the metal can be sold as scrap...\$ back into the program)</p> <p>Keep going on the Happy Tails park and I LOVE the Dog Days Dog Swim!!!</p>

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	more pointed effort to collect recyclables (the metal can be sold as scrap...to back into the product). Do you have any additional comments or feedback related to parks & recreation in Harrisonburg? Keep going on the Happy Trails path
4/18/2013 21:23:10	Friends	walking, hiking, swimming, taking my dog out to riven rock	Riven Rock, Kiwanas Park	Yes.	just learning tennis would be VERY glad to get those.	Daily	Evening	Grants	
4/18/2013 21:29:50	Family	picnics	playground	would appreciate more paths connecting different parks		1-2 times/month	All day	Taxes	
4/19/2013 0:25:52	Family	Westover: walking, walking dog, weight and workout room, basketball in gym, infrequently swimming laps in the pool, also go to play with the kids pingpong etc periodically. Hillendale: walking, walking dog, International Festival. Our house is between both parks, although we use Westover more, except when we need a pavilion for birthday parties, then we tend to use Hillendale.	When kids were young we used the playgrounds at parks and schools a lot. Over the years, as a soccer coach, I've used fields at Keister and Waterman as well. More recently, bike trails at Hillendale, all parks for walking, community center at Westover is awesome. My wife does yoga there, and we've done pottery, sign language and other classes there too.	Yes, I think so.	Yes, would like to see all the parks tied together with pedestrian and bike trails, allowing 1. people to bike long distances on safe non-car-infested paths 2. people to get to work/school safely on bikes 3. people to get to grocery stores and other needs safely	3-4 times/wk	All day	Taxes	I tried to "circle all that apply" on the funding question above, but the program allows only one answer. I chose taxes as the most important way of funding, because it will provide for needs most adequately. However, progress is expensive, so we have to use all ways - grants, user fees, bonds when necessary. I'm not sure what a "referendum" is in reference to funding. I'm familiar with the word in connection with political voting. Thanks for all you do for our city!

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/20/2013 8:34:31	Family	Basketball Soccer Kid event advertised Baseball Football	Parks Athletic fields	Not always	Gymnasium. Armory is not sufficient. Football and baseball fields need fixing	1-2 times/wk	Evening	Grants	The city use to have athletic programs that were top notch. Our schools our filled with potential athletes and because of the lack of true involvement with the current people in charge we are not producing. It's so sad to watch the county continue to build quality programs and compete and higher levels. I remember when Harrisonburg was the pinnacle school system when it came to athletics. Now we struggle to form teams. I coach our young athletes in our middle schools and its ridiculous that the rec isn't doing a better job. Need to fix that dept as well. If you don't have the right people in place that are going to dedicate their time with our young kids and give our future athletes not only the skills they need but the sportsmanship and and life skills to be better athletes and students. Once they become middle schoolers they should already have a

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg? Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/20/2013 8:34:31	Family	Basketball Soccer Kid event advertised Baseball Football	Parks Athletic fields	Not always	Gymnasium. Armory is not sufficient. Football and baseball fields need fixing	1-2 times/wk	Evening	Grants	need but the sportsmanship and life skills to be better athletes and students. Once they become parents or teachers they should already have a good starting skill set. Our girls in Harrisonburg need this badly. Studies show that kids involved in athletics are less likely to get pregnant and have a stronger sense of self confidence in the classroom. It's not just about saying you offer the activity/program. It needs to have a quality foundation to really make it work and make a difference. Out with old administration at the rec (some of them have been there way too long). Or give them an ultimatum as you do your teachers to adjust and learn new ways to teach today's children of Harrisonburg valuable tools to be the future adults of Harrisonburg!

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4/20/2013 10:12:10	Family	Kids program at Westover; workout room at Westover; basketball; soccer; baseball and softball	Westover community center; Westover pool	It would be great if there were an expanded weight room with more machines and a better ventilation system to keep air flowing in the room better. Longer hours on the weekend would also be welcome (perhaps until 7:00 pm on Saturdays rather than 5:00)	Desperate need for more baseball fields and soccer fields (especially ones that drain well and that have decent grass). Our community's soccer fields are an embarrassment compared with other, much smaller, communities. The fact that light rain forces the cancellation of practices and games inhibits the ability of local youth teams to improve their games.	Daily	All day	Taxes	It is critical that facilities remain freely available (or for a nominal fee) to area residents, which is keeping with the true spirit of community parks and recreation. This community has a strong and admirable commitment to parks, but it is time to build on those existing strengths. Healthier recreational activities make for a healthy community. pickle ball is becoming a very popular sport. it is easier than tennis and requires less space.
4/20/2013 15:49:41	Self	tennis, jogging	tennis courts, trails	no	pickle ball	1-2 times/wk	Evening	Taxes	

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/20/2013 18:58:03	Family	Picnics, birthday parties, playdates, swimming, watching baseball, walking, taking classes	Pool, playgrounds, all of the buildings and grounds at Westover, the baseball fields at Purcell, pavilions at all of the parks	It would be nice to have bigger and nicer bathroom facilities at the parks. Westover could use some more playground equipment for little kids (for bigger kids it's great!) and there should be recycling bins absolutely everywhere. Hillendale restrooms are in dire need of an upgrade. The swimming pool at Westover is a bit cold, and could be heated up a few degrees for everyone's comfort.	We love the classes at Westover and the wonderful community center!! There could always be more (and earlier) fitness classes - we want more Aqua Zumba!!!!	1-2 times/wk	Mid-Day	Taxes	Keep up the good work! Keep advertising events that are Parks and Rec related - on Facebook especially. Use social media to your advantage! Advertise a number or email where new ideas and feedback could be presented during the year.
4/21/2013 2:20:35	Family	basketball, biking	community center, bike and hiking trails	Yes, but would be great if connected by biking lanes to get to and from the center on bike. On weekdays, traffic is tough so postpone many times visiting until weekends, when traffic is lighter.	More biking trails, and connecting center(s) and park (s) throughout city with biking lanes.	1-2 times/wk	All day	User Fees	Funding comments: User fees for use in the center and classes, discounts for youth. Grants and taxes for bike lanes and biking trails, maybe also consider in conjunction with the city as they benefit both.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/21/2013 21:26:46	Family	walking cycling writing classes department functions	Hillendale park Purcell park Simms Center	yes	<p>Convert pockets of industrial zoning within residential zoning to wildlife areas, or where not feasible into recreation areas with cycling/pedestrian cut-throughs. Eg, along railroad tracks.</p> <p>Harrisonburg could ruin itself trying to compete with the rust belt and the rest of the rural south for small manufacturing or capital intensive tech infrastructure like data centers, or it could capitalize on something priceless, available almost nowhere else: clean air, clean water, with proximity to nature as well as populated areas. Look at a pollution map and realize what the greatest competitive advantage of Harrisonburg is. Then encourage the 'city fathers' to show leadership rather than pandering to ignorance, intolerance, and simple-minded views of economic development.</p>	1-2 times/wk	Evening	Taxes	Parks are where I see the full diversity of Harrisonburg's community. They are an under-appreciated and key contribution to Harrisonburg being one of the safest and healthiest cities in the nation. Keep them free (no user fees) and open.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/22/2013 21:46:42	Family	Classes, soccer, biking, running, road races	All of the above - lately more fields, trails, but we use the community center year-round	Would be nice to have larger trail network - paved & unpaved.	Better gymnastics facilities - including Equipment & talent (enthusiasm) of coach staff	3-4 times/wk	All day	User Fees	We love all the recreation programs & have been encouraged by the increasing number of offerings since moving here 10 years ago.
4/24/2013 8:40:21	Family	walking, baseball, football, running, playgrounds, basketball, tennis	athletic fields, pool, trails	Adequate, yes. Minor improvements could be made for major impact -- improve walking/biking access to parks	Bathrooms open more often, more bike racks	Daily	All day	Taxes	I think Harrisonburg has a solid parks and recreation department. With a little more energy from staff and increased resources it could be outstanding.
4/25/2013 9:48:01	Family	Soccer	Smithland Soccer Complex	More soccer fields are needed for SVU. Drainage issues are also a challenge and result in cancelled games and practices.	More soccer fields for SVU	1-2 times/wk	Evening		
4/25/2013 9:56:15	Organized Group/Team	Soccer	Smithland fields for soccer	No, unfortunately, space is limited, or club is growing and cancellations occur too frequently due to poor drainage at Smithland	More space at Smithland fields for soccer plus improved drainage to not have cancellations because of remaining water after a good rain/snow.	3-4 times/wk	All day	Taxes	Please help us make Smithland improved for soccer use. We have 4 kids who use it and hope to continue to use it for many years to come. Thanks!

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4/25/2013 9:57:40	Organized Group/Team	SVU Soccer-Smithland Fields Also family activity at Purcell or Hillandale-walking, basketball, picnics, playground	Soccer fields at Smithland- we have two children involved in soccer	I do not think the field space is adequate at the Smithland complex to accommodate the needs of young soccer players in Harrisonburg. SVU continues to grow and grow and the field space allocated for its use needs to grow as well.	Additional soccer field space.	3-4 times/wk	Evening	Taxes	Thank you for the opportunity to provide feedback!
4/25/2013 10:00:20	Organized Group/Team	soccer and walking. exercising in general	Smithland, oakdale, monger (not sure these are considered part of parks and rec)	Often events are cancelled due to insufficient draining of fields after rain. Not enough fields for all the teams to practice and have games.	After more fields in general ...maybe opportunity to have a snack building to be used for recreation programs or SVU events as an opportunity for these organizations to raise funds. Parking is a problem in almost all locations need to better indicate where over flow parking can occur. Instead of people just parking where ever which could damage fields.	3-4 times/wk	Evening	Grants	In previous questions you list "circle all" but can't "circle" and can only select one response. I think Parks and Rec should merge soccer programs with SVU. Tired of driving 25 minutes to play teams across the county. If not merging at least have a draft so teams ended up a little more even specially at older age groups. Stop having first team meeting night...just email everyone team assignments or have coaches call players. Half the time coaches and players don't show and the PA system is horrible, always a chaotic event.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/25/2013 10:04:15	Family	soccer racquetball picnics walks biking swimming	athletic fields - Smithland soccer fields, Spotswood ES field trails - Smithland fields, Westover, Hillendale (walking, biking), Riven Rock community center - Westover (ball courts, pool and grounds) picnic areas - Smithland fields, Riven Rock, Hillendale, Westover, Purcell	generally good. Smithland fields are very crowded and there are significant drainage issues there	more soccer fields at Smithland more primitive trails	3-4 times/wk	All day	Grants	I wasn't given the ability to choose "all that apply" in the final question about funding. I would be open to all options *except* user fees, because of the added cost of collection and the hassle to users with that option.
4/25/2013 10:09:18	Organized Group/Team	Soccer, biking, picnics	Athletic fields at Smithland.	No. There are not enough fields to satisfy the use. Also the fields that are there we not constructed properly and thus have serious drainage issues. Many practices and games are cancelled due to this issue. Fixing the current fields as well as adding additional fields would help alleviate the current congestion and cancellations.	bike trails	3-4 times/wk	All day	Taxes	The question in the survey about how the improvements should be funded only allows for one choice even though it asks for all the apply. I chose taxes, but feel grants should also be explored.
4/25/2013 10:45:36	Family	walking, soccer, picnics and playgrounds	Smithland Soccer complex, Purcell Park, Dream Come True Park, Hillendale Park	yes-but the soccer field has drainage issues and practices and games are often closed due to extensive rain	a better drainage system for the field so it doesn't have to hold so much water when it rains	3-4 times/wk	Evening	Grants	thanks for the great job you all do!

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/25/2013 13:26:03	Organized Group/Team	Soccer	Smithland Soccer & Monger Fields	No Every time it rains, practice and/or games are cancelled due to inadequate fields, drainage, etc. This is especially embarrassing when Harrisonburg Academy & Travel teams play against travel teams whose fields are better. Their teams get more practice time, thus play better....	Better soccer fields.	3-4 times/wk	Evening	Taxes	
4/25/2013 13:50:17	Family	walking, bicycling, skate park, pool	trails, pool, soccer fields	Pool: need bigger pool or another pool. NEEDS SHADE!!!! NEEDS SHADE OVER BABY/TODDLER POOL!!!! a sprinkler area with sloping pool would be great for a younger kid area (ages 0-10)	climbing wall	3-4 times/wk	Evening	Taxes	improve soccer field drainage please get more pool area, charge more for the pool, get some pool shade more biking/running trails skate park open more hours
4/25/2013 14:35:27	Organized Group/Team	soccer	athletic fields and play grounds	I would like to see the development of a larger soccer complex and improved drainage for the fields.	I'd like to see a larger soccer complex as stated above, and I would like to see a separate biking, running, walking path in the city that is self contained and not running in to the street as a bike lane.	3-4 times/wk	All day	Grants	The Dream Come True playground is a wonderful facility!!!!
4/25/2013 17:06:51	Organized Group/Team	My daughter plays SVU soccer.	Smithland Fields	It would be great to have additional fields at Smithland so that everyone has enough room to practice each week.		1-2 times/month	Evening	Grants	

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/25/2013 19:27:29	Family	Soccer, picnics and work out facility	athletic fields and rec. center	<p>Soccer field are in need of better maintenance. I ref matches and the lines are often so poor that it is tough to see to make the calls.</p> <p>The exercise equipment needs to have a preventative maintenance program put in place. It does not appear to be regularly THOROUGHLY cleaned not just a quick wipe down. Broken equipment stays that way for weeks to months. Develop some internal training to do light repairs.</p> <p>TV audio system is very poor and evening staff needs to be trained on how to reset it when it stops working.</p> <p>Center staff needs to actually make regular "rounds" in the workout room to help enforce bad language issues and young kids in the area.</p>	There is a need for more practice soccer fields so you can re-seed the game fields. I helped with the original seeding of the upper fields and it has been hard to tell if it has been done since.	3-4 times/wk	Evening	User Fees	<p>Also use grants and taxes on the question above.</p> <p>On the whole I think you do a nice job with the funds and personnel you have to work with. I would like to see you develop or encourage the center desk employees to be more proactive in their efforts and not just respond to requests made.</p>
4/25/2013 22:43:07	Organized Group/Team	SVU soccer at Smithland Fields	Athletic fields	No, practices and games are frequently cancelled due to drainage issues.		1-2 times/wk	Mid-Day	Grants	

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/25/2013 23:06:00	Family	soccer, pool, Westover fitness room, picnics	athletic fields (specifically soccer), Westover pool, Westover rec center	We could use more soccer fields. I would love to see the Westover pool open Memorial Day weekend (my understanding is that lifeguard staffing is the problem)	more soccer fields, a fitness room at another facility (Simms or a new one), , an eventually another rec center to better serve the east side of town	3-4 times/wk	Evening	Grants	I would support funding through grants, taxes, user fees, and bonds. Could select only one above.
4/26/2013 10:27:58	Family	Walking, picnics, soccer, softball, playground	Playground, trails, atheletic fields	Yes		1-2 times/wk	Mid-Day	Grants	
4/26/2013 10:30:28	Family	Pottery class, swim class, soccer, walks, picnics	Community Center Soccer Fields	no--Pottery Room works, however it would be great to have a larger room with more space including sinks Soccer Fields--they work well, however it would be nice to have fields that didn't have drainage issues		3-4 times/wk	All day	Grants	Question above would only allow for one answer, not all that apply
4/26/2013 10:33:03	Family	Soccer	Smithland fields, Westover, behind Waterman School, and in the past the Keister soccer field down below the school.	Please improve the fields at Smithland if possible so there is better quicker drainage. Many days we can't play or practice because it rained the day before and didn't drain well. I've been a volunteer coach for 8 years and this has always been a bit frustrating. Thanks for everything else though, we have a great soccer program in our area!	More soccer fields :-)	3-4 times/wk	All day	Taxes	

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	Are the facilities that you use adequate for your purposes? If no, please explain:	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/26/2013 10:43:01	Family	Soccer, weight room, basketball, racquetball, frisbee	Athletic fields, community center.	Athletic fields for soccer is woefully inadequate. Soccer field availability could double and it still wouldn't be enough. SVU soccer fields are overused and events are cancelled at the drop of a hat due to precipitation. Those who should have a voice in soccer probably do not due to language or digital access barriers. A simple survey of our town and the changing demographics would reveal the pent up demand for soccer space. Indoor soccer use or courts that are basketball size (outdoor) would help. The other need is a larger weight room with other options like rowing machines and medicine balls. It's difficult to find a time to work out where there isn't competing demand for the equipment.	Indoor soccer or mini-soccer fields. For instance, under-utilized tennis courts could be easily converted into two or three mini-soccer fields.	Daily	All day	Taxes	I am white, caucasian but my children are of color. I have seen and heard racism within the Parks and Recreation personnel (people in administration) towards those populations with an affinity to soccer - particularly Latins. The reality is that our demographics have changed dramatically and the interest has shifted from more traditional American sports to the world dominated sport - soccer. Winter, indoor facilities are woefully inadequate but elementary and junior high gyms, which could be made available for indoor soccer use are reluctantly freed up. Repeated attempts at making this an option has been met with stonewalling and excuses. I believe a combination of taxpayer money and fees could help fund an indoor soccer facility that would be in use around the clock, particularly during the winter months.

Timestamp	With whom do you typically use parks & rec. facilities?	What ACTIVITIES do you primarily undertake when using the parks & rec system? (walking, classes, basketball, picnics, soccer, etc.)	What parks & rec FACILITIES do you use most often? (playgrounds, athletic fields, trails, community centers, etc.)	drop of a hat due to precipitation. Those who should have a voice in soccer probably do not due to inadequate for your purposes? If no, please explain: A simple survey of our town and the changing demographics would reveal the pent up demand for soccer space. Indoor soccer use or courts that are basketball size (outdoor) would help. The other need is a larger weight room with other options like rowing machines and medicine balls. It's difficult to find a time to work out where there isn't competing demand for the equipment.	Are there any new or different facilities or amenities that you would like to see introduced into the parks & rec system?	How often do you use parks & rec facilities?	What time of day do you typically use parks & rec facilities/amenities?	How do you feel that improvements to parks and recreation should be funded?	taxpayer money and fees could help fund an indoor soccer facility that would be in use around the city & recreation particularly during the winter months. Do you have any additional comments or feedback related to parks & recreation in Harrisonburg?
4/26/2013 10:43:01	Family	Soccer, weight room, basketball, racquetball, frisbee	Athletic fields, community center.		Indoor soccer or mini-soccer fields. For instance, under-utilized tennis courts could be easily converted into two or three mini-soccer fields.	Daily	All day	Taxes	Soccer fields on grass are very limited in availability. A simple field trip to Smithland on any given Sunday can demonstrate the demand for soccer facilities in this area. With some foresight, it could even be a money maker given that profitable tournaments could easily draw from D.C., Richmond, Charlottesville and Roanoke. We are perfectly positioned.
4/26/2013 10:50:56	Organized Group/Team	Soccer through SVU as well as walking and picnics.	Smithland.	No, the drainage is not adequate at Smithland. Also the large amount of interest in youth soccer, we need more fields.	Would like to see more adult programs, soccer etc	3-4 times/wk	Evening	Referendums	It is great to see people of all ages active, in a community that struggles with weight issues and little access to sidewalks, bicycle paths etc. i would like to see more emphasis on safe aactivities.
4/26/2013 11:01:46	Family	walking, jogging, playground, picnic, soccer	Smithland Soccer Complex, Purcell Park	We would like more Soccer fields at Smithland and better drainage of the existing fields so that games/practices don't have to be cancelled so often.		3-4 times/wk	Evening	Grants	
4/26/2013 11:15:32	Family	soccer playgrounds	playgrounds, athletic fields	Soccer practice/games have been cancelled fairly often due to rain.		1-2 times/wk	Evening	User Fees	I tried to select Grants and Taxes above for funding.

