

City of Harrisonburg

Capital Improvement Program



FY 2025-2026 Through FY 2029-2030

**City of Harrisonburg
Capital Improvement Program
Fiscal Year 2025-2026 Through Fiscal Year 2029-2030**

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**CITY OF HARRISONBURG
CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2025-2026 THROUGH FISCAL YEAR 2029-2030**

INTRODUCTION

Purpose

The Capital Improvement Program (CIP) is a multi-year production and scheduling of capital projects of \$50,000 or greater with an appropriate financing plan to fund these projects. Harrisonburg's CIP is prepared annually to facilitate planning and to set priorities among capital improvement needs over a subsequent five-year period. The CIP is designed to identify projects for all City departments for which in some cases funding has already been committed or is being sought for some time within the five-year planning period.

Planning for capital equipment and improvements is a matter of prudent fiscal management. Large, non-recurring capital outlays require special planning for several reasons. First, special planning is needed to ensure that assets are acquired in time to meet specific needs. Also, careful planning can seek to spread costs more comfortably over several years and avoid a large peak in expenditures during a single year. A comprehensively prepared CIP also shows a strong commitment to the City's Mission Statement.

It should be stressed that the CIP is not a budget, but a planning tool. The actual commitment of funds for any capital item comes with the approval of the annual budget for each fiscal year. However, the CIP should serve as an important planning tool for formulating the capital portion of the annual budget. Proposed projects within the CIP will likely not be funded exactly as outlined due to budgetary restraints. Nevertheless, all projects are important and need to be included in the planning document to have a clear vision of the City's long-term needs. Projects for Harrisonburg City Public Schools are also included within the document.

The information provided for each project does not include all the details of any particular project. However, environmental, resilient, and sustainable infrastructure such as, but not limited to, solar panels should be considered with all City projects.

Finally, it should be stressed that the CIP is not a static plan. It is a part of annual planning and programming. Each year, another year will be added to the planning period to maintain the five-year forecast horizon. Also, each year, costs and needs are reevaluated. The goal of this process is for the City to continue to meet its capital needs in a timely manner and to maintain a tradition of strong fiscal responsibility.

Format

Each project in the CIP is explained on a CIP Project Request Form, which categorizes the project belonging to a department and itemizes anticipated project costs along with a recommended funding schedule. When known or recognized, estimates of annual operating costs for projects are also presented. On the CIP Project Request Form, the requesting department provides a narrative description of the project along with marking any of the provided justification terms and phrases that pertain to the project.

The justification terms are described below:

<u>Justification Terms</u>	<u>Justification Description</u>
1. Mandated	Project is clearly and specifically required by a federal or state mandate or court ruling.
2. Remove hazards	Makes possible the removal of an obvious or potential hazard to public health or safety.
3. Maintains existing service	Allows an existing standard of service to be maintained, where decreases in services would otherwise have been necessary.
4. Increased efficiency	Reduces operating costs.
5. Increased revenues	Makes possible a net gain in revenues available to the City.
6. Improves existing service	Makes possible an expansion or increase of an existing service or an improvement in the standard of an existing service.
7. New service	Makes possible the provision of a new service.
8. Convenience	Increases convenience or comfort.
9. Other	(Describe).

All capital projects were reviewed by the CIP Committee (City Manager, Deputy City Manager, Director of Finance, Director of Community Development, and Sustainability and Environmental Manager) in conjunction with department heads. Each project was assigned one of five priority codes, shown under the Project Code on the CIP Project Request Form. The priority codes are described as follows:

<u>Priority Code</u>	<u>Description</u>
1	Absolutely required.
2	Highly desirable, affects efficiency and effectiveness.
3	Desirable.
4	Marginally beneficial.
5	Not justified.

Only projects rated by the CIP Committee at “3” or higher are included in the recommended CIP. Projects rated “1” and “2” are summarized separately to reflect the projects that will be given the

highest budget priority. Also, based on the five-year projection of estimated revenues and expenditures contained in the Appendices, estimates of funds available for capital projects are located in the row titled “Cash/Funds Available for Capital” within the summary page for each major fund. The City will have a tough time funding all number 1 and 2 projects given the current revenue stream.

Lastly, the CIP Project Request Form includes a section titled Goals/Objectives, which includes one or more listed goals or objectives from the City’s Comprehensive Plan. Identifying how a project supports the goals and objectives of the Comprehensive Plan demonstrates the City’s commitment to its Mission statement and to its goals.

Appendices

Following the presentation of the various capital projects by fund are separate Appendices for the General Fund, Water Fund, Sewer Fund, School Transportation Fund, Public Transportation Fund, Sanitation Fund, and Stormwater Fund. Each appendix carefully tracks the history of these funds regarding past revenue levels and past expenditure levels. This history, along with obligated debt service requirements, is the basis for a five-year projection for each fund of new capital financing potential. There are many variables that could significantly increase or decrease the available funding. These projections are in the range of what can be reasonably expected and should be compared with the level of funding required to implement the recommended CIP.

Schedule

It is proposed that Planning Commission review the CIP in February 2025, when, if necessary, department heads will be available to answer questions. Planning Commission will develop its recommendation to City Council. City Council will receive Planning Commission’s recommendation at a public hearing in March 2025. Final adoption is scheduled for March 2025.