4/30/2013 9:38:08 AM

Family

1. soccer, running, picnics, walking dog, swim, classes
2. soccer fields, pool, trails
3. Soccer games are canceled WAY too frequently because of rain or wet fields. The fields desperately need re-grading to create crowns or other drainage solutions to help keep them dry after heavy rain.
I would like to see the City invest in more amenities at the Westover pool. It would be nice to have the facility upgraded with things like a ramp entry to the pool, benches within the pool, umbrella stations within the pool, etc. Make it a more kid friendly place instead of a spare rectangle. (I should mention that the slides are a good example of an upgrade that works.)
4. Harrisonburg desperately needs one or more dog parks. I know a large one is planned for Smithland, but the City should invest in several other small neighborhood dog parks that people and their pets can walk to. Hillandale, Kiwanis, Morrison, Ralph Sampson, and Westover are all good candidates. Smithland is fine, but it requires that we drive to get there. Dog parks should be neighborhood focused, small, and within walking distance.
5. 3-4 times/wk
6. All day
7. Taxes
8. The last question about funding indicated that I should choose all that apply, but I was only allowed to choose one answer. My real answer to that question is that funding for specific projects is dependent on numerous factors. If grant funding is a possibility, then that should be the first avenue of investigation. User fees make sense for things like pools or even dog parks (i.e., buy a pass) but not for others (walking trails.) Bonds are good ideas if the City benefits from favorable construction costs or other economic reason for borrowing. I do not believe referenda are a good idea. We elect our leaders to make these decisions.

4/30/2013 8:23

Family

1. walking, picnics, swimming
2. walking trails, playgrounds, picnic shelters, pool
3. Would love to see more walking trails!
4. A salt water pool
5. 1-2 times/wk
6. Evening
7. Grants

5/2/2013 10:07

Family

1. Walking; Dance Class; Playground
2. Community Center
3. Yes
4. -
5. 1-2 times/wk
6. Mid-Day
7. Taxes

Appendix D

Working Group Questionnaire Results

Harrisonburg Parks & Recreation Comprehensive Plan Update

Working Group Questionnaire



This questionnaire is intended to identify successes and setbacks experienced by the Parks & Recreation Dept. since the Parks & Recreation Comprehensive Plan was completed in 2003. Your answers will help us determine new goals, priorities, and recommendations that will serve the Department in the future.

1. What has changed in the City's parks and recreation system since 2003? Consider operations, number and type of parks and facilities, staffing, park users, and other changes you have witnessed. If you were not employed by the parks & recreation system in 2003, state what has changed since you began your current position. Please note what year you started this position.

2. What has stayed the same in the parks & recreation system since 2003 (or when you started your current position)?

3. What have been the parks & recreation system's biggest accomplishments since 2003 (or when you started your current position)?

4. What things have held the parks & recreation system back from accomplishing its mission?

5. In 1-3 sentences, provide a "vision statement" for the parks & recreation system. A vision statement outlines what an agency wants to be and describes a desired future.

6. What changes need to be made in order to achieve this vision?

7. Thinking about your current role/position with the parks & recreation department, what types of changes would help you do your job better?

8. Thinking about your current role/position with the parks & recreation department, what types of changes would help the citizens you serve? (For example, if you handle softball field scheduling, would additional fields accommodate more players?)

9. Do you think parks & recreation system users are happy with the parks and facilities in Harrisonburg? If no, please state the reason(s).

10. Do you have any additional comments that would help us prepare the plan update?

1. What has changed since 2003?

- Opening of Lucy Simms Center, improvements to Ralph Sampson Park, mountain bike trails at Hillandale Park.
- Added a second shelter at Ralph Sampson Park as well as a walking trail and basketball courts; Dream Come True Park; First Tee; Added a skate park at Westover Park; Mountain Bike Trail at Hillandale Park; Smithland Soccer Fields; Ramblewood Park; acquired the Lucy Simms Center
- The new exercise room (2004) and addition (2006), the CAC has seen growth in participation. Based upon figures obtained through RecTrac, our basic entry numbers have increased from 21,000 member visits in 2006 to over 35,000 in 2012. This has been done without any increases in staffing or operating budget; Senior Program Division; The addition of the Simms Center...;New shelter and restroom at Ralph Sampson Park; two pocket parks in downtown; Demolition of Ramblewood ball fields and plan for renovation including bike trails and disc golf course; almost completed dog park; CAC Front Desk and restroom renovations; 18 concrete tee pads for Westover Disc Golf Course installed by Harrisonburg Disc Golf Club.
- CAC – much greater usage of exercise room, expanded childcare programs, renovations (office areas, front desk area, exercise room, gym, racquetball courts, HVAC and lighting. Overall – many new parks, trails, disc golf, skatepark, new senior position.
- Increase in program offerings; expansion of cycling facilities through grant funding; acquisition of the Lucy F. Simms Center as an additional P&R facility; energy saving, security measures, and handicapped amenities to the [CAC].
- More diverse population and dealing with their needs. More movement toward non-traditional sports programs. Soccer is growing all over the city due to diversity. Movement toward “green” concepts throughout parks and in facilities.
- We have lost one staff member and the position has not been filled. There have been improvements to the building: video surveillance to prevent crime, bathroom renovations. I took over a blank bulletin board. Renovations to CAC desk office area.
- Smithland Park was added (2003). Westover skate park was added and Westover Disc Golf Course. Simms Center addition. First Tee program and building Rocktown Bike Trail. Dream Come True Park. 50 + Wiser Program. Liberty Park. Denton Park. Little League Sanctioned

Baseball/Softball. Armory additions and renovations. Heritage Oaks Golf Course.

- An increase in minor sports such as Frisbee, adult flag football, and kickball.
- More environmentally friendly projects installed, more environmental awareness and thinking throughout the staff and citizens. [More] Outdoor programs occurring now such as biking, hunting, fishing. [More] Outdoor recreation, nature.
- I know of three big changes since I moved here: (1) the development and opening of the “Dream Come True” playground (2) the start of work to cap and improve the softball field complex [Ramblewood?]; and (3) addition of the snack bar and First Tee (and program) buildings at the golf course.
- Major renovation to Ramblewood facility; small but important improvements to the CAC; athletic programs for adults have grown considerably to include non-traditional sports (dodgeball, kickball, etc.) which has allowed more young professionals and less-skilled/less-fit individuals to participate in activities; demand for the pool from general community members, organized teams, and special events such as the dog swim; number of low-income individuals of all ages continues to grow; inclusion of a stream health coordinator and 50+Wiser program; Dream Come True Park; Rocktown Trails in Hillandale.

2. What has stayed the same since 2003?

- [Community Activities] Center staffing and funding levels have stayed the same.
- Good quality programs and facilities offered to citizens; gym space, could use more; budget has changed very little (flat budget many years in a row).
- Parks and recreation facilities have remained relatively the same. No additional programming positions have been added.
- Core sports are still consistent as well but more diverse in ethnicity. Park usage for outdoor activities still big as far as running, shelter usage, simply getting outdoors. Indoor open play activities such as basketball, racquetball, volleyball, exercise room usage.
- Most things have not changed – there hasn’t been enough time [since I started my position in 2012].
- Football, basketball, Camp programs, Athletic facilities. Armory, Purcell Park, Ralph Sampson Park, Westover tennis courts. Hillandale Park. Riven Rock Park, Smithland Rd. Parks, Kiwanis Park, Morrison Park, Westover Park and Pool, CAC.

- Most things, but there have been some on-going modest improvements in facilities plus efforts to control erosion. The facilities improvements I've most noticed are in rest rooms and handicapped access.
- The parks and recreation system has maintained a good reputation for customer service in all major service areas. The department has also maintained a low cost of use for all of its programs and services and ensuring access to all of its citizens. There also have been relatively few major additions or renovations to existing physical facilities, but rather general maintenance and small enhancements have been the primary drivers over the past decade.

3. What have been the biggest accomplishments since 2003?

- Dream Come True Park; Bike Trails; First Tee; Skate Park
- Re-opening of the Lucy Simms Continuing Education Center and construction of A Dream Come True playground
- New parks, bike trails, skatepark, offices added, center renovations
- The Dream Come True playground.
- Smithland Road development; Dream Come True Playground; begin the redevelopment of Ramblewood Fields; taking over and renovating the Lucy Simms Center; Rocktown Trails; Community Garden development; disc golf course development; First Tee development.
- Bike trail system, disc golf course, and Dream Come True playground are awesome.
- Westover Skate Park, Dream Come True Park, Rocktown Trails at Hillandale Park, Armory renovations, Simms Center additions. Liberty Park and Denton Park. Starting the 50+Wiser senior program. Smithland Park completion. Heritage Oaks Golf Course. Renovation of the pool.
- In athletics, the renovation of Ramblewood.
- Purcell's easement and restoration work; Ramblewood reconditioning.
- The single biggest is the upkeep of what I consider to be a very nice system of parks within the city. I am fully aware that this is a significant on-going task, and have been impressed by the attention to detail paid by staff.
- To me the biggest accomplishment since is the A Dream Come True park. In addition, I would view other projects such as the Rocktown Trails, beginning the renovation of Ramblewood, and the growth of programs such as adding the stream health coordinator and the 50 & Wiser program as major accomplishments as well among many great smaller achievements in a challenging economic environment.

4. What things have held the parks system back from accomplishing its mission?

- Budgetary constraints
- Money – as mentioned before flat budget; lack of gym space – gymnastics, afterschool, open play all share the limited amount of gym space available.
- Budgetary constraints that presumably keep the department from adding programming positions in areas like therapeutic and outdoor recreation, keeping us from offering truly “comprehensive” leisure services.
- Mainly funding as far as facility or field additions. That also holds back additional programs offered due to limited facilities and fields.
- Not enough collaborative planning, too much inter-departmental program isolation. For example, there is little collaborative planning between the Simms Center and the CAC.
- Funding, available space.
- Lack of funding, lack of cooperation within and outside parks and recreation department. Old vs. new mindsets.
- Budget shortfalls, more demand for facilities than funding and time can provide.
- My belief is that it has accomplished its mission to about the fullest extent possible with available resources. Lee Foerster does an amazingly good job juggling priorities and keeping things going smoothly. Lack of funds is the sole constraint I am aware of that keeps the Parks system from accomplishing more of the goals listed in the previous planning report. On a related point, however, park use is partly tied to access, and bike and walking access is more limited than desirable. Given the large student population in Harrisonburg as well as biking interest by many non-students, lack of dedicated, safe bike paths is an obstacle to more park use. Park and Rec has limited funds and control over this matter. I used to bike to work from Arlington into DC before moving here, but that was on dedicated bike paths plus short distances on wide streets. I consider biking here too dangerous. The city appears to have started to realize that the lack of sidewalks and bike paths is a weakness, but at this point is not easily corrected.
- As is often the case for many organizations over the past decade, I think the current economic climate held the system back from pushing forward a number of major programs and services.

5. In 1-3 sentences, provide a “vision statement” for the Parks and Recreation system. A vision statement outlines what an agency wants to be and describes a desired future.

- To create a positive leisure recreation and cultural experiences to enhance the quality of life for those living in Harrisonburg and outlying areas.
- To enhance the qualities of life and well being of our community, the environment, and the citizens of Harrisonburg and surrounding areas.
- It is the mission of the Harrisonburg Parks and Recreation Department to enhance the quality of life and meet the needs of every citizen by providing comprehensive leisure service opportunities. The department’s mission is also to develop and maintain a safe system of open space and public facilities for the use and enjoyment by the public.
- To continue to offer a large variety of quality programs and facilities to the community. Work with the citizens to provide new and innovative programs as well as improvement of existing parks and facilities. To meet the growing recreational needs of our growing community.
- The Harrisonburg Parks and Recreation [department] will strive to capture the interest in each individual’s idea of recreation. These activities may include sports, exercise, enrichment activities, continuing education, or general leisure practices.
- Harrisonburg Parks & Recreation will respond to the stated and apparent needs of the Harrisonburg community and surrounding area. These needs will include an environmentally proactive and collaboratively maintained physical, environmental, inspiring and innovative leisure recreation and play programs that unite and develop personal, family, and community well-being.
- To serve our community needs to the best of our abilities. To have quality facilities that are safe and comfortable to the user groups. To take care of the employees that serve the public through recreation.
- To provide recreation opportunities, both indoor and outdoor, to the citizens of Harrisonburg and surrounding areas of all ages, while conserving natural areas and resources for future generations.
- To provide progressive accessible, and memorable parks and recreation facilities, experiences and activities for the City of Harrisonburg.
- The Parks and Recreation Department is responsive to the recreational needs of all of its citizens in safe, readily accessible locations with parks, playgrounds, and playing fields that are within walking distance and readily accessible by foot, bicycle and car.
- To be the leading resource that connects all members of the Harrisonburg community through recreational programs and services.

6. What changes need to be made to achieve this vision?

- More in “tune” with national recreation trends, willingness to move forward and resources to do so.
- Some changes have already been put into motion with regard with how we disseminate info, regarding what we have to offer. I think this needs to continue as we move forward and start thinking outside the “box.” A willingness to provide the necessary resources needed for positive change.
- Better communication from top administration down. There are many qualified professionals who have years of experience that can be brought to the table. We need to have planning meetings so that every employee is on the same page before the Activity Guide is mailed out. We need to have more staff meetings, so employees hear breaking news directly from the department leaders, not from the news media.
- A flat budget, year after year will make it impossible to keep up with needs of the community. Money from whatever sources will be needed to achieve what is needed.
- Restructuring of departmental positions and roles within. Restructuring certain job roles would provide for more comprehensive Parks and Recreation Services, while utilizing budget dollars in a more effective manner.
- Additional funding to complete projects that have been started including Smithland and Ramblewood. These projects will open more opportunities and extensions of existing programs. A new recreation facility would also help with gym space and other indoor activities.
- The first change appears to be improved communication between all levels and segments of parks and recreation services. This would include free expression and sharing of ideas and an efficient and effective plan to select, share, and implement plans with maximum sharing and use of resources.
- Build another community center and acquire more land for more multi-purpose facilities. Make sports more affordable to participants.
- I think changes are in the works. The mindsets are changing from “I can’t, that’s the way it has always been” to “out of the box thinking” and “change isn’t always bad.”
- Sustained funding.
- More “pocket parks” with small playgrounds in parts of the city that currently lack nearby facilities, more soccer and softball playing fields, possibly another swimming complex/recreational center, and better city walking and biking access to parks would be high priorities.

7. Thinking about your current role/position with the Parks and Recreation Department, what types of changes would help you do your job better?

- Wi-fi in the [CAC] building, upgrade on some of the current space in the building, resources allocated for the new programs and supplies/materials needed to make them happen.
- Having wi-fi access in the Simms building.
- We need more clear delineation of supervisory roles within the CAC. Currently, I have supervisory responsibility over 11 direct reports including 5 full time and 6 permanent part time employees. All full time employees have “supervision of other employees” in their job descriptions, but it is not broken down as to who supervises whom. I also feel that the custodial duties need to be under the direct supervision of the CAC Director. This is the primary facility that this crew maintains, and through scheduling, better service should be available at this facility. However, if delineation of supervisory roles is not established, I am not sure I can take on three to four additional direct reports and effectively lead the staff.
- Bigger budget for full and part time staff, not meaning to hire new positions but to keep good employees when we have them by being able to compensate them better. Maybe more job classes so that there is room for advancement without someone above you having to leave.
- If the main focus of my position was to provide “comprehensive leisure services” it would be a more effective and productive use of my abilities.
- For the most part I have what I need. Additional programs could be offered with additional field space and indoor facility capabilities.
- More acceptance of our Senior Services program among other senior services programs in the community; allowing collaborative senior services program development; prevent program redundancy and provide more comprehensive program development and maximize resource usage for seniors of our area.
- New community center. This would create more gym space for more programs. Create more part-time positions to help monitor the programs.
- If an increase in athletic fields comes into being the next few years as scheduled, more part-time athletic personnel may be needed.
- Water and electric to greenhouse for horticultural activities. Truck for daily transportation and use. Naturalist programming. ATV for spraying herbicides.
- A planning document that provides cost estimates for the goals identified in the existing and revised Master Plan would be very helpful. Lee Foerster has done what I think is a great job setting priorities, but the lack of detailed, comprehensive cost data makes it hard for board members to

evaluate specific proposal and how they compare with possible alternative uses.

- I think the commission would benefit from more opportunities to be actively involved in lending advice, guidance, and recommendations to planning and decision making for the department. Currently a lot of the role is passively receiving updates and information.

8. What types of changes would help the citizens you serve?

- More gym space
- More fitness space
- [A] One of the most requested services is wi-fi in the CAC and Westover Pool. We have many parents who bring laptops to the facilities who are not able to access their work sites through wi-fi. Our IT department is afraid of a user's computer infecting the City's network. If JMU can have wi-fi for over 25,000 users, the City can install firewalls to prevent a virus from infecting the City's network. [B] We could also benefit from additional space for classrooms and gymnasium space. We have NO access to City schools and this may help accomplish this goal without having to build additional brick and mortar facilities. [C] Out School Age Childcare program should operate in each elementary school, freeing up space in the CAC for teen participants. [D] I would like to see serious consideration to privatizing both the Dance and Gymnastics programs. There are private businesses in the City and County that provide the same type of programming. Our instructors are able to under-cut private business and not have to incur the overhead of the private business owners in the area. [E] It would be of great service to add a restroom facility in the area of the Skate Park.
- More gym space, our current situation of shared gym space is hampering our ability to offer the citizens more recreational options.
- Our Athletics, Senior, and Special Events positions solely focus on developing and administering comprehensive programming. The position of Recreation Specialist is also required to develop and administer programs, as well as, supervise a recreation facility and year round childcare program. If my positions duties were restructured to focus on program development, not only could we expand our current offerings but we could also expand in program areas where there are little or no offerings.
- Mainly fields with soccer [word illegible], lacrosse being introduced to the area, along with other sports our fields are getting exhausted. Our indoor facilities have a hard balance between open-play activities and leagues or organized programs.
- People living on fixed income are finding it increasingly difficult to survive. I would like to find a way to create jobs within senior services to

allow the use of specific skills that seniors have and provide a means for additional income. I would also like to provide trips and tours and been asked by area seniors to do so.

- We need more multi-purpose playing fields for games, practices, etc.
- Increase athletic facilities at Smithland and Ramblewood, which as of right now we are on track to accomplish.
- Pond restoration work at Purcell Park to better support fisheries. Hatchery system installed at Riven Rock to support cold water fish raising and education.
- The Item 6 response relates to this question. More citizen input might be helpful, but we tend to hear most from groups that may not do a good job reflecting over-all interests and needs.
- The growth of park facilities to accommodate growing demand (pool, soccer fields, softball fields, etc.) would be an asset. Creating a more dog-friendly city through dog parks and other dog-friendly amenities is important. Harrisonburg is currently not a dog-friendly city in almost any respect. Continuing to keep costs low to provide access to those who need the programs most, but who have little money to give in return, is also key.

9. Do you think parks and recreation users are happy with parks and facilities in Harrisonburg?

- Not sure but I think so.
- Yes, for the most part to my knowledge.
- Overall, yes. New residents are the most pleased with both the facilities and the fees charged compared to what they experienced in their former community.
- Overall, yes but there are always ones with special interest that think their wants should be addresses. They don't understand we have to look at what is best for everyone not just a select group.
- I believe that on the whole our users are happy with our department. I believe that our community has become content and acknowledged of what things they can rely on us to provide. I believe that again with simple restructuring of positions, we could surprise our community with additional programs and amenities that people look elsewhere to provide while utilizing our current staff.
- Yes to an extent, but people always want more. People want a dog park, additional playgrounds, more athletic fields, another skate park, more green areas in the city, and more trails and paths in the city for bikes and foot travel.

- There will always be a few unhappy individuals but I think most people are satisfied. That is because of friendly, competent staff services overall.
- Yes.
- Yes.
- Yes, but could use more fields for flag football.
- I think that most Harrisonburg citizens are happy with the parks, facilities and activities. At the same time, I think many are still not aware of the many different facilities and activities offered. We have great parks and a variety of activities offered.
- In general, yes. More softball fields, soccer fields, dog park and bike paths are the most commonly heard requests, but that is in part because each has an organized constituency. All have merit, although it is worth noting that part of the support for all of these comes from county residents and that these may not necessarily be the greatest needs of city residents.
- Most citizens have overwhelmingly positive remarks from citizens about how great our parks and recreation system facilities, staff, and services are. No department and its services are perfect, by any means, but I think citizens realize the tremendous benefit they get given the resources the department has in place and how affordable the opportunities are.

10. Do you have any additional comments that would help us prepare the plan update?

- I would like to see, if possible, more sand volleyball courts added.
- Whatever updates to the Master Plan are devised, we need to do a better job of following the plan. There have been no plans to expand facilities at the CAC, no review of parking or traffic flow issues, no plans on a new community center for the citizens of Harrisonburg. These were all in the 2003 master plan for Harrisonburg Parks & Recreation. If this plan has the endorsement of City Council, then City Council needs to support improvements and expansion through the budget. The City's population is growing at a fast rate and with much diversity. Facilities and plans need to address both of these growth issues.
- For 20+ years we (the employees) keep hearing from management that the city's most important asset is its employees. Yet we go year after year with no merit or cost of living increase while new trucks, facilities, and equipment are all deemed more important than "our most important asset."
- I believe that interviewing the stakeholder groups will give you the best representation of what our community hopes and expects to see our department provide in the future.
- The city is growing and we are running out of space "inside" the city. I think development of our existing parks needs to be addressed to get the

best use of the area. I think the completion of our existing projects is huge. Between Smithland and Ramblewood development, this will solve many many issues. The development of greenways will be huge for the city. People enjoy these to get out and be active outdoors.

- With increasing need for senior services I would like to see my program expand to hire two more staff preferably qualified CC and RS certification and possibly seniors. One would plan to implement trips and tours and one to provide senior services at Simms.
- I feel salaries are behind in more areas when compared to other parks and recreation departments of the same size.
- Take a long hard look at the new Chesapeake [Bay Preservation Act] TMDLs. There are lots of mandates for environmental installments for municipalities that improve water quality. Park land will be used a lot to ensure Harrisonburg receives credits.
- I've moved around the country with my job before I retired, and routinely had to spend time in regional centers. I think the park facilities here are very good for a city that keeps its tax rates low. Cities such as Arlington, Virginia, where I used to live pride themselves on their facilities, but have such high tax rates that they have driven out many low- and modest-income families. Government services have potentially almost infinite demand, and establishing a balance between the services and capital and operating costs of a park system needs to be part of any good decision process.
- There is a major need to balance affordability of programs with generating additional revenue. The department could benefit greatly from more targeted, creative fundraising efforts.

Appendix E

Stakeholder Interview Results

Harrisonburg Parks & Recreation Comprehensive Plan Update

Stakeholders

May 23, 2013

Stakeholder	Agency	E-mail Address	Stakeholder Meeting
Steve Phillips	Valley Area Swim Team	swimvast@gmail.com	Phone Call
Krisztina Szekely	Westover Waves	westoverwavesteam@gmail.com	Phone Call
Vaunda Brown	International Festival	VaundaBrown@aol.com	Meeting
Colby Horne	First Tee of Harrisonburg	hornecc@gmail.com	Phone Call
		hornecc@thefirstteeharrisonburg.org	Meeting
Bill Carter	Boys & Girls Club of Harrisonburg/Rockingham	bcarter@bgchr.org	Meeting
Thanh Dang	City Bicycle & Pedestrian Coordinator	ThanhD@harrisonburgva.gov	Meeting
Shea Godwin	Arc of Harrisonburg/Rockingham	execdir@hrarc.org	Meeting
Karen Thomas	North East Neighborhood Association	Karen_thomas@merck.com	Meeting
Harvey Morris	Softball Nation	Harveymorris@msn.com	Meeting
Eiliihd Thomson	Shenandoah Valley United Soccer	svuexecdirector@gmail.com	Phone Call
Aaron Smith	Harrisonburg Flag Football League	Du1r3@yahoo.com	Phone Call
Kamilo Rivera	Shenandoah Valley Premier Soccer League	riverakamilo@gmail.com	Phone Call
Thomas Jenkins	Shenandoah Valley Bicycle Company	tj@shenandoahbicycle.com	Meeting
Suzi Carter	North End Greenway	suzi@northendgreenway.org	Meeting
Eddie Bumbaugh	Harisonburg Downtown Renaissance		Phone Call
Dr. Scott Kinzer	City School Superintendent		Phone Call
Reggie Smith	City Transportation Dept.		Phone Call
Parks and Recreation Advisory Committee	PRAC		Meeting
Brian Shull	City Economic Development Director		Phone Call

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

SUMMARY

Interviewers: Julie Basic and Bill Mechnick, LPDA, Inc.

PRELIMINARY FINDINGS BASED ON STAKEHOLDER DISCUSSIONS:

- The Cecil F. Gilkerson Community Activities Center (CAC) is a very important piece of the parks and recreation system. It is the heart of swimming and indoor activities.
- The inclusion of wi-fi internet connection at the CAC would increase its usefulness.
- Greenways, including shared use paths and trails, are becoming increasingly accepted, requested, and integrated into general City planning.
- Greenways will become a major factor in connecting City destinations, including parks, schools, and other activity centers.
- A dedicated, stand-alone Bicycle/Pedestrian and/or Trails Coordinator would be useful. Dan Fudala was identified as a potential candidate.
- The City's Design and Construction Manual should be updated to include a section on trails, shared use paths, and greenways.
- The northern section of the City (north of Rt. 33) was identified as a place that was lacking in parks and recreation facilities, although it has a high population. The City should consider investing in more facilities in this area.
- The City, as a whole, must define maintenance responsibilities for shared use paths. Parks & Rec, Public Utilities, and possibly other City departments should coordinate maintenance.
- The parks and recreation maintenance staff was lauded by numerous stakeholders.
- Rt. 42 is a barrier to movement and connectivity; ways to cross Rt. 42 should be investigated.
- Additional soccer fields are needed to meet both current needs and the increased demand due to a growing City population.
- An additional pool would alleviate overcrowding for recreational and competitive swim teams and other non-competitive aquatic activities.
- Ramblewood Park is a major component of the parks system. It's current closure is a burden on many athletic organizations, and numerous stakeholders of all types are looking forward to its re-opening. In particular, Ramblewood will serve softball and flag football organizations.
- The Park s& Recreation Dept. may want to consider drawing more heavily on JMU students to meet volunteerism needs.
- The Lucy Simms Center is underutilized and under-programmed. If the Boys & Girls Club leaves, the Center will be further underutilized.
- Afterschool programs seem to be a major source of discussion among various stakeholders. Stakeholders want to increase their afterschool program presence and reach.
- Economics, tourism, and the parks system should be further linked together in order to attract new employees, new employees, and tourists to the City.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Lucy Simms Center, 620 Simms Avenue, Harrisonburg, VA 22802

11:00 AM – *Shea Godwin, Executive Director of The ARC of Harrisonburg and Rockingham*

Interviewer: Bill Mechnick, LPDA, Inc.

KEY POINTS:

- The ARC needs more afterschool programs.
- They would like to serve a greater number of children and teens.
- The Simms Center is great, but underutilized.

MEETING NOTES:

The ARC addresses “the needs of individuals with intellectual and other developmental disabilities” and has done so since 1962. ARC is a non-profit 501(c)(3) corporation which is part of the larger national and state ARC entities.

- We work on State legislation advocacy, particularly funding for our services.
- Our signature program is the Op Shop where we take care of people with moderate to severe disabilities who don’t qualify to work at Friendship Industries. We have about 30 people in this program.
- We offer respite services, or relief for families, and educational advocacy.
- We work toward integration.
- We host Canteen Dances, for kids ages 14 and up.
- Some ideas for new programs are indoor putt-putt golf where ARC would provide prizes and attending JMU baseball games.
- Canteens, ages 14 and up, allow for social connections and gives parents a break. It’s “something different” [for the kids].
- We’ve had drumming circles that brings folks together.
- We’re looking at a strategic plan and doing needs assessment on our programs.
- Simms Center is great, but underutilized.
- We use the therapeutic recreation at parks & rec system.
- We need to be working with folks throughout their lifespan, “accommodating life span.”
- We need to be working with more children and teens.
- We serve primarily adults, and primarily through the Op Shop.
- We need afterschool programs for about 1,000 kids.
- There’s a tremendous stigma and misunderstanding [about our constituents]. We need to educate teachers and school nurses, try to reduce bullying, and increase acceptance.
- We are looking for partnership opportunities and “inclusion programs.”
- Tom Moran at the JMU Dept. of Kinesiology has called us. He works with JMU’s Overcoming Barriers program.
- We need to serve the younger population (afterschool programs, recreation nights, monthly programs).
- The Still Meadows Camp provides accessibility to horses.

- Need to reach out to Latino population, where people tend to be afraid [to speak up about disabilities.] We need to get them involved in our programs and build trust with community leaders.
- We need to talk [or we work with] the Community Services Board.
- We're funded primarily by Medicaid waivers but need a donor base; the bulk of the Op Shop members are on waivers.
- We partner with parks & rec on respite training and collaborate on fundraising.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Lucy Simms Center, 620 Simms Avenue, Harrisonburg, VA 22802

10:00 AM – *Bill Carter, Executive Director of Boys & Girls Club of Harrisonburg & Rockingham County*

Interviewer: Bill Mechnick, LPDA, Inc.

KEY POINTS:

- The Club eventually wants to move out of Simms Center and into the schools.
- One of their primary goals is to expand their afterschool programs.

MEETING NOTES:

Part of the stated mission of the Boys & Girls Club is “to promote the social, educational, health, leadership, and character development of boys and girls during critical periods of their growth.”

- Our staff is in a re-building phase. We have a board of about 30 folks and active participants. Fundraising is up 40%.
- We are the only [Boys & Girls] club in Harrisonburg. Our goal is to run all afterschool programs for schools in the City. However, the schools get large grants to run afterschool programs 8 months out of the year.
- We have long-term debt and didn't fundraise properly.
- We may move into Spotswood Elementary school. Kids don't get to Lucy Simms Center until 4:00 pm, which limits the time we have with them and the impact we can make.
- We'd like to partner and create a “team consortium” with Boys & Girls Club as the lead.
- Donors can earn NAP Credits (Neighborhood Assistance Program), which allows Boys & Girls Club to receive the full donation and the donor to receive tax credits.
- We try to lower membership fees each year. They were \$45/week and are now \$20/week, which resulted in increased membership.
- We served 20 homeless [children?]
- Lucy Simms Center could be perfect for teen programs and spring & summer camps.
- Lucy Simms Center could be a “teen club” (there's a 32% teen pregnancy rate and 80% pregnancy rate among Latinos) and Spotswood Elementary could be used for elementary after care (K-5 and 5-12 age groups).
- We could use our current money and funding from the 21st century Community Learning Center program to offer afterschool programs.
- Dr. Kizner [City School Superintendent] wants staff focused on school.
- The “neediest” children attend Spotswood and Smithland schools.
- Some of the population with the highest need lives in the County where there are no facilities.
- The best case scenario is a partnership [with the schools?] and second best would be to move.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

May 9, 2013

Telephone Interview

12:00 PM – *Dr. Scott Kinzer, Superintendent of City Schools*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- The school system would welcome additional collaboration, particularly with after school programs
- Additional collaboration could mean expanded hours for after school activities and additional facilities
- There are few suggestions because people are willing to work together and compromise and therefore things are running smoothly

MEETING NOTES:

Dr. Kinzer is the superintendent of the Harrisonburg City School system.

- Craig Mackail, who handles school facilities, may be better equipped to answer detailed questions.
- The schools have an understanding with the parks system. The schools want to continue to cultivate our collaborative efforts. We welcome additional collaboration, especially for after-school programs.
- Winchester has an after school program operated by the parks system.
- After school programs could benefit from expanded bus schedules and additional facilities.
- Parks might be able to use school facilities on the weekends.
- Schools have a good relationship with parks and rec; we have a number of school employees who sit on the Parks and recreation advisory commission.
- Coordinating facility use is challenging but compromise is key.
- The good news is that working with parks has been very uneventful likely because things are working well.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

10:00 AM – *Thanh Dang, Public Works Planner (Dept. of Public Works)*

Thanh.Dang@harrisonburgva.gov

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- City needs to consider stormwater policies and initiatives in advance of, or soon after, the July regulations implementation date.
- Community involvement is a key part of inspiration and advocacy, particularly for bicycle and pedestrian projects.
- Consideration should be given to creating a full- or part-time bike/ped/trail coordinator position.
- There are many opportunities and desires to create City-wide trail and path connections.
- Need to prepare City-standard trail/path guidelines at some point.
- Must define trail/path maintenance responsibilities.
- Consider what the PRAC does and how they should operate.

MEETING NOTES:

Ms. Dang is the Bicycle/Pedestrian Coordinator for the City, handles stormwater management regulations, heads the bicycle/pedestrian subcommittee, and also performs general planning tasks.

- The City is generally lacking in stormwater and stream management but there are many opportunities to improve the way management occurs, such as stream restoration.
- The City got money for a stormwater management retrofit study. Once the study is completed, the City will determine how to implement the findings.
- Retrofits may include installing stormwater management techniques in existing facilities. For example, rain gardens may be installed at the end of existing parking lots.
- The City is considering the possibility of implementing stormwater management fees similar to what was done in Charlottesville.
- Stormwater management needs to be discussed across all City departments, including parks and recreation, fire, et al.
- The stormwater management considerations are driven by the City's MS-4 (Municipal Separate Storm Sewer System) permit and the TMDL (Total Maximum Daily Load) regulations [which, respectively, determine how stormwater and pollution are dealt with by Virginia municipalities]. The regulations go into effect July 1, 2013. There are 6 minimum controls set out by the MS-4 permit that must be followed. These controls include public outreach & education; various considerations for new construction; and pollution prevention and good housekeeping.
- Purcell Park is a good example of educational and outreach opportunities related to helping the public understand the importance of stormwater management and pollution control.
- It would be nice to promote the idea of public outreach and educational opportunities in the parks.
- City departments must prepare a SWPPP for any projects that have pollution potential. After July, projects will also need to consider nutrient management plans on any City-owned property over 1 acre.

- The idea of bicycle plans started with streets. There is a trails person. It would be great to have a bicycle/pedestrian/trails coordinator that was a stand-alone job. Not sure which department would be best (public works, parks and rec, or both). Dan Fudala was mentioned for the position.
- Our parks are getting connected by shared use path projects such as the North End Greenway and Bluestone Trail. See Purcell Park and Ramblewood Park for examples.
- Pocket parks are being developed in the north end of town.
- We want to create linear parks, not just linear trails.
- The Harrisonburg Design and Construction Manual may need to be updated to include trail [and shared use path] standards. It may be that the City is still trying to figure out collectively what kinds of standards they want to enact.
- The City, in conjunction with the Shenandoah Valley Bike Coalition, is working on the Cale Trail to connect Westover Park to the former Cale property.
- It would be great to connect the Westover neighborhood to Hillendale Park, the golf course, and the High School.
- We already have a shared use path connection to Smithland Park but sure about the connection.
- Shared use path at Purcell Park was built using DCR Land & Water Conservation Funds
- The North End Greenway is being developed using VDOT Revenue Sharing Funds
- ¼ of trail in the City was developed with CDBG funds
- Rocktown Trails and Ramblewood Trails may use Recreational Trail Program funds.
- Dan Fudala represents Parks & Recreation on the Bike/Ped Sub-Committee.
- Bluestone Trail and the North End Greenway plans will go through review by the City's Project Review Team (PRT). The PRT includes a project manager from each City Dept. Lee Foerester represents Parks & Rec.
- Lee Foerester has invited Bike/Ped Coordinator to present at the Parks & Recreation Advisory Commission (PRAC) meetings. It would be great if there were a way that PRAC could become more involved. Many community members aren't aware that the PRAC exists.
- Bike/Ped Sub-Committee is pretty active, as well as the Bike Coalition; they serve as advocates. They've acted as negotiators and liaisons for various projects. The Bike Coalition is very involved and takes pressure off of the City [by working with the public and offering solutions, etc.]. They post meeting minutes on-line and maintain a list-serve of 150 people.
- There's lots of citizen group involvement, but the City needs to provide guidance and funding.
- The Bike/Ped Plan gets updated in 2014.
- Maintenance [for paths and trails] is always a challenge. Whomever is responsible needs to have appropriate funding and staffing.
- Since shared use paths are relatively new in the City, maintenance responsibilities are not well-defined. Right now, public works removes snow but we need to decide who will mow, take care of benches, remove trash, etc. One option is to split responsibilities between Parks & Rec and Public works departments.
- Even if trail/path non-profits and "Friends of" groups develop, they still may expect the City to maintain these facilities.
- Public input for the plan update would be helpful. The public process saves time and the public makes considerations that the City may not think of.
- The Downtown Streetscape Plan is available.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

May 1, 2013

Telephone Interview

3:00 PM – *Brian Shull, City Economic Development Director*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Economic Development markets the parks and recreation amenities to potential businesses and employers. Most often, marketing is focused on the benefits of the Heritage Oaks Golf Course and A Dream Come True Park.
- Quality of life is marketed to potential employees and parks and recreation is part of that.
- The Parks Dept. is run very well and has great channels of communication, particularly through the Tuesday meetings.
- Economics is trying to get parks and recreation and tourism linked up, particularly to bring more people to the Heritage Oaks Golf Course.

MEETING NOTES:

Mr. Shull is the Director of Economic Development and Tourism for the City of Harrisonburg. His job is to attract new business to the City and help existing businesses expand.

- The quality of life is marketed to new businesses and parks and recreation is part of that. Our parks shine brightly and we use these assets to the best of our ability.
- The golf course is a big marketing tool, as is Dream Come True because it's newer.
- Parks aren't the only reason people move to Harrisonburg, but we've people throw that in [when asked why they came here].
- People like the greenways because they link several parks and give greater access. Bike lanes and Safe Routes to School are good public relations because they illustrate bike friendliness to potential residents and businesses.
- Mr. Shull attends the Tuesday department head meetings and feels these meetings are a "very smart" way to communicate. He interacts directly with Lee Foerester in the break-out meetings that follow the group meeting.
- Mr. Shull also oversees tourism for the City and there's been lots of interaction to get parks & recreation and tourism marketed together, mainly through the Heritage Oaks Golf Course. This has been an on-going effort for the past 12-18 months.
- The Economics and Parks & Recreation department worked together to purchase the land for Dream Come True park.
- Mr. Shull personally uses the parks system with his teenage son when they play disc golf at Westover Park.
- He feels that the parks and recreation department is well-run and an asset and big plus to the community.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

May 2, 2013

Telephone Interview

3:00 PM – *Reggie Smith, Director of City Transportation Department*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Timing for after school programs is difficult because of when schools let out. It's hard to get kids to the CAC by 4 pm when school lets out at 3:25.
- Constant redistricting of the school system causes scheduling difficulties
- City's growth has been downtown, not in the suburbs where schools were built in anticipation of population growth.
- Charter regulations limit the amount of special/shuttle service that the City can provide to parks and recreation department. If you specify pick-up/drop-off times and locations, it's considered a charter and follows different regulations.