CITY OF HARRISONBURG
Capital Improvment Program
Priority 1 & 2 Projects
General Fund Summary
FY 2026 through FY 2030

Department Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Information Technology									
Network Replacement	1	2	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ -
New Phone System	2	2	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 300,000	\$ -
Storage System Replacement	3	2	\$ -	\$ 130,000	\$ -	\$ -	\$ 130,000	\$ 260,000	\$ -
Server Replacement	5	2	\$ -	\$ -	\$ 60,000	\$ -	\$ -	\$ 60,000	\$ 60,000
Department Total			\$ 200,000	\$ 430,000	\$ 60,000	\$ -	\$ 130,000	\$ 820,000	\$ 60,000
Fire Department									
Fire Station 4 Replacement	8	2	\$ 3,250,000	\$ 3,250,000	\$ -	\$ -	\$ -	\$ 6,500,000	\$ -
Apparatus Replacement Program	9	2	\$ -	\$ 250,000	\$ -	\$ 5,000,000	\$ 2,500,000	\$ 7,750,000	\$ -
Protective Equipment Replacement	10	2	\$ 188,500	\$ 276,000	\$ 304,000	\$ 334,000	\$ 367,000	\$ 1,469,500	\$ 404,000
Mobile Command Post	12	2	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -
Department Total			\$ 3,438,500	\$ 6,276,000	\$ 304,000	\$ 5,334,000	\$ 2,867,000	\$ 18,219,500	\$ 404,000

Department	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Emergency Communications Center									
Construct New ECC	13	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000
Cisco Switch Hardware Refresh Program	14	2	\$ 241,500	\$ -	\$ -	\$ -	\$ -	\$ 241,500	\$ -
UPS Replacement	15	2	\$ 577,500	\$ -	\$ -	\$ -	\$ -	\$ 577,500	\$ -
Tyler CAD Cloud	16	2	\$ 136,500	\$ -	\$ -	\$ -	\$ -	\$ 136,500	\$ -
Primary Site Backup Radio Replacement	17	2	\$ 112,000	\$ -	\$ -	\$ -	\$ -	\$ 112,000	\$ -
Radio Tower Modifications	19	2	\$ 200,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -
Feedstone Radio Tower Power	20	2	\$ 600,000	\$ 450,000	\$ -	\$ -	\$ -	\$ 1,050,000	\$ -
Department Total			\$ 1,867,500	\$ 1,950,000	\$ -	\$ -	\$ -	\$ 3,817,500	\$ 10,000,000
General Properties									
Courts Building Project	22	2	\$ -	\$ -	\$ 1,250,000	\$ 1,250,000	\$ -	\$ 2,500,000	\$ -
HVAC Upgrades District Courts and Old Courthouse	23	2	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
Renovation of Municipal Building	24	2	\$ 11,500,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 12,100,000	\$ -
Social Services Complex	26	2	\$ -	\$ -	\$ -	\$ 125,000	\$ 1,000,000	\$ 1,125,000	\$ -
Department Total			\$ 11,750,000	\$ 600,000	\$ 1,250,000	\$ 1,375,000	\$ 1,000,000	\$ 15,975,000	\$ -
Public Works									
Country Club Road (2) Bridges	27	2	\$ 500,000	\$ 100,000	\$ 2,000,000	\$ -	\$ -	\$ 2,600,000	\$ 3,300,000
Water Street Bridge	28	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,750,000
Bridge Preventive Maintenance Program	29	1	\$ 170,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 930,000	\$ -
Annual Curb & Gutter and Sidewalk Replacement	30	2	\$ 255,000	\$ 255,000	\$ 255,000	\$ 275,000	\$ 275,000	\$ 1,315,000	\$ -
Annual Street Paving Program	31	2	\$ 2,200,000	\$ 2,200,000	\$ 2,200,000	\$ 2,300,000	\$ 2,300,000	\$ 11,200,000	\$ -
Traffic Management Equipment Program	33	2	\$ 60,000	\$ 60,000	\$ 65,000	\$ 65,000	\$ 65,000	\$ 315,000	\$ -
Traffic Detection Cameras	35	2	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 750,000	\$ -
Traffic Signal Timing Program	37	2	\$ 150,000	\$ 150,000	\$ -	\$ -	\$ -	\$ 300,000	\$ 75,000

Public Works Continued	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Traffic Signal Pole Anchor Bolts UT Inspection	38	1	\$ -	\$ 75,000	\$ -	\$ -	\$ -	\$ 75,000	\$ 75,000
South Main Street and I-81 Exit 243 Interchange Improvements	42	2	\$ 2,700,000	\$ -	\$ -	\$ -	\$ -	\$ 2,700,000	\$ -
Chicago Avenue and Waterman Drive Improvements	43	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,250,000
Carlton Street Improvement	46	2	\$ -	\$ -	\$ -	\$ 750,000	\$ 600,000	\$ 1,350,000	\$ 3,000,000
Bluestone Trail	47	2	\$ -	\$ -	\$ 1,600,000	\$ -	\$ -	\$ 1,600,000	\$ 12,605,000
Martin Luther King Jr. Way Widening	48	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,425,000
Neff Avenue Bicycle and Pedestrian Improvements	49	2	\$ 50,000	\$ 150,000	\$ 600,000	\$ 400,000	\$ -	\$ 1,200,000	\$ 4,000,000
Linda Lane Widening	51	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,800,000
Smithland Road	52	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500,000
Northend Greenway	53	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,500,000
Reservoir Street Sidewalk	54	2	\$ 1,075,000	\$ -	\$ 1,241,000	\$ -	\$ -	\$ 2,316,000	\$ 6,728,000
Port Republic Road Sidewalk - Main Street to Crawford Avenue	56	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Port Republic Road - Forest Hill Road	57	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,500,000
Old Furnace Road Sidewalk Gaps	58	2	\$ -	\$ -	\$ 75,000	\$ -	\$ -	\$ 75,000	\$ 1,000,000
Central Avenue Sidewalk	59	2	\$ -	\$ 70,000	\$ 50,000	\$ -	\$ -	\$ 120,000	\$ 350,000
Mt. Clinton Pike Corridor Safety Project	60	2	\$ -	\$ -	\$ 1,482,000	\$ -	\$ -	\$ 1,482,000	\$ 6,976,000

Public Works Continued	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
South Main Street Study Additional Improvements	62	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,350,000
Bluestone Town Center (City Required Improvements)	63	2	\$ 25,000	\$ -	\$ 750,000	\$ -	\$ -	\$ 775,000	\$ -
Franklin Street Sidewalk	66	2	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ 300,000	\$ 1,750,000
Reservoir Street Median	67	2	\$ -	\$ -	\$ 590,170	\$ -	\$ -	\$ 590,170	\$ 1,989,505
MLK Jr Way and East Market Street Improvements	68	2	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 500,000	\$ 2,000,000
Suter Street Drainage Improvements	69	2	\$ -	\$ 850,000	\$ 2,150,000	\$ -	\$ -	\$ 3,000,000	\$ -
Department Total			\$ 7,335,000	\$ 4,250,000	\$ 13,398,170	\$ 4,930,000	\$ 3,580,000	\$ 33,493,170	\$ 99,923,505
Parks and Recreation									
Comprehensive Parks Master Plan	72	2	\$ 275,000	\$ -	\$ -	\$ -	\$ -	\$ 275,000	\$ -
Smithland Athletic Complex Phase 2 Development	73	2	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 29,500,000
Heritage Oaks Golf Course - Bridge Replacement	75	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Heritage Oaks Cart Path Paving	76	2	\$ 199,000	\$ 157,000	\$ -	\$ -	\$ -	\$ 356,000	\$ -
Smithland Athletic Complex Offices	77	2	\$ -	\$ 580,000	\$ -	\$ -	\$ -	\$ 580,000	\$ -
Westover Pool Jr. Olympic Dome Replacement	80	2	\$ -	\$ -	\$ -	\$ -	\$ 47,500	\$ 47,500	\$ -
Simms HVAC Replacement	82	2	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -
Park Playground Replacement	86	2	\$ 150,000	\$ 165,000	\$ 165,000	\$ -	\$ -	\$ 480,000	\$ -
Sport Court Repair and Resurfacing	87	2	\$ 150,000	\$ 150,000	\$ 150,000	\$ 150,000	\$ 200,000	\$ 800,000	\$ -
Park Parking Lot Renovations	88	2	\$ 85,000	\$ 275,000	\$ 230,000	\$ 195,000	\$ -	\$ 785,000	\$ -
Park Restroom Replacements	89	2	\$ 400,000	\$ 400,000	\$ 450,000	\$ 575,000	\$ 450,000	\$ 2,275,000	\$ -
Irrigation Pond Repair	91	2	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -
Department Total			\$ 3,884,000	\$ 1,727,000	\$ 995,000	\$ 920,000	\$ 1,197,500	\$ 8,723,500	\$ 29,750,000
Parking Services									
Elizabeth Street Parking Deck	92	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Water Street Parking Deck	93	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Department Total			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000

Department Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	Total	Beyond
TOTAL GENERAL FUND			\$ 28,475,000	\$ 15,233,000	\$ 16,007,170	\$ 12,559,000	\$ 8,774,500	\$ 81,048,670	\$ 170,137,505
Potential Other Funding, Excluding Bond Funds, Not Included in Available Revenues			\$ (13,570,000)	\$ (1,488,750)	\$ (7,088,170)	\$ (1,415,000)	\$ (300,000)	\$ (23,861,920)	\$ (90,373,505)
Anticipated Bond Funds			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (75,250,000)
TOTAL NEEDED FROM GENERAL FUND (EXCLUDING SCHOOLS)			\$ 14,905,000	\$ 13,744,250	\$ 8,919,000	\$ 11,144,000	\$ 8,474,500	\$ 57,186,750	\$ 4,514,000
TOTAL AVAILABLE FROM GENERAL FUND			\$ 9,156,800	\$ 7,133,300	\$ 8,300,000	\$ 6,913,900	\$ 4,684,100	\$ 36,188,100	

CITY OF HARRISONBURG
Capital Improvement Program
Priority 1 & 2 Projects
School Fund
FY 2026 through FY 2030

School Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Boiler Replacement at Harrisonburg High School	95	2	\$ -	\$ -	\$ -	\$ 575,000	\$ -	\$ 575,000	\$ -
Roof Section Repair/Replacment at Harrisonburg High School	96	2	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ -
Parking Lot Resurface at Harrisonburg High School	97	2	\$ -	\$ -	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ -
Parking Lot Resurface at Keister Elementary School	98	2	\$ -	\$ 165,000	\$ -	\$ -	\$ -	\$ 165,000	\$ -
Roof Repair/Replacement at Keister Elementary School (1980/1981)	99	2	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Roof Repair/Replacement at Keister Elementary School (Gym)	100	2	\$ -	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000	\$ -
Roof Repair/Replacement at Keister Elementary School (Below Gym)	101	2	\$ -	\$ -	\$ 162,000	\$ -	\$ -	\$ 162,000	\$ -
Boiler Replacement at Keister Elementary School	102	2	\$ 454,514	\$ -	\$ -	\$ -	\$ -	\$ 454,514	\$ -
Elevator Replacement at Keister Elementary School	103	2	\$ -	\$ 125,000	\$ -	\$ -	\$ -	\$ 125,000	\$ -
Replace Air Handlers at Keister Elementary School	104	2	\$ 300,000	\$ 300,000	\$ 250,000	\$ -	\$ -	\$ 850,000	\$ -
MTC Renovation Request	105	2	\$ 4,911,000	\$ 470,000	\$ -	\$ -	\$ -	\$ 5,381,000	\$ -
Purchase Land for 7th Elementary School	106	2	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -
Replace Air Handler at Spotswood Elementary School	107	2	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ -	\$ 900,000	\$ -
Roof Repair/Replacement at Spotswood Elementary School (Gym)	108	2	\$ 109,800	\$ -	\$ -	\$ -	\$ -	\$ 109,800	\$ -
Roof Repair/Replacement at Spotswood Elementary School (Library)	109	2	\$ -	\$ 54,000	\$ -	\$ -	\$ -	\$ 54,000	\$ -

School Fund Continued									
Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Roof Repair/Replacement Spotswood Elementary School (Caf.)	110	2	\$ -	\$ -	\$ 50,000	\$ -	\$ -	\$ 50,000	\$ -
Roof Repair/Replacement at Spotswood Elementary School (S. Wing)	111	2	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 90,000	\$ -
Roof Repair/Replacement at Spotswood Elementary School (N. Wing)	112	2	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ -
Parking Lot Resurface at Spotswood Elementary School	113	2	\$ -	\$ -	\$ 175,000	\$ -	\$ -	\$ 175,000	\$ -
Electrical System Replacement at Spotswood Elementary School	114	2	\$ -	\$ -	\$ 110,000	\$ -	\$ -	\$ 110,000	\$ -
Gym Floor at Spotswood Elementary School	115	2	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -
Storefront Door Replacement at SMES & SKMS	116	2	\$ -	\$ -	\$ 102,000	\$ -	\$ -	\$ 102,000	\$ -
Roof Repair/Replacement at Skyline Middle School	117	2	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 200,000	\$ -
Auditorium/Stage Lighting and Controls at SKMS	118	2	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -
Roof Repair/Replacement at Smithland Elementary School	119	2	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 200,000	\$ -
Upgrade HVAC Controls at Stone Spring Elementary School	120	2	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ 53,000	\$ -
Classroom Renovations at Stone Spring Elementary School	121	2	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 300,000	\$ -
Roof Repair/Replacement at Stone Spring Elementary School	122	2	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 200,000	\$ -
Enhancements to Thomas Harrison Middle School	123	2	\$ -	\$ 2,500,000	\$ -	\$ -	\$ -	\$ 2,500,000	\$ -
Roof Repair/Replacement at Thomas Harrison Middle School	124	2	\$ -	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 200,000	\$ -
Parking Lot Resurface at Thomas Harrison Middle School	125	2	\$ -	\$ -	\$ 200,000	\$ -	\$ -	\$ 200,000	\$ -
Auditorium/Stage Lighting and Controls at THMS	126	2	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ 100,000	\$ -

School Fund Continued Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Replace Air Handler at Waterman Elementary School	127	2	\$ -	\$ 253,000	\$ 250,000	\$ 300,000	\$ -	\$ 803,000	\$ -
Classroom Renovations at Waterman Elementary School	128	2	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 100,000	\$ -
Roof Repair/Replacement at Waterman Elementary School (Ed. Wing)	129	2	\$ 98,000	\$ -	\$ -	\$ -	\$ -	\$ 98,000	\$ -
Roof Repair/Replacement at Waterman Elementary School (Gym)	130	2	\$ -	\$ 105,000	\$ -	\$ -	\$ -	\$ 105,000	\$ -
Solar Panel Installation at Rocktown High School	131	2	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -
TOTAL SCHOOL FUND			\$ 7,626,314	\$ 6,932,000	\$ 2,399,000	\$ 1,565,000	\$ 700,000	\$ 19,222,314	\$ -
Potential Other Funding, Excluding Bonds Not Included in Available Revenues			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Anticipated Bond Funds			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL NEEDED FROM SCHOOL FUND			\$ 7,626,314	\$ 6,932,000	\$ 2,399,000	\$ 1,565,000	\$ 700,000	\$ 19,222,314	\$ -