MEETING NOTES:

Mr. Smith is the Director of Transportation for the City of Harrisonburg. His department provides bussing for the City schools and the City residents, as well as works on equipment for both groups. His busses also transport children to after school programs. Mr. Smith also sits on the Policy Board for the regional Metropolitan Planning Organization (MPO).

- City buses go by the Gilkerson CAC and other parks. School buses run kids to after school programs at the CAC.
- The armory had an [after school] program but it has been changed.
- School doesn't let out until 3:25 pm and it's difficult to get all the kids together and on buses by 3:30 pm. If we had more school buses and drivers we could possibly make things more efficient but only so much can be done due to timing.
- Almost all schools are on a City bus route
- We have enough buses in the morning, but at 3 pm we need more buses. It's hard to get drivers who want to work in the afternoon for only half an hour or so.
- We have enough equipment but some school programs have changed and the population is exploding at the seams.
- Redistricting has caused some issues related to bus scheduling. We now have to cross roads that we didn't have to before to get some kids and that takes more time.
- Population growth in the City hasn't been where schools were constructed. Growth has occurred within the City limits instead of in the suburbs or County, where it was predicted to grow.
- Charter regulations hold us back from offering more specialized bus service. Because of charter regulations, for example, we can't do the kind of programs we used to do in the summer [where we bused kids around the City to various programs]. We used to take the Purcell Park kids to the Caverns on field trips but probably not possibly any more.
- Charter regulations were in place around the 1990s. Since then, City transportation hasn't done much for the parks system since then. Charter regulations prevent the City from using buses at a specific time and at a specific pick-up and drop-off location; these are considered charters and follow different rules. This limits the amount of shuttling that City buses can do.

- City transportation doesn't deal much with bike lanes but they have allowed ads on the para-transit buses.
- Transportation and Parks & Recreation have a good working relationship where Mr. Smith speaks to Lee Foerester about issues and they collaborate on what needs to get done. Mr. Smith attends the Tuesday department head meetings.
- All public school kids ride transit for free.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 18, 2013

Telephone Interview

11:00 AM – *Colby Horne, Executive Director First Tee of Harrisonburg*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- First Tee is generally happy with their facilities and has not reached capacity with their current membership.
- They could use some upgrades to their existing parking situation at Heritage Oaks Golf Course.
- They anticipate membership growth.

MEETING NOTES:

Mr. Horne is the Executive Director of First Tee of Harrisonburg, a non-profit organization that teaches golf skills to young people ages 5-17.

- First Tee was originally part of the parks and recreation department, but the Board of Directors moved away from the parks dept. in order to accommodate the growing program.
- Parks and rec and First Tee still work closely together. The City provides about ½ of First Tee's annual budget.
- First Tee works primarily with David Wigginton [Asst. Director of Parks & Rec] at the City. They meet about once a month and have a great relationship.
- First Tee reaches about 2500 kids in the region and provides certification classes to about 175 kids. Part of outreach is to talk to kids in the school system about golf.
- First Tee has their primary learning center at the Heritage Oaks Golf Course. The course is owned by the City, but the learning center is only for First Tee participants.
- First Tee is not at capacity yet and does not require expanded facilities at this point.
- Parking is a pretty big issue at Heritage Oaks. Our learning center is at the top of a hill and the only parking outside of the building is two handicap spots. The rest of the parking is located at the bottom of the hill so that parents and kids have to walk up. There's no crosswalk or speed bump. It would help to have additional parking at the top of the hill with some sort of turnaround loop to drop off the kids.
- We are generally very happy with the building and our facilities.
- We think that the program will continue to grow; there's been a 15% growth in our certification level classes.
- [In the future] we could expand to affiliate sites in other places, which would limit drive time for parents. But we haven't reached capacity yet [at our current locations].

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 16, 2013

Telephone Interview

3:00 PM – *Aaron Smith, Harrisonburg Flag Football Association League Commissioner*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Ramblewood Park will be a big enhancement for flag football players.

MEETING NOTES:

Mr. Smith is the League Commissioner for flag football association. They play games at Pleasant Valley Elementary School. Players must be adults, 18 and over, and they currently have only men's teams.

- In 2006, we used a City rec field. We are waiting for Ramblewood Park to get done, which will be a pretty big improvement.
- Flag football fields are smaller than normal football fields.
- For our current number of teams in the league, we only need one field.
- We practice and scrimmage at Purcell and Hillandale Parks.
- We have 12 teams now, but better fields might mean more teams could join the league.
- We will be glad to see Ramblewood done.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

May 2, 2013

Telephone Interview

3:00 PM – *Eddie Bumbaugh, Executive Director, Harrisonburg Downtown Renaissance*

Interviewer: Bill Mechnick, LPDA, Inc.

KEY POINTS:

- Current needs relate to improving quality of life downtown as well as increasing connectivity and implementing the greenway system.
- The role of parks and recreation is significant in achieving the City's revitalization goals.
- There is an insufficient amount of park space downtown.

MEETING NOTES:

Mr. Bumbaugh is the Executive Director of Harrisonburg Downtown Renaissance (HDR). HDR is a non-profit organization with the mission of facilitating revitalization of the downtown area, utilizing the core principals of the Virginia Main Street approach. <http://www.downtownharrisonburg.org>

- HDR and the Parks and Recreation Department (PRD) collaborate on events and maintenance of streetscape in the downtown area.
- The PRD maintains Denton and Liberty Parks as well as street trees, flowerbeds, flower pots etc.
- The PRD staff does a good job, especially considering limited resources.
- HDR manages the park next to Turner Pavilion. The PRD does the mowing.
- HDR used to collaborate more with the PRD to organize and manage events, such as Halloween on the Square etc.
- Limited availability of resources has meant less collaboration due to the practicalities of labor and costs.
- HDR now manages the Holiday parade and First Fridays events. HDR learned how to manage these events from HPR.
- HDR and PDR collaborate on the Veterans Day and Fourth of July Holiday Parades, as well as JMU Band concerts.
- The relationship between HDR and the PRD and the City is a good one, HDR is invited to attend all City department head meetings and work as part the parks committee.
- Current needs relate to improving quality of life downtown as well as increasing connectivity and implementing the greenway system.
- The role of parks and recreation is significant in achieving the City's revitalization goals.
- There is an insufficient amount of park space downtown.
- Liberty and Denton Park have added significantly to the quality of life of the Downtown area
- Notable projects which will tie into the overall park and amenity system downtown include a potential hotel and conference center as well as a downtown park with a potential focus on water elements in the downtown park.
- The Northend Greenway project will serve cyclists as well as connect a series of public spaces and amenities. It is being envisioned and implemented as a linear park concept.
- Things that we could do better are maintaining streetscape planters.
- The biggest challenge moving forward is limited resources, meaning the inability of the PRD to provide much assistance with funding, staffing and maintenance for downtown park facilities.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 18, 2013

Telephone Interview

9:00 AM – *Kamilo Rivera, Shenandoah Valley Premier Soccer League*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- More soccer fields would ease the crowded playing situation.
- Premier needs places to practice during the week.
- Lighted fields that support evening play would be helpful

MEETING NOTES:

Mr. Rivera has been in charge of the Shenandoah Valley Premier Soccer League for about 5 years and notes that Harrisonburg is a diverse community that enjoys sports.

- We could use another 2-3 fields
- The fields could be more comfortable for users, as in they need maintenance.
- In the winter, we need a place to play indoor soccer. We have to go to Broadway or Winchester for indoor games.
- Premier uses the Smithland Road Complex for games, but doesn't have anywhere to practice. Mr. Rivera noted that his teams used to practice in the parks, but other park users didn't like it [reason was unclear]. They practice Monday through Friday and play games on Saturdays.
- The schools and City need a division of soccer fields for safety. [LPDA understood this to mean that The school system should keep non-students off school property for security reasons]
- We need more small fields for the kids and the women's teams. We have 10 women's teams that use school fields.
- Premier has 30 teams with about 800 players. Another 8 women's teams are run by a different organization.
- Mr. Rivera came from Los Angeles where the soccer fields were lighted. Premier [and others] could play longer hours with lighted fields.
- The City is growing and more people are choosing to live here.
- We lose players around 15-17 years of age; they don't continue to practice because there's no place to go [for practice time].
- Many of Mr. Rivera's friends have kids who play for Shenandoah Valley United and they too are experiencing a lack of playing space.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

4:00 PM – *Vaunda Brown, Chair/Director of the International Festival*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Harrisonburg has a variety of cultures and people seem to want to learn about the diversity.
- The festival does well at Hillandale Park, but could use better service and emergency access routes.
- The festival would consider moving to the proposed Plan Our Park site at S. Liberty and Main Street if the park is constructed.
- The festival promotes mass transit, walking, and biking as ways to reach the site

MEETING NOTES:

The Harrisonburg International Festival is in its 16th year. The festival is held at Hillandale Park, a City park. It is free and celebrates cultural diversity. Expenses are covered by sponsors and donors. The festival is held on the last weekend of September.

- Parks & Recreation is a diamond-level partner because they provide at least \$3,000 in in-kind assistance.
- Parks & rec provides at least 4-5 staffers to work the festival
- The festival has a very strong connection to the parks and rec dept. In the past, P&R staff have helped move rocks, build “bridge art,” and build rakes for the volleyball “Zen garden.” They seem to enjoy helping out.
- The festival is run by volunteers and is part of the Fairfield Center, [an organization that implements and promotes restorative justice, conflict resolution, civic engagements and training for such.]
- The unofficial motto of the festival is to “entertain, educate, and eat.” The festival features only cultural arts.
- The festival helps cultural businesses by giving them space to sell their food and goods. There is a fee for vendors, which was implemented to promote buy-in and ensure vendors would show up to the festival after signing on. Scholarships are available for vendors who cannot afford the entry fee.
- The festival has an arts sale area, food truck area, and 2 stages for events.
- Last year’s festival [2012] brought 7,070 attendees. More may have come in through the back entrance (which was not counted).
- Ms. Brown noted that 54 different languages are spoken in City school. This is due to the local refugee resettlement program and the poultry industry (which attracts many foreign workers).
- People seem to want to learn more about other cultures. The festival serves as an education and outreach source.
- Festival parking at Hillandale is HOV-4, meaning that you must have a vehicle containing 4 or more people to use the park’s parking lot. Shuttles are available from satellite parking locations. People are encouraged to walk or bike.
- Attendees are estimated to be 50/50 local and new immigrants and all ages are present.
- Fire truck access to Hillandale is a concern.

- The festival could use an access road off of South Avenue for vendors and musicians. This route is currently gated. It's also hard to reach the festival with handicap shuttles.
- It would be nice if there were no resident parking on Hillandale Avenue so that festival-goers could park there.
- It would be helpful to have sidewalks leading into both Hillandale and Westover Parks, for easier pedestrian access.
- Westover and Hillandale could use a linked walking path.
- [Citywide,] we need to plan our green space and create one big greenway.
- Dream Come True needs fencing to keep kids away from the road.
- Kids' Castle at Purcell should be torn down. The equipment is old and it's hard to see kids when they are playing.
- In general, it's a good idea to enclose playgrounds with fencing and possibly put up surveillance cameras.
- [In regard to children's safety,] the City is changing and getting bigger. We need to recognize that and adjust.
- We need better signage and wayfinding for Smithland.
- The International Festival would consider moving to the proposed Plan Our Park space in downtown Harrisonburg if it comes to fruition.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

5:00 PM – *Karen Thomas, President of the Northeast Neighborhood Association*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- NENA uses the Simms Center, but feels that there could be more activities and events at Simms; it is underutilized.
- A pool within walking or biking distance of the neighborhood would be helpful

MEETING NOTES:

The Northeast Neighborhood Association is located northeast of downtown Harrisonburg, between Rt. 11 and Rt. 33 [interviewer's description]. It includes Ralph Sampson Park.

- The Northeast Neighborhood Association (NENA) uses the Lucy Simms Center for meeting space, community events, yard sales, and uses the gymnasium and auditorium.
- The kids need more to do, especially the smaller children.
- We sometimes drive to Morrison Park to use the shelter.
- We used to have a pool in our neighborhood, but the Mennonite Church built on top of it.
- We've heard possibilities about getting a pool. It's hard to get places [such as Westover] due to transportation costs [such as bus fare and cost to purchase and maintain a car]. Having a pool in the neighborhood would be good.
- We've heard that the Simms Center may be used as a Pre-K school and 10 classrooms would get moved, but this may not happen.
- Simms really needs to be used more. It seems like there's a lot of unused space.
- The Shenandoah Valley Heritage Project has expressed interest in creating a museum at Simms to discuss the history of the Northeast Neighborhood, or "Newtown" as it was once called.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

3:00 PM – *Suzi Carter, Program Director/Outreach & Development Coordinator for the Northend Greenway*

suzi@northendgreenway.org

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Making connections throughout the City is important (“connectivity”)
- Greenways are not just about bike paths, but should be considered linear parks where people can use all modes of transportation, as well as stop within the corridor
- There’s been a shift in community sentiment over the past few years regarding non-vehicular routes: people are more amenable to biking and walking and want more connections between destinations.

MEETING NOTES:

The Northend Greenway is proposed to be a 2.5-mile multi-use path connecting northern Harrisonburg to points south. The Greenway is part of a larger vision of building a healthier and more connected community that serves a variety of people.

- The greenway is not just about bikes; bikes are a tool to build a connected community
- Harrisonburg has a lack of connectivity; people need cars for access [around the City]
- How do we get people to see the whole of the City as a park?
- In 2003, the Harrisonburg Downtown Renaissance (HDR) wasn’t happening. Now, there’s a big shift [in community support] and people like the Shenandoah Valley Bicycle Coalition are making [the shift] happen.
- We want to connect parks to downtown.
- People thought they’d have to sacrifice connectivity and City bike riding
- There may be a disconnect from Parks & Recreation about this shifting sentiment.
- There’s also a focus on walking and running
- [People] don’t feel safe running at Hillendale and Westover parks. Route 42 is hard to cross.
- Parks & Recreation Dept. could play a role in connecting places and considering “linear parks” as [common] terminology
- Connections don’t have to be all physical, they can be aesthetic such as consistent seating and signage
- How do we make [shared use path] connections feel more like parks?
- Where do people go just for picnics? [related to concentration on athletics]
- We need to prioritize where money is spent [on recreational facilities]
- The Northend Greenway works with many City Departments. Within the City, there are opportunities to view connectivity in “big picture” terms and implement creative problem solving.
- The community wants more private/public partnerships [with the City], but community members aren’t sure how to make this change happen and rely on groups [such as the North End Greenway] to do this on their behalf.
- We could use more pocket parks such as Liberty and Denton. Some are all hardscape so they don’t seem like parks [to casual observers]. Pocket parks could be play areas or meadows.

- The potential exists for a 3-acre pocket park in the City.
- The parks and recreation department could focus on an engaged process and coordinate on getting parks created.
- The Northend Greenway may include a new park at Monroe Street, but not sure about funding.
- The Greenway will be funding by VDOT revenue sharing and City funds. The City will pay for the pavement.
- The Greenway constituency is split on funding sources: some feel that the City should provide financial support and some feel that private funds should be used.
- All parties may benefit from getting more communication with the parks & recreation staff who actually do implementation [such as maintenance staff, recreation planners, etc.].
- There's limited parks & recreation staff involvement on the Northend Greenway project.
- Part of the Northend Greenway mission is to bring about social and cultural change to make it easier to live healthier lives. We want to have events that promote the culture of fun.
- The Greenway sponsored a Parking Day "parklet" project where various people installed temporary parks in parking stalls throughout the City. People were pleasantly surprised to see the creativity and sought out different parklet locations in the City.
- There's a lack of parks in the north end of town [north of Rt. 33]. 30% of Harrisonburg residents live north of Rt. 33, but 70% of parks are south of Rt. 33. The Rt. 42/11 area tends to be more industrial, so that could be one reason.
- The Northend Greenway is not just a bike path. Are there ways that parks & recreation can partner with the greenway?
- Dream Come True is a good example of parks & rec taking a project under their wing.
- We also need to think about accessibility [on the greenway] for seniors

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

7:00 PM – *Harrisonburg Parks & Recreation Advisory Commission*

Members Present: Jason Rooney; John Marr; DD Dawson; Joshua Lee Mathews-Ailsworth; Steve Barranco; Sallie Strickler; Lee Foerester; David Wigginton

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- PRAC agrees with the idea of connectivity through greenways and communication
- Need to make activities and facilities accessible to people of all physical and financial abilities

MEETING NOTES:

The Harrisonburg Parks & Recreation Advisory Commission (PRAC) is a 9-person commission that “has the power to provide, conduct, and supervise any form of recreation as well as contribute to the welfare and happiness of the citizens, utilizing suitable properties and facilities owned or controlled by the City or other properties and facilities with the consent of the owners and authorities thereof.”

- Lee Foerester noted that the national economic troubles hit the parks & recreation system. Between 2007-2008, the annual budget was around \$1.8 million and in 2008-2009, the budget was about \$100,000. Things are improving, but slowly. Little has been accomplished since 2008 because of the budget impacts.
- Transportation costs schools a lot of money; it would be great to see the connectivity [that stakeholders had discussed in earlier meetings.]
- There should be ways to pool City resources and think more creatively about how to use those resources
- An MOA exists between the school system and parks & rec that allows joint use of school facilities. There is no expiration date on the MOA.
- The City has many kids who speak languages other than English and many low-income kids. How can we access to parks & rec amenities for these kids? For example, can we get walking and biking paths for people without cars?
- Bike paths and greenways are great marketing tools for the City. They are great recruiting tools for employers.
- Lee noted that he used to ride his bike all over the City when he was a kid, but that’s not really possible now. Greenways would help out.
- Once sidewalks are built in the City, they are immediately used.
- PRAC noted changes in the parks & rec system since 2003:
 - More people in their 20s and 30s are playing softball, dodge ball, and kickball.
 - More collaboration with kids coming to the Gilkerson CAC after school. CAC started a formal afterschool program in 1998 or 1999, before that CAC had a lot of drop-ins.
 - There are now more modes of transportation to the CAC (bus, etc.) However, the transportation schedule sometimes doesn’t work, with kids getting here at 4:10 pm and parents picking up at 5:00 pm.