CITY OF HARRISONBURG

Capital Improvment Program

Priority 1 and 2 Projects

Water Fund

FY 2026 through FY 2030

Water Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Western Raw Waterline	132	2	\$ 7,880,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 380,000	\$ 9,400,000	\$ 18,660,000
Rural Potable Projects	134	2	\$ 750,229	\$ 750,229	\$ 648,447	\$ 410,229	\$ 410,229	\$ 2,969,363	\$ 7,654,580
Management of Pumping, Storage & Transfer Assets	136	2	\$ 335,131	\$ 335,131	\$ 335,131	\$ 335,131	\$ 335,131	\$ 1,675,655	\$ 11,702,620
Management of Transmission & Distribution: Assets	138	2	\$ 4,632,156	\$ 4,632,156	\$ 4,632,156	\$ 4,632,156	\$ 4,632,156	\$ 23,160,780	\$ 92,643,120
Management of Water Treatment Assets	140	2	\$ 92,951	\$ 92,951	\$ 92,951	\$ 92,951	\$ 92,951	\$ 464,755	\$ 11,059,020
Management of Metering System	142	2	\$ 64,652	\$ 64,652	\$ 64,652	\$ 64,652	\$ 64,652	\$ 323,260	\$ 1,293,045
Facilities	144	2	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000	\$ 700,000
Raw Water Supply Drought Sources	146	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,450,000
TOTAL WATER FUND			\$ 13,865,119	\$ 6,365,119	\$ 6,263,337	\$ 6,025,119	\$ 6,025,119	\$ 38,543,813	\$ 149,162,385
Potential Other Funding, Excluding Bond Funds, Not Included in Available Revenues			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Anticipated Bond Funds Not Included in Available Revenues			\$ (7,500,000)	\$ -	\$ -	\$ -	\$ -	\$ (7,500,000)	\$ (31,500,000)
TOTAL NEEDED FROM WATER FUND			\$ 6,365,119	\$ 6,365,119	\$ 6,263,337	\$ 6,025,119	\$ 6,025,119	\$ 31,043,813	\$ 117,662,385
TOTAL AVAILABLE FROM WATER FUND			\$ 3,735,100	\$ 4,329,800	\$ 4,421,500	\$ 4,529,400	\$ 4,643,400	\$ 21,659,200	

CITY OF HARRISONBURG
Capital Improvement Program

Priority 1 & 2 Projects
Sewer Fund

FY 2026 through FY 2030

Sewer Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Blacks Run Interceptor Upgrade Prog	148	2	\$ 102,859	\$ 102,859	\$ 102,859	\$ 102,859	\$ 202,859	\$ 614,295	\$ 2,457,180
Management of Metering	150	2	\$ 164,652	\$ 164,652	\$ 164,652	\$ 164,652	\$ 164,652	\$ 823,260	\$ 1,793,045
Management of Collection & Transmission Assets	152	2	\$ 1,740,034	\$ 1,740,034	\$ 1,740,034	\$ 1,740,034	\$ 1,740,034	\$ 8,700,170	\$ 34,800,680
Management of Transfer & Monitoring Assets	154	2	\$ 41,527	\$ 41,527	\$ 41,527	\$ 41,527	\$ 41,527	\$ 207,635	\$ 830,540
Facilities	156	2	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 110,000	\$ 550,000	\$ 700,000
TOTAL SEWER FUND			\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,259,072	\$ 10,895,360	\$ 40,581,445
Potential Other Funding, Not Included in Available Revenues			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Anticipated Bond Funds Not Included in Available Revenues			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL NEEDED FROM SEWER FUND			\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,259,072	\$ 10,895,360	\$ 40,581,445
TOTAL AVAILABLE FROM SEWER FUND			\$ 2,628,900	\$ 2,725,300	\$ 2,838,400	\$ 2,938,100	\$ 3,039,400	\$ 14,170,100	

CITY OF HARRISONBURG
Capital Improvement Program
Priority 1 & 2 Projects
School Transportation Fund
FY 2026 through FY 2030

School Transportation Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Central Garage	158	2	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ -
School Bus Parking Lot Expansion	159	2	\$ -	\$ 4,000,000	\$ -	\$ -	\$ -	\$ 4,000,000	\$ -
School Bus IT	160	2	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000	\$ -
School Buses	161	2	\$ 650,000	\$ 650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 3,700,000	\$ -
TOTAL SCHOOL TRANSPORTATION FUND			\$ 1,400,000	\$ 4,650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 8,450,000	\$ -
Potential Other Funding, Excluding Bonds Not Included in Available Revenues			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Anticipated Bond Funds			\$ -	\$ (4,000,000)	\$ -	\$ -	\$ -	\$ (4,000,000)	
TOTAL NEEDED FROM SCHOOL TRANSPORTATION FUND			\$ 1,400,000	\$ 650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 4,450,000	
TOTAL AVAILABLE FROM SCHOOL TRANSPORTATION FUND			\$ 341,500	\$ 325,200	\$ 308,300	\$ 290,600	\$ 311,900	\$ 1,577,500	

CITY OF HARRISONBURG
Capital Improvement Program
Priority 1 & 2 Projects
Public Transportation Fund
FY 2026 through 2030

Public Transportation Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
Transfer Center	162	2	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000	\$ -
Transit Buses	163	2	\$ 2,600,000	\$ 400,000	\$ 3,700,000	\$ 5,600,000	\$ 400,000	\$ 12,700,000	\$ -
Employee Parking Lot Expansion	164	2	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ -
Transit IT	165	2	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000	\$ -
TOTAL PUBLIC TRANSPORTATION FUND			\$ 7,750,000	\$ 400,000	\$ 3,700,000	\$ 5,600,000	\$ 400,000	\$ 17,850,000	\$ -
Potential Other Funding Not Included in Available Revenues			\$ (5,669,280)	\$ (384,000)	\$ (3,552,000)	\$ (5,376,000)	\$ (320,000)	\$ (15,301,280)	
TOTAL NEEDED FROM PUBLIC TRANSPORTATION FUND			\$ 2,080,720	\$ 16,000	\$ 148,000	\$ 224,000	\$ 80,000	\$ 2,548,720	
TOTAL AVAILABLE FROM PUBLIC TRANSPORTATION FUND			\$ 210,300	\$ 69,300	\$ (75,100)	\$ (223,200)	\$ (375,100)	\$ (393,800)	