- Are there opportunities to have before school programs in the morning? This may not work for older kids who start school at 7:30 am, but perhaps in the elementary schools.
- The economic benefit of having afterschool programs is significant. Parents don't have to leave work early to pick up their kids; they can work a full day. Anything parks & rec can do to promote afterschool programs would be great.
- Lee noted that the schools have grants for afterschool programs; the grants are handled by the school system. Lee explored having more afterschool activities 2-3 years ago.
- Afterschool transportation is needed to get kids from school to their next activity.
- We are missing a huge opportunity to connect with kids who want to play soccer, but don't qualify at the JV or Varsity level.
- We need to continue the 50 and Wiser programs for mature adults. 50 and Wiser came about 5-6 years ago. Parks and rec has a Senior Program Coordinator, but it's hard to keep people in the position.
- The Valley Program for Aging Services works with adults 65 and older.
- JMU should be a stakeholder. JMU students do community outreach. For example, JMU student athletes run off-season clinics for kids.
- JMU students also volunteer for Second Home Child Care Center, with the school adaptive PE program (Overcoming Barriers), etc.
- JMU has a Community Service Learning program that has more students than volunteer slots. Parks & rec may have a few openings for afternoon volunteers.
- PRAC listed things that could be improved:
 - More cooperation between school system and parks & rec
 - More communication
 - More connectivity (all definitions, physical and intangible)
 - Accessibility to all people
 - Create a balance of people who can afford to pay user fees and those who need assistance
 - Come up with affordable but creative ways to generate revenue
- Could implement a program where people with the ability to pay fees are able to pay extra to cover a child or family that cannot afford the expense.
- Think about corporate sponsorships
- Possible stakeholder: Reggie Smith, Director of Dept. of Public Transportation
- Possible stakeholder: Brian Shull, Economic Development coordinator for the City.
- Possible stakeholder: someone at City school system

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

2:00 PM – *Harvey Morris (Regional Director) and John Dove, (Asst. Regional Director) of Shenandoah Valley Sportsnation*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- People will return to tournaments that offer great amenities.
- Tournaments bring money to the City through hotel bookings, retail sales, food and beverage sales, etc.
- Tournament play in Harrisonburg relies on having enough softball fields to support the number of interested teams.
- Eight fields is enough, but could expand tournaments if more fields are constructed.

MEETING NOTES:

Mr. Morris is the regional director for Shenandoah Valley Sportsnation (Softballnation), a for-profit entity which offers premier adult and youth slow pitch and girls' fast pitch softball tournaments in the Harrisonburg and Rockingham County region. They sanction league play and provide facilities and umpires for tournament play.

- John Dove estimates that tournaments put on by Softballnation bring about \$266,000 of revenue into the City through hotel bookings, food and beverage sales, retail sales, and similar. Mr. Dove provided a sheet with his estimates.
- Mr. Morris pointed out that at a meeting for Ramblewood Park, the owner of the Best Western pleaded her case for making sure softball fields make it back into the park plan. She noted that she makes a lot of money from players and families who come to Harrisonburg for tournaments. She doesn't have to lay off employees when JMU closes for the summer because she can rely on tournament business.
- Harrisonburg tournament play is drawing teams from all over, including Maryland, Tidewater, and Williamsburg. The youth programs are the strongest.
- Softballnation uses fields at Purcell Park and Simms, and used to use the fields at Ramblewood. They're using fields in Grottoes now, which draws people to Verona, not Harrisoburg because there are hotels in Verona that are closer to Grottoes. They also use fields at Bridgewater College and Eastern Mennonite University to host national tournaments.
- Softballnation rents fields from the City and pay per field used.
- Tournaments drew 31 teams two years ago and 28 teams last year to Harrisonburg area. Had to reduce the number of teams last year because of the loss of Ramblewood fields.
- They need at least 4 fields back when Ramblewood is completed in order to keep up their level of tournament play.
- They can get bigger tournaments with more and better fields. National tournaments require more and better fields. They don't want to lose teams to Richmond and Botetourt region due to lack of fields.
- Eight fields are enough for tournament play, but could utilize additional fields if they are planned.

- Harrisonburg is a good City for tournaments because of field locations and amenities. It's convenient for teams.
- Tournaments bring people back because of their amenities. Purcell was great because it had shelters for families and players to get out of the sun and sit down.
- Any new facilities should have amenities: shelters, nice bathrooms, press boxes where umpires can change clothes and relax between games, shade.
- They used to coordinate with the City through Larry Heatwole, who is no longer there. They work with Eric Dart and Dennis Driver now.
- The nation uses great umpires that are paid well. They get good umpires with good amenities (see press box above). John Dove has, in the past, donated furniture, A/C units, and a TV for tournaments so that umpires have a comfortable place to hang out.
- The new Ramblewood would be a highlight of the tournament.
- Fields could be located at Stone Spring and Keister.
- Softballnation sanctions City softball and provides insurances and umpires. The City enforces suspensions [related to poor sportsmanship and illegal play]. Little League handles their own baseball play.
- It's really expensive to use JMU fields; tournament entry fees would need to go way up.
- They do rent fields from EMU; it's pricey but they need the field space. They use EMU fields for showcase tournaments for 18-year-old girls' teams.
- Rockingham County only owns 1 field; the Ruritan Club owns other fields in the County.
- Purcell Park has dirt infields and portable fencing, which is great for girls' play. These amenities draw teams to the tournaments. "If we can get them here, we can get them back."

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

1:00 PM – *Thomas Jenkins, Owner of Shenandoah Bicycle Company; Chair of the Harrisonburg Bicycle & Pedestrian Sub-Committee; and Advocacy Coordinator for Shenandoah Valley Bicycle Coalition*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- People want more places to ride their bikes away from traffic.
- People want more bicycle facilities that are family-friendly.
- Need to make path connections between parks, schools, and neighborhoods to reduce the need to drive to these places. Expand the idea of “interconnectivity.”
- Reinforce the idea that recreation starts when you step outside of your house, not after you drive somewhere.
- Educational outreach related to bicycle facilities, biking, and paths could be expanded.
- How do we create a path system that allows people to commute without cars at all hours of the day, even after dark?

MEETING NOTES:

Mr. Jenkins is an active member of Harrisonburg’s bicycle community and holds positions of advocacy through the City, his business, and the Bicycle Coalition.

- The Bicycle Coalition does outreach and communication for bike projects such as the Rocktown Trails system; Bluestone Trail; and North End Greenway.
- The Bicycle/Pedestrian Committee is only a couple of years old. They collect citizen information, ideas, and complaints and communicate needs to the parks and recreation system. They can be considered facilitators. Members are generally citizens. Citizens actually come *to* the committee with questions and issues.
- The biggest request is a place to ride bikes away from cars. Could be paved or crushed stone.
- People want a place where they can take their kids riding or ride with their families.
- The tricycle track at Dream Come True is nice, but small.
- Parks and recreation has helped with bike rodeos that are held at school tracks.
- Mountain biking is something to consider but not as important [as areas for people to generally ride bikes]. Mountain bike trails can also be used for trail running.
- Bicycle routes are generally funded by VDOT (in the County), DCR, the parks and rec dept., and U.S. Forest Service.
- New construction in the City now has to consider bicycle facilities, but it’s hard to fit these facilities into existing roads.
- Bicycle facilities [design] is included in the City’s Design and Construction Manual.
- The 2010 Bicycle/Pedestrian Plan has been passed; this is the 4th and most comprehensive plan.
- The biggest demographic of cyclist is the inexperienced cyclist.
- Parents are reluctant to let kids under 14 use bike lanes. Kids, families, and inexperienced cyclists may feel left out [if they have to rely on on-road bike lanes].
- We should make school and neighborhood connections.

- We need more education and enforcement about bike laws. The Coalition can educate but cannot enforce. Harrisonburg and JMU police can enforce bike and traffic laws.
- The police now have a system where they can track bicyclist violations and issue warnings and tickets. They looked at the system in Davis, CA as a benchmark.
- JMU students may not use parks because they don't know about them.
- JMU transportation is changing; they are preparing their first bicycle plan. They've closed some streets [to allow bicycle traffic]. There seems to be a tone change from the previous administration regarding bicycling [on campus].
- Educational outreach regarding bicycling could be expanded. The parks and recreation system is already doing mountain biking classes and the bike rodeo. Thanh Dang is a certified bike instructor.
- There could be more subsidizing from Parks and Rec: more support, funding, and instruction.
- Interconnectivity between parks: how do we get to park systems not just by car?
- [Reinforce] the idea that recreation starts the moment you leave your house.
- Mr. Jenkins would love to ride his kids to Smithland, but can't get there due to traffic and safety concerns.
- Mr. Jenkins feels it's important for advocates to present solutions to the City, not just bring up problems [and ask the City to solve them].
- A dedicated City staffer for bike/ped/trail coordination would help.
- Regarding maintenance, who should do it? Parks and rec or public works?
- There needs to be a policy shift to accommodate night-time commuters. Parks are closed at night, but some shared use paths go through parks. How do you get a long-range trail system if the trails close at night?
- Regarding safety: self-policing is more prevalent due to increased usage of parks and paths.
- Crosswalks have been helpful for citizens; the City has put a lot in.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 15, 2013

Cecil F. Gilkerson Community Activities Center (Craft Room #2)

11:00 AM – *Eilidh Thomson, Executive Director Shenandoah Valley United Soccer*
svuexecdirector@gmail.com

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- SVU needs more soccer fields to meet the growing demand for their programs.
- Field condition is their second largest issue: the limited number of fields means constant play and results in poor field conditions.
- Would like to host tournaments but don't have the necessary number or quality of fields.

MEETING NOTES:

Ms. Thomson is the Executive Director of Shenandoah Valley United Soccer (SVU), a 501c3 entity offering soccer in Harrisonburg, Rockingham County, and Newmarket. SVU handles the City's soccer programs by offering four different levels of soccer based on age and skill level. SVU offers soccer for boys and girls ages 3-18.

- SVU uses Smithland Road Soccer Complex in Harrisonburg.
- They also use a privately-owned field for their Travel-level team practices and games. SVU pays a fee for field usage at this field.
- They are in "dire need" of more fields because their program is expanding. In 2-3 years, they won't have enough space for games. All 3 program levels are growing.
- All field sizes are needed, since field size varies by age group. Over-13 age groups use a 70 yd. by 110 yd. field (210 ft. by 330 ft.). Middle-school age groups use 85 yds. By 50 yds (255 ft. by 150 ft) and the youngest players use a field sized 30 yds. By 40 yds. (90 ft. by 120 ft.). Can overlap smaller and larger fields using marking.
- SVU works with Tommy Thomas at Parks & Rec for scheduling and Lee Foerester for general requests.
- SVU deals closely with Tommy Thomas as he seems to more involved [than previous staffers?].
- SVU has a four-person staff
- The Smithland fields are okay, but surface is really poor.
- SVU is very conscientious about field surfaces, but other programs may not be. For example, SVU will cancel games for rain or wet fields [to maintain the field surface until it is dry] but other programs play anyway and tear up the fields.
- Better communication is needed with other soccer programs
- Parks & Rec does a great job maintaining the fields, maintenance staff is fantastic, but there just aren't enough to properly rest the surfaces between play: fields are in constant use. We need other places to play.
- SVU has a great relationship with the parks and recreation system.
- SVU's main frustration is that the fields are in great need of repair. It can take up to 10 days for fields to dry out. Some of the fields are clay soil and clay-based soil doesn't dry out.
- SVU uses the City's fields for free, but pays an [annual?] fee.

- SVU pays for the indoor program; it's hard to get into indoor facilities. They currently use the armory and the schools. They don't have enough indoor facilities.
- SVU feels that they get enough playing and game time during the week. They use City fields Monday through Friday for practices and Saturdays for games. The actual playing hours they get during the season works well.
- SVU would love to host tournaments but doesn't have the necessary number and quality of fields.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 17, 2013

Telephone Interview

9:10 AM – *Steven Phillips, Head Coach of Valley Area Swim Team (VAST)*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- More pool space would be helpful
- If another pool is constructed, Westover should stay open to create more lanes and reduce crowding rather than move the issue to a new location.

MEETING NOTES:

Mr. Phillips is the Head Coach of the VAST Gators, a competitive, fee-based, USA Swimming-sanctioned swim league. Their goals include educating the community about swimming and supporting kids who thrive in the water.

- Use Westover pools: the short course in the summer winter and long course in the summer.
- They could always use another pool. There are lots of activities going on (5 local high schools use Westover pools).
- VAST wants to promote water safety [by teaching swimming], which is useful not only in pools but in rivers, etc.
- There are lots of aquatic programs that need pool time.
- Swimming is becoming more popular, due somewhat to Olympic athletes such as Michael Phelps, Dara Torres, and Ryan Lochte.
- The VAST program sees about the same number of swimmers each year; more come in as others graduate. They maintain about 80-100 members at one time and have the pool capacity for 100-115, possibly 120.
- Women make up the majority of swimming, about a 70/30 split [VAST or in general?]
- VAST offers varying seasons and varying lengths of time in the pool.
- Swimmers pay a membership fee.
- They divide their swimmers between facilities, depending on age group: JMU's Godwin hall, Westover, and Rockingham Memorial Hospital Wellness Center.
- They get 3-4 lanes at Westover, where the 13 and under swimmers practice.
- They only get 2 hour slots at Westover.
- They would love to have a home facility where a whole team could practice together. Right now, all 80-100 members cannot fit into one facility at one time (not enough lanes or time).
- Harrisonburg High School uses the entire Westover pool at one time: 3:00 – 5:00 during their November to February season.
- In the summer, they can use the entire 50 meter pool at one time because they have smaller number of participants. In the winter, there are too many kids.
- VAST draws kids from Mt. Jackson, Broadway, Bridgewater, etc. VAST is the only competitive team between Winchester and Waynesboro.
- Waynesboro has a YMCA where teams practice.

- VAST could host larger swim meets if they had more and/or larger facilities. VAST could also use areas for dry land conditioning; Westover's gym is small and often other patrons are using the gym. Mr. Phillips cited the safety of other patrons if he brings 15 swimmers into the gym for conditioning.
- Mr. Phillips noted that he wants to run a quality program vs. a quantity program. He wants kids to learn, not just fill the lanes.
- Mr. Phillips meets with other area swim teams each summer to talk to coaches and recruit for VAST.
- Mr. Phillips understands that land and money are limited to build new pools. If a second facility is constructed, Parks & Rec shouldn't close Westover because that would defeat the purpose of creating more pool space and reducing crowding.
- Some of the high school-age [VAST] swimmers swim at Westover between 8:30 and 10:00 at night, which is hard on kids and their families.

Harrisonburg Parks & Recreation Comprehensive Plan Update 2013

Stakeholder Meetings

April 16, 2013

Telephone Interview

4:00 PM – *Krisztina Szekeley, Manager of Westover Waves Swim Team*

Interviewer: Julie Basic, LPDA, Inc.

KEY POINTS:

- Another pool would help reduce crowding and allow for more aquatic programming
- Wi-fi at the Gilkerson Rec Center would be helpful

MEETING NOTES:

Ms. Szekeley is the volunteer manager of the Westover Waves Swim Team, which is the City's team. The Westover Waves is a volunteer-led, seasonal recreational swim team. The team uses the pools at Westover Park.

- We could use more pools as they are programmed with many activities.
- Another pool would help to handle family swim time as well as athletic swimming
- We share the pool with VAST, and in the summer with JMU.
- Westover pool is a good size for our needs.
- We have 169 swimmers on the team. Any child age 5-18 can be a member as long as they can swim across the pool with no help. Members pay a small fee to pay for coaches and insurance. The Waves use the pools at Westover for free because they are affiliated with the City.
- Not sure if our program will grow, but we will at least maintain the same number of members.
- We are across the board in terms of income levels of swimmer's families. Of course, we have more low-income members [than competitive, fee-based teams] but we offer scholarships.
- We are very happy with the new aquatics director, she has been very accommodating. We occasionally use classrooms in the Gilkerson Community Center.
- The team is switching to on-line registration and would like to do on-line administration, as well. This is limited by the lack of wi-fi access at the rec center. We still have to use paper forms on registration night because we can only hook up one computer to the internet. Wi-fi would help with registration.
- Shady areas around the pool would be nice. We have some shade covers, but need more. One over the baby pool, too.
- More pools would reduce crowding, and the City has been growing fast.

Appendix F

2003 Plan Recommendations

Recommendations

Introduction

This chapter outlines specific recommendations for new or improved facilities and programs. New facilities and programs suggested are justified by the corresponding data from the standards and needs assessment. Specific long-term and short-term objectives are outlined. Goals and objectives relate to areas such as quality of life, land acquisition, funding, economic development etc. It is not intended that all suggested improvements and facilities be implemented. It is understood that budget limitations may require postponement of some improvements. The recommendations outline ideal menu of improvements based on the needs analysis.

Proposed Land Acquisition is identified in Tables 13-15. New acquisition is based on the suggested new programs and facilities and the demand for those facilities based on geographic areas of the City. Specific properties are not identified. Identification of specific properties will need to be evaluated based on factors such as City ownership and availability, required acreage and appropriate distribution. Total cost for required acquisition is summarized in the cost estimate.

Existing park improvements

Harrisonburg's Parks and Recreation system has many existing resources. The appropriated use, management and maintenance of these resources are crucial to the overall success of the program and the satisfaction of the client base. The following information is suggestions for improvements to specific parks based on the frank assessment of each facilities condition, use and the shortfalls identified in the needs assessment.

Several maintenance and replacement items are common to all parks. These items are typically related to facility repairs and routine maintenance of equipment, landscape and athletic fields. Park assessments and narratives are provided in the appendix of this report. The following is a list of items that need to be examined on a system wide approach.

- All playground equipment should be evaluated and repaired or replaced with equipment meeting current federal safety standards.
- All fall zones around play equipment should be evaluated for size and material. Fall zones and material that does not meet current safety standards should be replaced and adjusted.
- Evaluate handicapped accessibility and accesses to all play areas. Make efforts to provide appropriate access.
- Replace or repair doors on park buildings that shows significant wear, rot and peeling.
- Replace or repair siding on park buildings that show significant wear, rot and peeling.
- Develop a systematic inspection program of all play equipment to evaluate need for repairs and replacements.
- Develop a systematic inspection program of all park structures to evaluate need for repairs and replacements.

Community Parks

Community parks are located in areas that serve the broader community. The City of Harrisonburg is served fairly well by these parks and enjoys overlapping service areas. Community parks can support specialized uses that generate revenues. This is true with the recreation center and pool facility. Harrisonburg residents heavily use existing community parks. Use is fairly evenly distributed by precinct, but spikes and drops in user ship are typically observed in the precincts closest to and farthest from the individual park.

Westover Park

Westover Park is a mainstay of the park system as it offers the communities main recreation center. The park is for many activities that involve various age groups. The recent addition of a skateboard will increase use of the park by teenagers. The parks recreation building, pools and picnic shelters are heavily used. The park is expected to see heavier use as the population increases.

Recommendations

Short Term

- Provide more visitor parking, closer to convenient entrances and define circulation and parking for greater efficiency. Provide separate staff parking away from main public entrances.

- Replace the aging pool cover with a new cover.
- Renovate the pavements around the Junior Olympic pool.
- Replace or repair doors and fixtures in the hallway leading to the Junior Olympic pool.
- Renovate restroom and locker room facilities and replace worn fixtures.
- Re-grade swales near pool to eliminate standing water.
- Conduct a space needs and user needs assessment for the Community Center. Program for the expansion of activities and facilities of the center accordingly.
- Develop a site master plan that addresses program elements recommended in the Recreation and Parks Master Plan.
- Develop architectural plans for the future expansion of the community center.
- Add an outdoors activities center focused on providing information and instruction for biking, hiking, caving and climbing and other popular outdoor activities.
- Create a Climbing wall to support the outdoor activities center.
- Renovation of the bathhouse area in dressing rooms and pool office area.
- Connect the Classroom, First Aid Station and Storage area to the bathhouse for Aquatic and Safety programs.
- Provide outdoor basketball/tennis courts.
- Office space and new reception desk area for the Center. Enclose current front desk area, construct new reception desk for better view down the hall
- Connect the park to existing neighborhoods and the City bikeway and sidewalk system by providing sidewalk connections at South Dogwood Drive and West Market Street. Make a connection to the senior center.

Long Term

- Develop a trail system through the park with a main spine connecting South Dogwood Drive with the land behind the picnic shelters.
- Stabilize and develop the creek into riparian habitat with educational interpretive signs and spaces for class activities.
- Expand the Community Center to include additional space for hard court games, specifically add one basketball court.
- Build a recreational pool that is focused on family and children. Add sitting and pavement areas to support this area.
- Build a permanent enclosure for the main pool for year round swimming programs.
- Renovate racquetball court 1.

- Acquire adjacent property around the dynamite shacks for open space and trail development.

Purcell Park

Purcell Park is one of the most heavily used parks in the system. The park is used by permanent residents and students for organized and unorganized athletics, jogging, tennis and other leisure activities. The park sees heavy use by students in warmer months.

Recommendations

Short Term

- Develop a site master plan that addresses program elements recommended in this plan.
- Provide additional parking near Monument Avenue sufficient to serve expanded use and facilities. Relocate facilities as necessary to accommodate parking.
- Provide more prominent entrance signage from Route 11.
- Renovate and replace outdated play equipment. Provide fall zones and resilient play surfacing that meets current federal safety standards. Determine long term maintenance needs of the large timber structure and determine when it will need to be replaced.
- Secure the water level maintenance crossing of Blacks Run.
- Replace aging fence around the Baseball complex.
- Continue to repair and paint park equipment such as bleachers, benches and basketball goals. Identify time and cost of replacement.
- Evaluate condition of sport field lights and provide a schedule for replacement.
- Evaluate purchase of additional property between the interstate and Blacks Run at the southern end of the park for recreational trails and park expansion.
- Add additional picnic areas and shelters.
- Upgrade Pedestrian trails and bridges.
- Add new lights and replace lights as appropriate
- Add two horseshoe pits.

Long Term

- Purchase property along Seibert Creek for expansion of greenway, picnic areas and riparian buffer.
- Build one practice fields and one game field for soccer.

- Expand and dredge the existing pond to allow for varied aquatic habitat and fishing opportunities.
- Expand trails in park and upgrade central trail along blacks run to accommodate multiuse.
- Provide safe and convenient neighborhood connections and connection to JMU at Port Republic Road. Partner with JMU to provide this connection.

Hillandale Park

Hillandale Park is used moderately by citizens from all voting precincts. The Keister and Simms precincts show the highest use of this park. The park has relatively varied topography and is used heavily for picnic areas and trails.

Recommendations

Short Term

- Develop a site master plan that addresses program elements recommended in the Recreation and Parks Master Plan. The site master plan should address Crime Prevention Through Environmental Design (CPTED) principals.
- Provide and upgrade neighborhood connections where appropriate.
- Develop a Disc golf course in underutilized portions of the site and in the adjacent Bridge Water College property site.
- Repair or replace damaged pavements on paths and walkways.
- Renovate the soccer field.
- Repave and paint the basketball court.
- Evaluate parking needs and provide adequate parking near playground areas.
- Replace aging exercise equipment.

Long Term

- Make modifications to shelter locations, trail alignments and landscape as necessary to ensure proper security and visibility.
- Provide pedestrian connections to the Bridgewater College property park where appropriate.
- Expand parking at the end of Hillandale Avenue to accommodate expanded park features in the Bridge Water College property.

Neighborhood Parks

Neighborhood parks serve as the staple park for a community. Typically these parks are distributed evenly around a City in its various neighborhoods. These parks typically include practice fields and multiuse fields for athletics, trails, picnic areas and playgrounds. Harrisonburg is lacking in these facilities both in quantity and distribution. Harrisonburg's neighborhood parks include Morrison Park and Ralph Sampson Park. Both of these parks are located in the northern portion of the City. Purcell, Hillandale and Westover Parks also serve as neighborhood parks as well as Community Parks. Kiwanis Park also serves as a neighborhood park.

Morrison Park

Morrison Park is located at the Waterman Elementary School site. The site is surrounded by single-family residential development. The majority of its use comes from this neighborhood.

Recommendations

Short Term

- Evaluate use of existing space for neighborhood activities and school activities. Survey neighborhood preferences and School preferences to determine what uses are best suited for the site. Evaluate connections from the school to the park.
- Evaluate need for and provide handicapped access to areas of the site from neighborhood streets.
- Re grade poorly drained areas.
- Repair rot and peeling paint on doors and siding on comfort station and picnic shelter.
- Evaluate condition of school playground equipment on an annual basis and replace equipment as necessary to meet current federal safety standards.

Long Term

- Repair and replace school playground equipment.
- Renovate multiuse play and soccer field. Re grade main field to league standards.

Ralph Sampson Park

Ralph Sampson Park is located next to the Simms school and recreation center. The park is predominately used by the surrounding

neighborhood and the school. The park sees some use by citizens of other voting precincts. Predominately Waterman, Keister and Spotswood.

Recommendations

Short Term

- Evaluate use of existing space for neighborhood activities and school activities. Survey neighborhood preferences and School preferences to determine what uses are best suited for the site.
- Evaluate possibilities for handicapped access.
- Continue to maintain and upgrade the softball field for increased use.
- Add permanent benches on each side of softball field.
- Add one or two picnic shelters at the edges of open areas.
- Expand the playground area to include additional equipment for varied activities.
- Re grade the areas around the spray pool for proper drainage.
- Provide a walking path to the spray pool and basketball area.
- Widen parking lot entrances.
- Fence the south side of the park to eliminate safety issues with neighbor's dogs.
- Provide access points to and from the future renovated Simms School site.

Long Term

- Renovate multiuse fields.
- Renovate and expand the spray pool area to provide multiple water related features.

Mini Parks

Mini parks serve smaller neighborhoods and serve diverse groups in the City's urban areas. They often provide green spaces in heavily developed areas or provide for pedestrians, seating and play areas. These parks typically are not associated with athletics. Generally Harrisonburg lacks mini parks in its urban areas. Some parks may be considered mini parks because of their acreage but serve a neighborhood school or are athletic oriented.

Kiwanis Park at Spotswood Elementary School

Kiwanis Park is located next to the Spotswood Elementary School. The park is predominately used by the surrounding neighborhood and the school. The park sees some use by citizens of other voting precincts, predominately Stone Spring and Simms.

Recommendations

Short Term

- Evaluate use of existing space for neighborhood activities and school activities. Survey neighborhood preferences and School preferences to determine what uses are best suited for the site.
- Evaluate and adjust locations for ball field and multiuse fields to maximize area and orientation.
- Evaluate parking needs.
- Remove protruding rocks on the school multiuse field.

Long Term

- Expand the playground area at Kiwanis Park to include additional equipment for varied activities.
- Repair and replace play ground equipment and surfacing at the park and school site.
- Renovate ball fields at the school.
- Provide handicapped access to the school park.

National Guard Armory site

This site include the National Guard Amory building and related facilities and open space. The site is located on Willow Street next to the High School and tennis courts. Open space includes an informal practice field.

Recommendations

Short Term

- Evaluate use of existing space for neighborhood activities and Armory activities. Survey neighborhood preferences and Armory preferences to determine what uses are best suited for the site and how to deal with security and access issues.

- Continue shared use and access of the Armory indoor hard court.
- Evaluate parking needs and access to the practice field via the School property.
- Evaluate space requirements for the practice field and the multiuse trail proposed in that area.

Long Term

- Renovate the practice field.
- Provide pedestrian access and through circulation with a multiuse trail.

Athletic Complexes

These parks are typically located on larger tracks of land in and around the City and are focused on providing practice and game fields for various sports. Harrisonburg's sports complexes are focused on Baseball, Softball and Soccer. For the most part these facilities require transportation to get to and are not located in neighborhoods due to noise and light levels. Harrisonburg's facilities include Ramblewood Fields, Smithland Road, and the little league fields at Purcell Park, the Willow Street tennis courts, Eastover tennis courts and Heritage Oaks Golf Course.

Ramblewood Fields

This site is located on the east side of Interstate 81 on Stone Spring Road. The park consists of three baseball fields, fences, concessions and parking and is built on top of a closed landfill site. The park is used by various adult and youth leagues for practices and games.

Recommendations

Short Term

- Replace aging timber edging on trails.
- Renovate each field paying specific attention to grades, infields and warning tracks and irrigation lines and heads.
- Evaluate space and pedestrian circulation needs.
- Remove broken pipe bollards in concessions access road.
- Re-grade and repave concessions access road.

- Continue to repair and paint park equipment such as bleachers, benches and basketball goals. Identify time and cost of replacement.
- Evaluate condition of sport field lights and provide a schedule for replacement.

Long Term

- Repave parking lots and reorganize entrances and circulation.
- Screen and secure the maintenance area.
- Provide permanent pedestrian pavements where appropriate.
- Replace gates and fences along road.
- Evaluate existing irrigation system, replace line, valves and heads as necessary to upgrade system and get more efficient uniform coverage.
- Replace aging bleachers, dugouts and benches.

Little League at Purcell Park

This facility is located in Purcell Park and includes two little league fields, parking, concessions and lighting.

Recommendations

Short Term

- Replace outfield fence with appropriate height to eliminate stray balls.

Long Term

- Replace older bleachers, benches and dugouts.
- Replace older fence and backstops.
- Renovate outfields, infields and warning tracks.

Smithland Road soccer complex

This park is located on Smithland Road at the County line in the eastern portion of the City. The park includes three irrigated adult sized soccer fields, parking, porta johns and a maintenance facility.

Recommendations

Short Term

- Develop a site master plan that addresses program elements recommended in this plan. The plan should address neighborhood concerns as well as recreation needs of the community.
- As part of the master plan develop plans for a community recreation center. Evaluate the program for the recreation center based on access, location and community needs.
- Build permanent restrooms and concession facilities.
- Stabilize and repave maintenance the maintenance facility access road.
- Locate and build a dog park and associated trails.
- Build an additional soccer field and multiuse practice field.
- Build additional parking to accommodate current use and future fields.
- Build walking trails.
- Provide more prominent entrance signage from Smithland Road.
- Build picnic areas and shelters.
- Upgrade Pedestrian trails and bridges.
- Add new lights and replace lights as appropriate

Long Term

- Build a ball field complex, concessions and parking off of Old Furnace Road.
- Build three more soccer fields.
- Build a football field.
- Build four volleyball courts.
- Expand the existing maintenance center.
- Build a community recreation center.
- Build an access road, parking, comfort station and soccer fields on the east side of the property.

Willow Street Tennis Courts

This facility is located next to the National Guard Armory on Willow Street. The park includes four tennis courts, associated fencing and benches and sidewalk along Willow Street. No on site parking is provided.

Recommendations

Short Term

- Replace existing benches.
- Provide fence in between tennis courts.
- Replace existing sidewalks to courts with concrete ramps or steps.

Long Term

- Replace existing fence.

Eastover Tennis Courts

This facility is located next to Spotswood Elementary School on South Carlton Street. The park includes four tennis courts, associated fencing and benches, parking and sidewalks. The facility is used by the public at large, JMU student and by local tennis leagues.

Recommendations

Short Term

- Limb up pine trees to provide better visibility.
- Provide walkways or concrete pads around the benches.
- Provide trash receptacles near the courts for ball containers.
- Resolve existing drainage problems
- Replace existing sidewalks to courts with concrete ramps or steps.
- Provide proper turning radii at the parking lot entrance.

Long Term

- Replace existing fence.
- Provide concrete curb around the outer edge of the courts.
- Replace existing benches.
- Replace existing asphalt swale with a grass swale or shallow basin with the appropriate drainage structure and outfall.

Heritage Oaks Golf Course

Heritage Oaks Golf Course was recently built by the City on Garbers Church Road. The course offers the public a unique recreation opportunity within the City limits. The facility includes 18 holes, driving range and practice green, maintenance area, clubhouse and cart storage and associated parking.

Recommendations

Short Term

- Continue to market the golf course to City residents, County residents and the traveling public.
- Examine the possibility of expanded concessions or restaurant at the facility.
- Repair cart cut throughs and provide permanent paths.
- Fix drainage and erosion problems in open areas and on cart paths.
- Reroute intersections of cart paths to avoid steep slopes in turns and intersections.
- Evaluate space needs for golf cart staging and expand this area if necessary.
- Redesign the exit and approach to the cart staging area to provide better circulation and gentler grades.
- Clean up and screen construction and storage area near the old farmstead.

Long Term

- Pave all paths with asphalt or similar product.
- Pave the entrance road and parking lot.

School Parks

City schools are located in various locations and neighborhoods around the City. In all cases the schools provide some shared use of facilities to the general public. In some cases the open spaces associated with the schools serve as neighborhood parks. This includes Keister Elementary, Spotswood Elementary, and Stone Spring Elementary School. The issues relating to each school park are common and are outlined in the following recommendations.

Recommendations

Short Term

- Replace surfacing under all play equipment with appropriate resilient surfacing that meets current federal safety requirements. Do not use pea gravel.
- Evaluate condition and renovation schedule of all ball fields and multiuse fields.

- Evaluate condition of school playground equipment on an annual basis and replace equipment as necessary to meet current federal safety standards.
- Evaluate use of existing space for neighborhood activities and school activities. Survey neighborhood preferences and School preferences to determine what uses are best suited for the site. Evaluate connections from the school to the park.
- Evaluate need for and provide handicapped access to areas of the site from neighborhood streets.
- Re grade poorly drained areas.
- Evaluate and stabilize erosion problems.

Long Term

- Renovate and replace outdated play equipment. Provide fall zones and resilient play surfacing that meets current federal safety standards.
- Renovate ball fields and multiuse fields and replace fences and backstops.
- Replace site furniture.
- Provide appropriate handicapped access.

Other parks

Riven Rock Park

Riven Rock Park is located outside the service radius of a community park. It is located adjacent to the National Forest along Route 33 west of the City. The park offers a unique opportunity for City residents to enjoy picnicking, swimming, hiking and fishing activities in a setting typically associated with National Parks.

Recommendations

Short Term

- Fix washouts and pot holes, resurface gravel access roads where appropriate
- Paint, stain or replace siding of buildings and picnic shelters where needed.
- Regrade areas around picnic pads to eliminate dropoffs.
- Remove stumps, large stones and large branches that create tripping hazards around picnic areas and trails.
- Stabilize stream bank erosion areas.

- Implement river access control measures such as split rail fence and plantings.
- Create defined river access points where appropriate and harden surfaces with appropriate materials such as crushed river gravel.
- Examine the possibility of river oriented programs such as fly fishing classes, river ecology and other programs that teach stewardship.

Long Term

- Renovate pool and pool pavements
- Renovate swinging bridge to meet current building codes or replace the bridge.
- Enhance park trails where appropriate to include interpretation of natural features.

Tourism

Marketing of the Parks and Recreation system to citizens and tourist is an excellent way to ensure the long-term viability and sustainability of the system. Services, programs and facilities should respond to community needs as well as regional market trends. Specialty facilities can be built that serve the community while generating revenue through participation by regional residents and tourists. One example is the City Golf Course. The golf course is generally justified by population size and demand. However the challenge in the future will be to run the golf course as a business in order to generate revenue and profit. The course must be aggressively marketed to visitors and regional residents within the context of other community amenities. Upgrades and supporting amenities should be provided when and as appropriate. This includes a snack shop or restaurant, golf path hardening/paved, entrance road, and others.

In 2002 the Tourism Council hired a marketing agency to conduct an evaluation of tourism opportunities for the area. The marketing groups research showed that outdoor activities and access to the activities was the best marketing tool. This is due to Harrisonburg's location in the Valley and its proximity to skiing, hiking, fishing, national forest lands, parks and historic sites. A motto to the effect of "our back yard is your playground" was developed to help market the idea.

The Parks and Recreation Department should offer some activities and facilities that fit this market. Some activities and facilities would be more appropriately provided by the private sector or other community organizations based on market demand. Partnering opportunities should be examined where possible. Facilities may include:

- An indoor facility geared towards rock climbing, caving, skiing, skate boarding and biking training, education and sales.
- An Amphitheater or concert facility.
- An indoor laser tag facility.
- A City-wide Greenway.
- A revitalized downtown area.
- A downtown walking tour.
- Bike locker and shower facilities in town (possibly associated with the visitors center).
- Indoor swimming facility geared toward competitive swimming meets and events and training. The facility would be open to the public for observation and use. This could generate cash flow through programming and sponsoring related to local, regional and national events.
- A Miniature golf Course.
- A Par 3 Golf Course.
- Skating rink.
- Outdoor natural swimming attraction (possibly at the quarry).

These are all good ideas and some are supported by the needs analysis. The Department will need to conduct specific market studies for those facilities that seem to be the most practical to be included in the system.

Program Improvements

During the planning process a review of programs was conducted. Input was given by key staff and by the public. During the public survey stage of this project several questions were asked about programs that citizens would like to see or improve. The results of the survey showed planners and staff that the needs of the community were very diverse and that programs and the facilities that supported them needed to be flexible in order to adapt to the changing needs of a changing population. The following information outlines the information gained in the review.

- Citizens would like more variety of hours and scheduling.
- Citizens would like to be better informed of what programs and classes are offered.
- The program information on the City web site is well done. It is informative and up to date.
- The Parks and Recreation brochure is outdated and should be redeveloped.
- The department uses conventional means for promoting programs including, brochures, flyers, newspaper, radio and web sites. These methods should be evaluated to determine how effective they are. The department should be mailing out the summer and winter schedule to citizens.
- A citizen input system should be created to take suggestions for classes and programs. When there is enough expressed demand the program should be offered. The system should be market driven.
- There are a variety of programs and classes offered. The programs and classes cover a wide range of age groups. Generally programs and classes for elderly are lacking. Programs for children under 5 years of age are limited. This could be due to low participation and demand. The programs are offered at various hours. The hours range from 6:30 am to 9:00 pm.
- The department is already offering several programs and classes that have been requested. The department should evaluate if the demand for specific programs exceed the program or class capacity. The department should determine if more programs and associated facilities need to be provided to satisfy the demand. This includes, swimming, painting, and pottery classes in particular.

The following suggestions were made by department heads and organized group leaders:

- Develop a better senior citizen program, possibly using EMU/JMU students to help with programming.
- Provide expanded adult soccer programs.
- Provide a basketball league for 18-31 year olds.
- Provide volleyball leagues.
- Provide racquetball instructional programs with certified staff.
- Provide for racquetball leagues.
- Physical trainers.
- Provide for expanded childcare.
- Provide for preschool program expansion (days and hours).

- Provide more programs for teens.
- Provide for Female athletic programs.
- Drop weight limit requirements in football.
- Create a position for a certified therapeutic recreation specialist.

Market Focus

Programs that are offered generate revenue. The programs should be market driven in order to ensure that attendance figures are appropriate for the time and effort it takes to implement. Programs should be responsive to market demand and should be able to be measured in terms of success.

- Survey public opinion to find what other classes or programs that were suggested by the public in this study would be actively participated in.
- Implement the appropriate programs in accordance with appropriate levels of service and national trends.
- Create performance standards and improvement strategies for all programs.
- Implement a software system for registration to track and manage program offerings and to register public input.

New Facilities

Several new facilities and parks were suggested as part of the needs analysis. The recommendations for new facilities are based on expressed public demand, review of participation figures, interviews with group leaders and department heads and comparisons to national and state standards of service. The following information outlines the general recommendations for new facilities and the types of parks that are most appropriate to accommodate them. The need and distribution of park types were based on expressed public demand, existing park locations and state and national standards for park types and acreages. Table 2 illustrates the facilities needed and how those facilities relate to required park acreage. A more detailed analysis of needs can be found in the Summary of Needs Analysis chapter.