CITY OF HARRISONBURG

Capital Improvment Program

Priority 1 & 2 Projects

Sanitation Fund

FY 2026 through FY 2030

Sanitation Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
City Landfill Closure & Monitoring	166	1	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000	\$ 135,000
TOTAL SANITATION FUND			\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000	\$ 135,000
TOTAL NEEDED FROM SANITATION FUND			\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000	\$ 135,000
TOTAL AVAILABLE FROM SANITATION FUND			\$ 936,500	\$ 925,900	\$ 887,500	\$ 847,700	\$ 806,600	\$ 4,404,200	

CITY OF HARRISONBURG
Capital Improvement Program
Priority 1 & 2 Projects
Stormwater Fund
FY 2026 through FY 2030

Stormwater Fund Project Title	Page #	Project Priority	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL	Beyond
SWM Equipment Replacement	167	1	\$ -	\$ -	\$ 350,000	\$ -	\$ -	\$ 350,000	\$ 400,000
Temporary Credit Purchases	168	2	\$ 82,000	\$ -	\$ -	\$ -	\$ -	\$ 82,000	\$ -
Permanent Credit Purchases	169	2	\$ 2,909,340	\$ -	\$ -	\$ -	\$ -	\$ 2,909,340	\$ -
Waterman Drive Drainage and Water Quality Improvement	170	2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,025,550
Sauffley Tree Farm	171	2	\$ -	\$ 1,200,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 1,260,000	\$ 20,000
West Market BMPs Retrofit	172	2	\$ -	\$ 670,000	\$ -	\$ -	\$ -	\$ 670,000	\$ -
TOTAL STORMWATER FUND			\$ 2,991,340	\$ 1,870,000	\$ 370,000	\$ 20,000	\$ 20,000	\$ 5,271,340	\$ 4,445,550
Potential Other Funding, Excluding Bond Funds, Not Included in Available Revenues			\$ (1,454,670)	\$ -	\$ -	\$ -	\$ -	\$ (1,454,670)	
TOTAL NEEDED FROM STORMWATER FUND			\$ 1,536,670	\$ 1,870,000	\$ 370,000	\$ 20,000	\$ 20,000	\$ 3,816,670	
TOTAL AVAILABLE FROM STORMWATER FUND			\$ 481,500	\$ 459,000	\$ 436,000	\$ 412,300	\$ 388,200	\$ 2,177,000	

CITY OF HARRISONBURG
5 Year Capital Improvement Request by Fund
Priority 1 and 2 Projects by Fund
FY 2026 through FY 2030

FUND	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL
General Fund	\$ 28,475,000	\$ 15,233,000	\$ 16,007,170	\$ 12,559,000	\$ 8,774,500	\$ 81,048,670
School Fund	\$ 7,626,314	\$ 6,932,000	\$ 2,399,000	\$ 1,565,000	\$ 700,000	\$ 19,222,314
Water Fund	\$ 13,865,119	\$ 6,365,119	\$ 6,263,337	\$ 6,025,119	\$ 6,025,119	\$ 38,543,813
Sewer Fund	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,259,072	\$ 10,895,360
School Transportation Fund	\$ 1,400,000	\$ 4,650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 8,450,000
Public Transportation Fund	\$ 7,750,000	\$ 400,000	\$ 3,700,000	\$ 5,600,000	\$ 400,000	\$ 17,850,000
Sanitation Fund	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000
Stormwater Fund	\$ 2,991,340	\$ 1,870,000	\$ 370,000	\$ 20,000	\$ 20,000	\$ 5,271,340
Subtotal	\$ 64,401,845	\$ 37,744,191	\$ 31,833,579	\$ 28,863,191	\$ 19,113,691	\$ 181,956,497
Total Available from Other Sources (Includes anticipated bond funds not included in available funds)	\$ (28,193,950)	\$ (5,872,750)	\$ (10,640,170)	\$ (6,791,000)	\$ (620,000)	\$ (52,117,870)
TOTAL NEEDED BY ALL FUNDS	\$ 36,207,895	\$ 31,871,441	\$ 21,193,409	\$ 22,072,191	\$ 18,493,691	\$ 129,838,627
TOTAL AVAILABLE FROM ALL FUNDS	\$ 17,490,600	\$ 15,967,800	\$ 17,116,600	\$ 15,708,800	\$ 13,498,500	\$ 79,782,300

CITY OF HARRISONBURG
5 Year Capital Improvement Request by Department
FY 2026 through FY 2030