Short Term

Neighborhood Parks

Neighborhood parks are the most lacking in Harrisonburg (see table 13). There has been an expressed desire for more parks that are close to home and that provide a mix of recreation opportunities, including athletic fields. Neighborhood parks are not distributed in voting precincts 103, 104 and the northern reaches of precinct 210. Because of this it is recommended that several neighborhood parks be built in these areas. Figure 6 illustrates the service areas for the different types of parks and their current distribution around the City. The following parks are recommended.

These parks should include multiuse athletic fields for informal play and practices. The type of athletic fields should be based on neighborhood preferences and program needs. The fields should not be lighted. The parks should be limited to day use where residential areas border the property. The parks should also include adequate on street or off street parking, hardcourts as appropriate, playgrounds, picnic areas, picnic shelters, comfort stations, trails and other supporting amenities as appropriate.

Community Parks

A large community park will need to be built to accommodate the athletic fields and other recreation facilities recommended in this study. Several facilities can be accommodated at the Smithland Road property. This park covers service populations in precincts 101 (Simms), 102 (Spotswood) and the northern part of 103 (Stone Spring) fairly well, however the southern portions of precinct 103 and 201 (Waterman) are at the edges of the service area for the other community parks (see Figure 6).

It is understood that the population distribution in many of the precincts discussed are concentrated in certain areas. In each case the proposed parks will need to be located and designed to meet the specific needs of the neighborhood. Table 12 only illustrates how needed facilities might be distributed among the needed types of parks. For example it may be necessary to include a soccer field or multiuse field in each park because of neighborhood demand. It is also important to locate the parks based on proximity to its service population or neighborhood. Each park should be easy to walk to and should not cause parking conflicts. Because land is limited and the neighborhoods in this part of the City are more “suburban” in scale, it may be necessary to bend the design rules a bit to serve the population. Some parks may actually be located on land outside the City limits due to land use and land availability constraints.

Long Term

Long term needs for facilities are outlined in Table 12. These facilities will be distributed among neighborhood and community parks as outlined above. It will be important to track population growth as new parks are proposed. There are many factors that effect the location and development of a park site or facility five or more years from. It is not prudent at this point to predict how and where these parks need to be developed. As new facilities are developed in the short term the Parks and Recreation Department will need to reevaluate community need every five years. This will serve to update assumptions and estimates that were prepared as part of this process.

Athletic fields

All park facilities are important to the overall quality of life in Harrisonburg. However the supply of athletic fields is often the most debated and desired type of facility that requires the attention of park professionals. Harrisonburg needs athletic fields now. Priority should be focused on building the athletic fields needed in existing parks or City owned land. This will ensure the most cost effective and efficient way to provide needed facilities to the public while land is being purchased and parks are being planned for future years.

Operations and Management

Benchmarking

For the Harrisonburg Master Plan, several communities were benchmarked for the purposes of comparing the operation of their Parks and Recreation Departments to Harrisonburg's. These communities were selected primarily based upon population, as well as similarities in location and parks systems. The communities are Bartlett, Tennessee and Burlington, North Carolina.

	Harrisonburg	Bartlett	Burlington
Population (year 2000)	40,468	40,543	44,917
Staff fulltime	30.5	14.5	47
Capital Improvement	\$331,000	\$132,678	\$1,800,000
Operations/Maintenance	\$867,790	\$1,231,864	\$5,200,000
# of Parks	17	28	24
Park Acres	635.5	442.43	631.45

While this chart gives a good, general overview for comparison's sake, there are some issues to consider. Particularly, with the budgets for these communities, it may be possible that some staff also perform duties outside of the parks and recreation department, such as snow removal, and assisting public works, etc. Bartlett, on the other hand, hires contract labor during the summer to help with park maintenance. In considering maintenance and operations, it should be noted that with Burlington, 42% of their maintenance and operations budget is collected back through fees and charges of facilities and programs.

In comparing Harrisonburg to these benchmark communities, several key points can be drawn. For the amount of acreage, Harrisonburg does relatively well making the most of their budget. For example, if considering overall budget per acreage, Harrisonburg spends \$1,365.52 per acre, while Burlington spends approximately \$3,000. Harrisonburg's acreage attributed to parks and recreation is about average in comparison to these benchmark cities. Also, Harrisonburg's full time staff is also reasonably comparative to the other cities.

Currently, based on satisfaction rates from the public survey, Harrisonburg is doing a good job with staffing and maintenance. But, it would be reasonable to expect that these budgets need to increase significantly as acreage increases, as well as full time staff.

Appendix G

Cost Analysis

Table 3: Life Cycle and Capital Costs Phasing Per Unit

EXISTING PARKS & FACILITIES	Life Cycle Costs	Capital Costs	Total Costs
Mini Parks			
A Dream Come True Park	\$15,000	\$0	\$15,000
Denton Park	\$7,500	\$0	\$7,500
Eastover Tennis	\$15,000	\$0	\$15,000
Kiwanis Park	\$15,000	\$0	\$15,000
Liberty Park	\$7,500	\$0	\$7,500
Neighborhood Parks			
Morrison Park	\$3,500	\$62,500	\$66,000
Ralph Sampson Park	\$9,500	\$526,288	\$535,788
Community Parks			
Hillandale Park	\$6,500	\$0	\$6,500
Purcell Park	\$34,500	\$0	\$34,500
Riven Rock Park	\$19,000	\$0	\$19,000
Smithland Road Soccer Complex	\$18,500	\$2,669,125	\$2,687,625
Westover Park	\$19,000	\$0	\$19,000
District Parks			
Ramblewood Park	\$15,000	\$437,500	\$452,500
Other			
Heritage Oaks Golf Course	\$7,000	\$236,875	\$243,875
Golf Course Maint. Shop	\$2,000	\$0	\$2,000
Parkview Maintenance Center	\$45,000	\$45,000	\$90,000
First Tee Building	\$25,000	\$0	\$25,000
Indoor Recreation Centers			
Lucy Simms Ed. Ctr.	\$17,500	\$0	\$17,500
National Guard Armory	\$97,500	\$0	\$97,500
Gilkerson Activity Center	\$50,000	\$181,250	\$231,250
Westover Swimming Pool	\$7,500	\$297,200	\$304,700
Total Existing Parks Costs	\$437,000	\$4,455,738	\$4,892,738

PROPOSED PARKS & FACILITIES	Lifecycle Costs	Capital Costs	Total Costs
Indoor Recreation Gymnasium	\$60,000	\$8,875,000	\$8,935,000
Outdoor Swimming Pool	\$45,000	\$6,343,750	\$6,388,750
Northend Greenway	\$15,000	\$750,000	\$765,000
Bluestone Trail	\$15,000	\$718,750	\$733,750
Plan Our Park	\$22,500	\$203,125	\$225,625
Neighborhood Parks	\$30,000	\$1,165,625	\$1,195,625
Amenities for 2013 Shortfalls	\$0	\$1,825,625	\$1,825,625
Amenities for 2020 Shortfalls	\$0	\$2,365,000	\$2,365,000

Total Proposed Parks Costs	\$187,500	\$22,246,875	\$22,434,375
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Combined Park Total:	\$27,327,113		
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**Table 4:
Mini Parks**

Cost Per Item	QTY	A DREAM COME TRUE PARK	QTY	DENTON PARK	QTY	EASTOVER TENNIS COURTS	QTY	KIWANIS PARK	QTY	LIBERTY PARK	
Life Cycle and Capital Costs											
Lifecycle Cost											
General Lifecycle Maintenance	\$15,000	1	\$15,000	1	\$7,500	1	\$15,000	1	\$15,000	1	\$7,500
Site Furnishings Replace	\$1,500		\$0		\$0		\$0		\$0		\$0
Landscape/turf	\$500		\$0		\$0		\$0		\$0		\$0
Drainage	\$500		\$0		\$0		\$0		\$0		\$0
Field Refurbish (msf)	\$500		\$0		\$0		\$0		\$0		\$0
Irrigation renovations	\$5,000		\$0		\$0		\$0		\$0		\$0
ADA Access Improvements	\$5,000		\$0		\$0		\$0		\$0		\$0
Trail Renovation	\$2,500		\$0		\$0		\$0		\$0		\$0
Demolition/Removal Obsolete	\$2,000		\$0		\$0		\$0		\$0		\$0
Equipment Repair/Replace	\$5,000		\$0		\$0		\$0		\$0		\$0
Lighting Improvements	\$2,000		\$0		\$0		\$0		\$0		\$0
Building Renovations	\$50,000		\$0		\$0		\$0		\$0		\$0
Parking/Refurbish MSF	\$1,700		\$0		\$0		\$0		\$0		\$0
Capital Cost											
Restrooms building	\$75,000		\$0		\$0		\$0		\$0		\$0
Shelter	\$30,000		\$0		\$0		\$0		\$0		\$0
Playground	\$50,000		\$0		\$0		\$0		\$0		\$0
Badminton	\$5,000		\$0		\$0		\$0		\$0		\$0
Horseshoes	\$500		\$0		\$0		\$0		\$0		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0		\$0		\$0		\$0
Racquet Ball	\$10,000		\$0		\$0		\$0		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0		\$0		\$0		\$0
Tennis	\$35,000		\$0		\$0		\$0		\$0		\$0
Volleyball	\$4,500		\$0		\$0		\$0		\$0		\$0
Baseball	\$75,000		\$0		\$0		\$0		\$0		\$0
Softball	\$65,000		\$0		\$0		\$0		\$0		\$0
Football	\$125,000		\$0		\$0		\$0		\$0		\$0
Soccer	\$125,000		\$0		\$0		\$0		\$0		\$0
Lacrosse	\$104,000		\$0		\$0		\$0		\$0		\$0
Open Space/Field (msf)	\$750		\$0		\$0		\$0		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0		\$0		\$0		\$0
Golf Course	\$8,000,000		\$0		\$0		\$0		\$0		\$0
Running Track	\$83,500		\$0		\$0		\$0		\$0		\$0
Field Hockey	\$72,000		\$0		\$0		\$0		\$0		\$0
Indoor Rec Center	\$7,000,000		\$0		\$0		\$0		\$0		\$0
Indoor Rec Center Refurbish	\$850,000		\$0		\$0		\$0		\$0		\$0
Trails (1/4 mile)	\$5,000		\$0		\$0		\$0		\$0		\$0
Archery Range	\$50,000		\$0		\$0		\$0		\$0		\$0
Shooting Range	\$500,000		\$0		\$0		\$0		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0		\$0		\$0		\$0
Swimming Pool Olympic	\$2,000,000		\$0		\$0		\$0		\$0		\$0
Pool Cover	\$75,000		\$0		\$0		\$0		\$0		\$0
Skate Park	\$300,000		\$0		\$0		\$0		\$0		\$0
Picnic Areas	\$3,000		\$0		\$0		\$0		\$0		\$0
Dog Park (60' x 60')	\$7,000		\$0		\$0		\$0		\$0		\$0
Design/Master Plan	\$25,000		\$0		\$0		\$0		\$0		\$0
Land Acquisition (per acre)	\$6,000		\$0		\$0		\$0		\$0		\$0
Contingency Money	25%		\$0		\$0		\$0		\$0		\$0

Total Lifecycle Cost:	15,000	7,500	15,000	15,000	7,500
Total Capital Cost:	0	0	0	0	0
Grand Total Per Park	15,000	7,500	15,000	15,000	7,500

**Table 5:
Neighborhood
Parks**

	Cost Per Item	QTY.	MORRISON PARK	QTY.	RALPH SAMPSON PARK
Life Cycle and Capital Costs					
Lifecycle Cost					
General Lifecycle Maintenance	\$15,000		\$0		\$0
Site Furnishings Replace	\$1,500		\$0		\$0
Landscape/turf	\$500		\$0	5	\$2,500
Drainage	\$1,000	1	\$1,000	2	\$2,000
Field Refurbish (each)	\$5,000		\$0		\$0
Irrigation renovations	\$5,000		\$0		\$0
ADA Access Improvements	\$5,000	1	\$2,500	1	\$5,000
Trail Renovation	\$2,500		\$0		\$0
Demolition/Removal Obsolete	\$2,000		\$0		\$0
Equipment Repair/Replace	\$5,000		\$0		\$0
Lighting Improvements	\$2,000		\$0		\$0
Building Renovations	\$50,000		\$0		\$0
Add Parking Spaces (each)	\$750		\$0		\$0
Parking/Refurbish	\$5,000		\$0		\$0
Capital Cost					
Restrooms building	\$75,000		\$0		\$0
Shelter	\$30,000		\$0		\$0
Playground	\$50,000		\$0		\$0
Badminton	\$5,000		\$0		\$0
Horseshoes	\$500		\$0		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0
Racquet Ball	\$10,000		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0
Tennis	\$35,000		\$0		\$0
Volleyball	\$4,500		\$0		\$0
Baseball	\$75,000		\$0		\$0
Softball	\$65,000		\$0		\$0
Football	\$125,000		\$0		\$0
Soccer	\$125,000		\$0		\$0
Lacrosse	\$104,000		\$0		\$0
Open Space/Field (msf)	\$750		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0
Golf Course	\$8,000,000		\$0		\$0
Running Track	\$83,500		\$0		\$0
Field Hockey	\$72,000		\$0		\$0
Indoor Rec Center	\$7,000,000		\$0		\$0
Indoor Rec Center Refurbish	\$850,000		\$0		\$0
Trails (1/4 mile)	\$5,000		\$0		\$0
Archery Range	\$50,000		\$0		\$0
Shooting Range	\$500,000		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0
Swimming Pool Olympic	\$2,000,000		\$0		\$0
Pool Cover	\$75,000		\$0		\$0
Skate Park	\$300,000		\$0		\$0
Picnic Areas	\$3,000		\$0		\$0
General Improvements	\$100,000	0	\$25,000	4	\$421,030
Design/Master Plan	\$25,000	1	\$25,000		\$0
Land Acquisition (per acre)	\$6,000		\$0		\$0
Contingency Money	25%		\$12,500		\$105,258

Total Lifecycle Cost:	\$3,500	9,500
Total Capital Cost:	\$62,500	526,288
Grand Total Per Park	\$66,000	535,788

**Table 6:
Community
Parks**

Cost Per Item	QTY.	HILLANDALE PARK	QTY.	PURCELL PARK	QTY.	RIVEN ROCK PARK	QTY.	SMITHLAND RD. SOCCER FIELDS	QTY.	WESTOVER PARK	
Life Cycle and Capital Costs											
Lifecycle Cost											
General Lifecycle Maintenance	\$15,000		\$0		\$0		\$0		\$0		\$0
Site Furnishings Replace	\$1,500		\$0		\$0		\$0		\$0		\$0
Landscape/turf	\$500	1	\$500	1	\$500	1	\$500	2	\$1,000	1	\$500
Drainage	\$1,000	1	\$1,000	1	\$1,000	1	\$1,000	10	\$10,000	1	\$1,000
Field Refurbish (each)	\$3,500		\$0	3	\$10,500		\$0		\$0		\$0
Irrigation renovations	\$5,000		\$0	1	\$5,000		\$0		\$0		\$0
ADA Access Improvements	\$5,000	1	\$5,000	1	\$5,000	1	\$5,000	1	\$5,000	1	\$5,000
Trail/Sidewalk Renovation	\$2,500		\$0	1	\$2,500	1	\$2,500	1	\$2,500	3	\$7,500
Demolition/Removal Obsolete	\$2,000		\$0		\$0		\$0		\$0		\$0
Equipment Repair/Replace	\$5,000		\$0	1	\$5,000		\$0		\$0		\$0
Lighting Improvements	\$2,000		\$0		\$0		\$0		\$0		\$0
Building Renovations	\$50,000		\$0		\$0		\$0		\$0		\$0
Parking/Refurbish	\$5,000		\$0	1	\$5,000	2	\$10,000		\$0	1	\$5,000
Add'l Parking Spaces (each)	\$750		\$0	20	\$15,000		\$0	20	\$15,000		\$0
Capital Cost											
Restrooms building	\$75,000		\$0		\$0		\$0	3	\$225,000		\$0
Shelter (small)	\$30,000		\$0		\$0		\$0	3	\$90,000		\$0
Shelter (large)	\$60,000		\$0		\$0		\$0	1	\$60,000		\$0
Playground	\$50,000		\$0		\$0		\$0	4	\$200,000		\$0
Badminton	\$5,000		\$0		\$0		\$0		\$0		\$0
Horseshoes	\$500		\$0		\$0		\$0	4	\$2,000		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0		\$0	2	\$70,000		\$0
Racquet Ball	\$10,000		\$0		\$0		\$0		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0		\$0		\$0		\$0
Tennis	\$35,000		\$0		\$0		\$0		\$0		\$0
Volleyball	\$4,500		\$0		\$0		\$0	2	\$9,000		\$0
Baseball	\$75,000		\$0		\$0		\$0	1	\$75,000		\$0
Softball	\$65,000		\$0		\$0		\$0	2	\$130,000		\$0
Football	\$125,000		\$0		\$0		\$0		\$0		\$0
Soccer	\$125,000		\$0		\$0		\$0	3	\$375,000		\$0
Lacrosse	\$104,000		\$0		\$0		\$0		\$0		\$0
Open Space/Field (msf)	\$750		\$0		\$0		\$0		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0		\$0	1	\$20,000		\$0
Golf Course	\$8,000,000		\$0		\$0		\$0		\$0		\$0
Running Track	\$83,500		\$0		\$0		\$0		\$0		\$0
Field Hockey	\$72,000		\$0		\$0		\$0		\$0		\$0
Indoor Rec Center	\$7,000,000		\$0		\$0		\$0		\$0		\$0
Concessions Bldg.	\$50,000		\$0		\$0		\$0	1	\$50,000		\$0
Trails (1/4 mile)	\$5,000		\$0		\$0		\$0	12	\$60,000		\$0
Archery Range	\$50,000		\$0		\$0		\$0		\$0		\$0
Shooting Range	\$500,000		\$0		\$0		\$0		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0		\$0		\$0		\$0
Swimming Pool Olympic	\$2,000,000		\$0		\$0		\$0		\$0		\$0
Pool Cover	\$75,000		\$0		\$0		\$0		\$0		\$0
Skate Park	\$300,000		\$0		\$0		\$0		\$0		\$0
Maintenance Facilities	\$250,000		\$0		\$0		\$0	1	\$250,000		\$0
Picnic Areas	\$3,000		\$0		\$0		\$0	27	\$81,000		\$0
Parking Spaces (each)	\$850		\$0		\$0		\$0	498	\$423,300		\$0
Dog Park (60' x 60')	\$10,000		\$0		\$0		\$0	2	\$15,000		\$0
Design/Master Plan	\$25,000		\$0		\$0		\$0		\$0		\$0
Land Acquisition (per acre)	\$6,000		\$0		\$0		\$0		\$0		\$0
Contingency Money	25%		\$0		\$0		\$0		\$533,825		\$0

Total Lifecycle Cost:	\$6,500	34,500	19,000	18,500	19,000
Total Capital Cost:	\$0	0	0	2,669,125	0
Grand Total Per Park	\$6,500	34,500	19,000	2,687,625	19,000