DEPARTMENT	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL
Information Technology	\$ 200,000	\$ 430,000	\$ 310,000	\$ 500,000	\$ 130,000	\$ 1,570,000
Police	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fire	\$ 3,438,500	\$ 6,276,000	\$ 1,304,000	\$ 5,334,000	\$ 2,867,000	\$ 19,219,500
Emergency Communications Center	\$ 1,867,500	\$ 1,950,000	\$ -	\$ -	\$ -	\$ 3,817,500
General Properties	\$ 11,990,000	\$ 1,720,000	\$ 1,250,000	\$ 1,375,000	\$ 1,000,000	\$ 17,335,000
Public Works	\$ 7,810,000	\$ 4,755,000	\$ 13,803,170	\$ 5,835,000	\$ 3,955,000	\$ 36,158,170
Parks and Recreation	\$ 4,359,000	\$ 2,727,000	\$ 1,720,000	\$ 1,670,000	\$ 1,627,500	\$ 12,103,500
Parking Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Schools	\$ 7,626,314	\$ 6,932,000	\$ 2,399,000	\$ 1,565,000	\$ 700,000	\$ 19,222,314
Water	\$ 13,865,119	\$ 6,365,119	\$ 6,263,337	\$ 6,025,119	\$ 6,025,119	\$ 38,543,813
Sewer	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,259,072	\$ 10,895,360
Transportation (School and Transit)	\$ 9,150,000	\$ 5,050,000	\$ 4,500,000	\$ 6,400,000	\$ 1,200,000	\$ 26,300,000
Sanitation	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000
Stormwater	\$ 2,991,340	\$ 1,870,000	\$ 370,000	\$ 20,000	\$ 20,000	\$ 5,271,340
Subtotal	\$ 65,591,845	\$ 40,369,191	\$ 34,213,579	\$ 31,018,191	\$ 19,918,691	\$ 191,111,497
Total Available from Other Sources (Includes anticipated bond funds not included in available funds)	\$ (28,460,950)	\$ (6,572,750)	\$ (11,640,170)	\$ (6,791,000)	\$ (620,000)	\$ (54,084,870)
TOTAL NEEDED BY ALL DEPTS.	\$ 37,130,895	\$ 33,796,441	\$ 22,573,409	\$ 24,227,191	\$ 19,298,691	\$ 137,026,627
TOTAL AVAILABLE FROM ALL FUNDS	\$ 17,490,600	\$ 15,967,800	\$ 17,116,600	\$ 15,708,800	\$ 13,498,500	\$ 79,782,300

CITY OF HARRISONBURG
5 Year Capital Improvement Request by Fund
FY 2026 through FY 2030

FUND	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	FY 2029-2030	TOTAL
General Fund	\$ 29,665,000	\$ 17,858,000	\$ 18,387,170	\$ 14,714,000	\$ 9,579,500	\$ 90,203,670
Schools Fund	\$ 7,626,314	\$ 6,932,000	\$ 2,399,000	\$ 1,565,000	\$ 700,000	\$ 19,222,314
Water Fund	\$ 13,865,119	\$ 6,365,119	\$ 6,263,337	\$ 6,025,119	\$ 6,025,119	\$ 38,543,813
Sewer Fund	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,159,072	\$ 2,259,072	\$ 10,895,360
School Transportation Fund	\$ 1,400,000	\$ 4,650,000	\$ 800,000	\$ 800,000	\$ 800,000	\$ 8,450,000
Public Transportation Fund	\$ 7,750,000	\$ 400,000	\$ 3,700,000	\$ 5,600,000	\$ 400,000	\$ 17,850,000
Sanitation Fund	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 135,000	\$ 675,000
Stormwater Fund	\$ 2,991,340	\$ 1,870,000	\$ 370,000	\$ 20,000	\$ 20,000	\$ 5,271,340
Subtotal	\$ 65,591,845	\$ 40,369,191	\$ 34,213,579	\$ 31,018,191	\$ 19,918,691	\$ 191,111,497
Total Available from Other Sources (Includes anticipated bond funds not included in available funds)	\$ (28,460,950)	\$ (6,572,750)	\$ (11,640,170)	\$ (6,791,000)	\$ (620,000)	\$ (54,084,870)
TOTAL NEEDED BY ALL FUNDS	\$ 37,130,895	\$ 33,796,441	\$ 22,573,409	\$ 24,227,191	\$ 19,298,691	\$ 137,026,627
TOTAL AVAILABLE FROM ALL FUNDS	\$ 17,490,600	\$ 15,967,800	\$ 17,116,600	\$ 15,708,800	\$ 13,498,500	\$ 79,782,300



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Network Replacement

Project Code: IT-NSP05

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 122011

Status: Active

Completion Date (FYE): 2026

Description:

Replace core network switches.

Explanation:

The current switches went end of sale 4/30/2022. HPE will no longer support them after 04/30/2026. These switches run the entire network and redundancy for the enterprise.

Alternative:

Do not replace them until they break. This will cause loss of productivity for an extended period.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$200,000						\$200,000
Other Expenses								\$0
Total	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$200,000						\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating	\$11,000		\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$161,000
Capital								\$0
Offsets								\$0
Total	\$11,000	\$0	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$161,000



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: New Phone System

Project Code: IT-NSP07

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 122011

Status: Active

Completion Date (FYE): 2027

Description:

Our reseller has informed us that our phone system will stop allowing modifications on 12/31/2024, new user licenses on 12/31/2025, and stop development and bug fixes on 12/31/2027.

Justifications:

x-Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

The loss of development and program support could lead us with a vulnerable or nonworking phone system. The plan is to perform an evaluation and needs assessment on the current phone system, and then create and RFP to procure and install a phone system before the 12/31/2027 deadline.