**Table 7:
District Parks**

	<i>Cost Per Item</i>	<i>QTY.</i>	<i>RAMBLEWOOD PARK</i>
Life Cycle and Capital Costs			
Lifecycle Cost			
General Lifecycle Maintenance	\$15,000	1	\$15,000
Site Furnishings Replace	\$1,500		\$0
Landscape/turf	\$500		\$0
Drainage	\$1,000		\$0
Field Refurbish (msf)	\$500		\$0
Irrigation renovations	\$5,000		\$0
ADA Access Improvements	\$5,000		\$0
Trail Renovation	\$2,500		\$0
Demolition/Removal Obsolete	\$2,000		\$0
Equipment Repair/Replace	\$5,000		\$0
Lighting Improvements	\$2,000		\$0
Building Renovations	\$50,000		\$0
Parking/Refurbish (msf)	\$1,700		\$0
Capital Cost			
Restrooms building	\$75,000		\$0
Shelter	\$30,000		\$0
Playground	\$50,000		\$0
Badminton	\$5,000		\$0
Horseshoes	\$500		\$0
Basketball (Outdoor)	\$35,000		\$0
Racquet Ball	\$10,000		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0
Tennis	\$35,000		\$0
Volleyball	\$4,500		\$0
Baseball	\$75,000		\$0
Softball	\$65,000		\$0
Football	\$125,000		\$0
Soccer	\$125,000		\$0
Lacrosse	\$104,000		\$0
Open Space/Field (msf)	\$750		\$0
Frisbee Golf	\$20,000		\$0
Golf Course	\$8,000,000		\$0
Running Track	\$83,500		\$0
Field Hockey	\$72,000		\$0
Indoor Rec Center	\$7,000,000		\$0
Indoor Rec Center Refurbish	\$850,000		\$0
Trails (1/4 mile)	\$5,000		\$0
Archery Range	\$50,000		\$0
Shooting Range	\$500,000		\$0
Golf-Driving Range	\$300,000		\$0
Swimming Pool Olympic	\$2,000,000		\$0
Pool Cover	\$75,000		\$0
Skate Park	\$300,000		\$0
Picnic Areas	\$3,000		\$0
Dog Park (60' x 60')	\$7,000		\$0
Landfill Mitigation	\$350,000	1	\$350,000
Design/Master Plan	\$25,000		\$0
Land Acquisition (per acre)	\$6,000		\$0
Contingency Money	25%		\$87,500

Total Lifecycle Cost:	\$15,000
Total Capital Cost:	\$437,500
Grand Total Per Park	\$452,500

**Table 8:
Other Facilities**

	Cost Per Item	QTY.	HERITAGE OAKS GOLF COURSE	QTY.	GOLF COURSE MAINTENANCE SHOP	QTY.	PARKVIEW MAINTENANCE CENTER	QTY.	FIRST TEE BUILDING
Life Cycle and Capital Costs									
Lifecycle Cost									
General Lifecycle Maintenance	\$15,000		\$0		\$0		\$0		\$0
Site Furnishings Replace	\$1,500		\$0		\$0		\$0		\$0
Landscape/turf	\$1,000	1	\$1,000		\$0		\$0		\$0
Drainage	\$1,000	1	\$1,000		\$0		\$0		\$0
Field Refurbish (each)	\$3,500		\$0		\$0		\$0		\$0
Irrigation renovations	\$5,000		\$0		\$0		\$0		\$0
ADA Access Improvements	\$5,000	1	\$5,000		\$0	1	\$5,000		\$0
Trail Renovation	\$2,500		\$0		\$0		\$0		\$0
Demolition/Removal Obsolete	\$2,000		\$0		\$0		\$0		\$0
Equipment Repair/Replace	\$5,000		\$0		\$0	1	\$5,000		\$0
Lighting Improvements	\$2,000		\$0	1	\$2,000		\$0		\$0
Building Renovations	\$50,000		\$0		\$0	1	\$35,000	1	\$25,000
Parking/Refurbish	\$1,700		\$0		\$0		\$0		\$0
Add'l Parking Spaces (each)	\$750		\$0		\$0	10	\$7,500	10	\$7,500
Capital Cost									
Equipment Replacement Schedule	\$100,000	2	\$189,500		\$0		\$0		\$0
Maintenance Center Insulation	\$36,000		\$0		\$0	1	\$36,000		\$0
Playground	\$50,000		\$0		\$0		\$0		\$0
Badminton	\$5,000		\$0		\$0		\$0		\$0
Horseshoes	\$500		\$0		\$0		\$0		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0		\$0		\$0
Racquet Ball	\$10,000		\$0		\$0		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0		\$0		\$0
Tennis	\$35,000		\$0		\$0		\$0		\$0
Volleyball	\$4,500		\$0		\$0		\$0		\$0
Baseball	\$75,000		\$0		\$0		\$0		\$0
Softball	\$65,000		\$0		\$0		\$0		\$0
Football	\$125,000		\$0		\$0		\$0		\$0
Soccer	\$125,000		\$0		\$0		\$0		\$0
Lacrosse	\$104,000		\$0		\$0		\$0		\$0
Open Space/Field (msf)	\$750		\$0		\$0		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0		\$0		\$0
Golf Course	\$8,000,000		\$0		\$0		\$0		\$0
Running Track	\$83,500		\$0		\$0		\$0		\$0
Field Hockey	\$72,000		\$0		\$0		\$0		\$0
Indoor Rec Center	\$7,000,000		\$0		\$0		\$0		\$0
Indoor Rec Center Refurbish	\$850,000		\$0		\$0		\$0		\$0
Trails (1/4 mile)	\$5,000		\$0		\$0		\$0		\$0
Archery Range	\$50,000		\$0		\$0		\$0		\$0
Shooting Range	\$500,000		\$0		\$0		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0		\$0		\$0
Swimming Pool Olympic	\$2,000,000		\$0		\$0		\$0		\$0
Pool Cover	\$75,000		\$0		\$0		\$0		\$0
Skate Park	\$300,000		\$0		\$0		\$0		\$0
Picnic Areas	\$3,000		\$0		\$0		\$0		\$0
Dog Park (60' x 60')	\$7,000		\$0		\$0		\$0		\$0
Design/Master Plan	\$25,000		\$0		\$0		\$0		\$0
Land Acquisition (per acre)	\$6,000		\$0		\$0		\$0		\$0
Contingency Money	25%		\$47,375		\$0		\$9,000		\$0

Total Lifecycle Cost:			\$7,000		\$2,000		\$45,000		\$25,000
Total Capital Cost:			\$236,875		\$0		\$45,000		\$0
Grand Total Per Park			\$243,875		\$2,000		\$90,000		\$25,000

Table 9: Indoor Recreation Centers

	Cost Per Item	QTY.	LUCY SIMMS ED. CTR.	QTY.	NATIONAL GUARD ARMORY	QTY.	GILKERSON ACTIVITY CENTER	QTY.	WESTOVER PARK SWIMMING POOL
Life Cycle and Capital Costs									
Lifecycle Cost									
General Lifecycle Maintenance	\$15,000		\$0		\$0		\$0		\$0
Cost Sharing	\$40,000		\$0	1	\$90,000		\$0		\$0
Landscape/turf	\$500		\$0		\$0		\$0		\$0
Field Refurbish (each)	\$3,500		\$0		\$0		\$0		\$0
Irrigation renovations	\$5,000		\$0		\$0		\$0		\$0
ADA Access Improvements	\$5,000		\$0		\$0		\$0		\$0
Trail Renovation	\$2,500		\$0		\$0		\$0		\$0
Demolition/Removal Obsolete	\$2,000		\$0		\$0		\$0		\$0
Equipment Repair/Replace	\$5,000	1	\$5,000		\$0		\$0	2	\$7,500
Lighting Improvements	\$2,000		\$0		\$0		\$0		\$0
Building Renovations	\$50,000	0	\$12,500		\$0	1	\$50,000		\$0
Parking/Refurbish	\$5,000		\$0		\$0		\$0		\$0
Add'l Parking Spaces (each)	\$750		\$0	10	\$7,500	20	\$15,000		\$0
Capital Cost									
Restrooms building	\$75,000		\$0		\$0		\$0		\$0
Shelter	\$30,000		\$0		\$0		\$0		\$0
Playground	\$50,000		\$0		\$0		\$0		\$0
Badminton	\$5,000		\$0		\$0		\$0		\$0
Horseshoes	\$500		\$0		\$0		\$0		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0		\$0		\$0
Racquet Ball	\$10,000		\$0		\$0		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0		\$0		\$0
Tennis	\$35,000		\$0		\$0		\$0		\$0
Volleyball	\$4,500		\$0		\$0		\$0		\$0
Baseball	\$75,000		\$0		\$0		\$0		\$0
Softball	\$65,000		\$0		\$0		\$0		\$0
Football	\$125,000		\$0		\$0		\$0		\$0
Soccer	\$125,000		\$0		\$0		\$0		\$0
Lacrosse	\$104,000		\$0		\$0		\$0		\$0
Open Space/Field (msf)	\$750		\$0		\$0		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0		\$0		\$0
Golf Course	\$8,000,000		\$0		\$0		\$0		\$0
Running Track	\$83,500		\$0		\$0		\$0		\$0
Field Hockey	\$72,000		\$0		\$0		\$0		\$0
Indoor Rec Center	\$7,000,000		\$0		\$0		\$0		\$0
Indoor Rec Center Refurbish	\$100,000		\$0		\$0	1	\$145,000		\$0
Trails (1/4 mile)	\$5,000		\$0		\$0		\$0		\$0
Archery Range	\$50,000		\$0		\$0		\$0		\$0
Shooting Range	\$500,000		\$0		\$0		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0		\$0		\$0
Swimming Pool Olympic	\$2,000,000		\$0		\$0		\$0		\$0
Pool Renovations	\$100,000		\$0		\$0		\$0	3	\$297,200
Skate Park	\$300,000		\$0		\$0		\$0		\$0
Picnic Areas	\$3,000		\$0		\$0		\$0		\$0
Dog Park (60' x 60')	\$7,000		\$0		\$0		\$0		\$0
Design/Master Plan	\$25,000		\$0		\$0		\$0		\$0
Land Acquisition (per acre)	\$6,000		\$0		\$0		\$0		\$0
Contingency Money	25%		\$0		\$0		\$36,250		\$0

Total Lifecycle Cost:			\$17,500		97,500		50,000		7,500
Total Capital Cost:			\$0		0		181,250		297,200
Grand Total Per Park			\$17,500		97,500		231,250		304,700

**Table 10:
Proposed Parks
& Facilities**

	Cost Per Item	QTY.	INDOOR RECREATION CENTER (GYMNASIUM ONLY)	QTY.	SWIMMING POOL (OUTDOOR)	QTY.	NORTHEND GREENWAY	QTY.	BLUESTONE TRAIL	QTY.	PLAN OUR PARK	QTY.	NEW NEIGHBORHOOD PARKS	QTY.	NEW AMENITIES TO ADDRESS CURRENT SHORT FALLS	QTY.	NEW AMENITIES TO ADDRESS 2020 SHORT FALLS
Life Cycle and Capital Costs																	
Lifecycle Cost																	
General Lifecycle Maintenance	\$15,000	4	\$60,000	3	\$45,000	1	\$15,000	1	\$15,000	2	\$22,500	2	\$30,000		\$0		\$0
Capital Cost																	
Restrooms building	\$75,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Shelter	\$30,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Playground	\$50,000		\$0		\$0		\$0		\$0	1	\$50,000		\$0		\$0		\$0
Badminton	\$5,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Horseshoes	\$500		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Basketball (Outdoor)	\$35,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Racquet Ball	\$10,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Ice Hockey (Indoor)	\$1,500,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Tennis	\$35,000		\$0		\$0		\$0		\$0		\$0		\$0	13	\$455,000	16	\$560,000
Volleyball	\$4,500		\$0		\$0		\$0		\$0		\$0		\$0	7	\$31,500	8	\$36,000
Baseball	\$75,000		\$0		\$0		\$0		\$0		\$0		\$0	3	\$225,000	4	\$300,000
Softball	\$65,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Football	\$125,000		\$0		\$0		\$0		\$0		\$0		\$0	2	\$250,000	2	\$250,000
Soccer	\$125,000		\$0		\$0		\$0		\$0		\$0		\$0	1	\$125,000	2	\$250,000
Lacrosse	\$104,000		\$0		\$0		\$0		\$0		\$0		\$0	2	\$208,000	2	\$208,000
Open Space/Field (msf)	\$750		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Frisbee Golf	\$20,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Golf Course	\$8,000,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Running Track	\$83,500		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Field Hockey	\$72,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Indoor Rec Center	\$7,000,000	1	\$7,000,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Trails (1/4 mile)	\$8,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Multiuse Paths	\$100,000		\$0	6	\$600,000	5	\$450,000	1	\$50,000		\$0		\$0		\$0		\$0
Archery Range	\$50,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Shooting Range	\$500,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Golf-Driving Range	\$300,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Outdoor swimming pool	\$5,000,000		\$0	1	\$5,000,000		\$0		\$0		\$0		\$0		\$0		\$0
Swimming Pool multiuse	\$500,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Pool Cover	\$75,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Skate Park	\$300,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Picnic Areas	\$2,000		\$0		\$0		\$0		\$0		\$0		\$0	83	\$166,000	144	\$288,000
Dog Park (60' x 60')	\$7,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Parking (msf)	\$4,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Access (msf)	\$3,400		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Utilities	\$10,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Pavilion/amphitheater	\$120,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Landscape (msf)	\$5,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Pedestrian Pavements (msf)	\$20,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Speciality features	\$50,000		\$0		\$0		\$0		\$0		\$0		\$0		\$0		\$0
Design/Master Plan	\$25,000	4	\$100,000	3	\$75,000		\$0	5	\$125,000	1	\$25,000	1	\$70,000		\$0		\$0
Land Acquisition (per acre)	\$7,500		\$0		\$0		\$0		\$0	5	\$37,500	115	\$862,500		\$0		\$0
Contingency Money	25%		\$1,775,000		\$1,268,750		\$150,000		\$143,750		\$40,625		\$233,125		\$365,125		\$473,000
Total Lifecycle Cost:			\$60,000		\$45,000		15,000		15,000		22,500		30,000		0		0
Total Capital Cost:			\$8,875,000		\$6,343,750		750,000		718,750		203,125		1,165,625		1,825,625		2,365,000
Grand Total Per Park			\$8,935,000		\$6,388,750		765,000		733,750		225,625		1,195,625		1,825,625		2,365,000

**Table 11:
Existing Parks
Total Cost &
Phasing**

	Immediate 2013-2014	Short Term 2014-2018	Long Term 2018-2023	Park Total	Funding Source	Capital Outlays (Under \$30,000)	Capital Improvements (Over \$30,000)	User Fees	Proffers & Donations	Fundraisers & Grants	Bonds & Tax Increases
Lifecycle Costs (maintenance improvements, replacements etc.)											
A Dream Come True Park			\$15,000	\$15,000	X				X	X	
Denton Park			\$7,500	\$7,500	X						
Eastover Tennis Courts			\$15,000	\$15,000	X						
Kiwanis Park			\$15,000	\$15,000	X						
Liberty Park			\$7,500	\$7,500	X						
Morrison Park		\$3,500		\$3,500	X						
Ralph Sampson Park		\$9,500		\$9,500	X						
Hillandale Park			\$6,500	\$6,500	X						
Purcell Park	\$34,500			\$34,500			X				
Riven Rock Park		\$19,000		\$19,000			X	X			
Smithland Complex	\$18,500			\$18,500			X				
Westover Park		\$19,000		\$19,000			X				
Ramblewood Park			\$15,000	\$15,000	X						
Heritage Oaks Golf Course			\$7,000	\$7,000	X						
Golf Course Maint. Shop			\$2,000	\$2,000	X						
Parkview Maint. Center		\$45,000		\$45,000			X				
First Tee Building			\$25,000	\$25,000			X			X	
Lucy Simms Ed. Ctr.		\$17,500		\$17,500			X	X			
National Guard Armory			\$97,500	\$97,500			X	X			
Gilkerson CAC		\$50,000		\$50,000			X	X			
Westover Swimming Pool		\$7,500		\$7,500	X		X	X			
Total Lifecycle Costs	\$53,000	\$171,000	\$213,000	\$437,000							
Capital Costs (major improvements, additions etc.)											
A Dream Come True Park				\$0							
Denton Park				\$0							
Eastover Tennis Courts				\$0							
Kiwanis Park				\$0							
Liberty Park				\$0							
Morrison Park		\$62,500		\$62,500			X				
Ralph Sampson Park		\$526,288		\$526,288			X				
Hillandale Park				\$0							
Purcell Park				\$0							
Riven Rock Park				\$0							
Smithland Complex	\$211,125	\$1,171,750	\$1,286,250	\$2,669,125			X		X	X	X
Westover Park				\$0							
Ramblewood Park	\$437,500			\$437,500			X				
Heritage Oaks Golf Course	\$63,750	\$173,125		\$236,875			X	X			
Golf Course Maint. Shop				\$0							
Parkview Maint. Center	\$45,000			\$45,000			X				
First Tee Building				\$0							
Lucy Simms Ed. Ctr.				\$0							
National Guard Armory				\$0							
Gilkerson CAC		\$181,250		\$181,250			X	X			
Westover Swimming Pool		\$297,200		\$297,200			X	X			
Total Capital Costs	\$757,375	\$2,412,113	\$1,286,250	\$4,455,738							
Total	\$810,375	\$2,583,113	\$1,499,250								
Lifecycle and Capital Costs Total for Existing Parks				\$4,892,738							

**Table 12:
Proposed Parks
Total Costs &
Phasing**

	<i>Immediate 2013-2014</i>	<i>Short Term 2014-2018</i>	<i>Long Term 2018-2023</i>	<i>Park Total</i>	<i>Funding Source</i>	<i>Capital Outlays (Under \$30,000)</i>	<i>Capital Improvements (Over \$30,000)</i>	<i>User Fees</i>	<i>Proffers & Donations</i>	<i>Fundraisers & Grants</i>	<i>Bonds & Tax Increases</i>
Lifecycle Costs											
Indoor Recreation Gymnasium		\$60,000		\$60,000		X	X				X
Outdoor Swimming Pool			\$45,000	\$45,000		X	X				X
Northend Greenway		\$15,000		\$15,000		X			X	X	
Bluestone Trail	\$15,000			\$15,000		X			X	X	
Plan Our Park		\$22,500		\$22,500		X			X	X	
Neighborhood Parks			\$30,000	\$30,000		X			X		X
Amenities for 2013 Shortfalls				\$0	X	X	X	X	X	X	X
Amenities for 2020 Shortfalls				\$0	X	X	X	X	X	X	X
Total Lifecycle Costs	\$15,000	\$97,500	\$75,000	\$187,500							
Capital Costs											
Indoor Recreation Gymnasium		\$8,875,000		\$8,875,000		X	X				X
Outdoor Swimming Pool			\$6,343,750	\$6,343,750		X	X				X
Northend Greenway		\$750,000		\$750,000		X			X	X	
Bluestone Trail	\$718,750			\$718,750		X			X	X	
Plan Our Park		\$203,125		\$203,125		X			X	X	
Neighborhood Parks			\$1,165,625	\$1,165,625		X			X		X
Amenities for 2013 Shortfalls			\$1,825,625	\$1,825,625		X	X	X	X	X	X
Amenities for 2020 Shortfalls			\$2,365,000	\$2,365,000		X	X	X	X	X	X
Total Capital Costs	\$718,750	\$9,828,125	\$11,700,000	\$22,246,875							
Total	\$733,750	\$9,925,625	\$11,775,000								
Total for Proposed Parks	\$22,434,375										