Alternative:

Continue to use the phone system until it fails.

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses			\$300,000					\$300,000
Total	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$300,000					\$300,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$300,000	\$0	\$0	\$0	\$0	\$300,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating				\$45,000	\$45,000	\$45,000	\$45,000	\$180,000
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$45,000	\$180,000



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Storage System Replacement

Project Code: IT-NSP02

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 122011

Status: Active

Completion Date (FYE): Ongoing

Description:

Replace the current storage device with another enterprise storage device. Move the current device to DR/BC (Disaster Recovery Business Continuity) status. Decommission the DR/BC storage device.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Most storage systems have a useful support life of 6-7 years. With this in mind and to spread the cost over several years, the department has implemented a 3 year replacement cycle for storage equipment. This means that the current unit will be within 3 years of the latest technology, and the backup unit will still be in support during its useful lifespan. This also allows for adjustments in capacity requirements.

Goals and Objectives

Alternative:

Purchase servers at end of life or when near capacity. Buying in this manner would cause emergency purchases, and increase the risk of data loss due to hardware failure. Alternative 2 would be to move to a hyperconverged infrastructure and upgrade half the units every three years.

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$130,000			\$130,000		\$260,000
Other Expenses								\$0
Total	\$0	\$0	\$130,000	\$0	\$0	\$130,000	\$0	\$260,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$130,000			\$130,000		\$260,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$130,000	\$0	\$0	\$130,000	\$0	\$260,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Document Management System

Project Code: IT-SP008

Project Priority: Priority 3

Project Type: ADDITION

Start Date (FYE): 2029

Department: 122011

Status: Active

Completion Date (FYE): 2029

Description:

Create an enterprise-wide document management system. This system will reduce the abundance of paper-based systems, increase efficiency of staff, increase document security, improve compliance with state and federal regulations.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Explanation:

The City has acknowledged the need for a document management system. Several departments have started filing documents on network resources in anticipation of such a system, but many still have file folders full of paper documents that require manual intervention and little security. The new system will address the physical storage, manual retrieval process and security requirements for documents in the enterprise.

Goals and Objectives

Alternative:

Continue to utilize manual processes in an inefficient manner. Research other methods of securing sensitive documents in the enterprise.

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O 14.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses					\$500,000			\$500,000
Total	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$500,000			\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating					\$75,000	\$75,000	\$75,000	\$225,000
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$75,000	\$225,000



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Server Replacement

Project Code: IT-NSP04

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): Ongoing

Department: 122011

Status: Active

Completion Date (FYE): Ongoing

Description:

Replace half of the active VMware Servers with new machines every three years.

Explanation:

A PC Server life cycle lasts 5-7 years. With this in mind, the department has adopted a policy to replace half the server hardware every 3 years to ensure we have machines that can keep up with the latest technology.

Alternative:

Replace all servers every 5-6 years when they go end of life. This could lead to data loss due to hardware failure, and an inability to run the latest software due to hardware limitations. Moved to a hyper converged server array and upgrade a datacenter every 3 years.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment				\$60,000			\$60,000	\$120,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$60,000	\$0	\$0	\$60,000	\$120,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$60,000			\$60,000	\$120,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$60,000	\$0	\$0	\$60,000	\$120,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Citizen Inquiry Application

Project Code: IT-SP012

Project Priority: Priority 3

Project Type: ADDITION & RENOVATION

Start Date (FYE): 2028

Department: 122011

Status: Active

Completion Date (FYE): 2028

Description:

Create an enterprise wide system for tracking Citizen inquiries and requests.

Explanation:

Currently, requests are channeled to the proper department, but requests requiring multiple departments must be managed manually. There is also no oversight or tracking, so if management at departmental or City level wishes to get an update on an issue, it could possibly take considerable time and resources to find the answer.

Alternative:

Continue to manually track citizen inquiries separately in each department.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Goals and Objectives

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G 3
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O 5.1
O 5.3
O 18.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment				\$250,000				\$250,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$250,000				\$250,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Police Firearms Range Noise Reduction

Project Code: PD2024-1

Project Priority: Priority 3

Project Type: REPLACEMENT

Start Date (FYE): Beyond

Department: 310131

Status: Active

Completion Date (FYE): Beyond

Description:

Effectively manage noise pollution levels by providing a layer of noise absorption materials/structures around the properties of the existing police pistol deck and rifle deck.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Current sound mitigation technology has been proven to reduce firearm-related noise levels. The decibel levels that a firearm makes can have a negative effect on the surrounding community. We specifically started looking for a noise suppression solution with the building of the new Rocktown High school and the proximity to the HPD firing range. There are several sound reduction techniques used to deflect and dampen sound waves and are very effective when used in conjunction with each other. The most effective sound reducing strategies utilize high berms, covered shooting positions with sound damping materials, side berms, overhead baffles, and barriers behind the firing line.

Goals and Objectives

O 15.1

Alternative:

Workable alternative to this solution would be to procure an existing property and structure for an indoor range at an alternative site, again realizing the cost of sound proofing that structure.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction							\$800,000	\$800,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$800,000	\$800,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$800,000	\$800,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Fire Station 4 Replacement

Project Code: HFD1

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 320132

Status: Active

Completion Date (FYE): 2028

Description:

Replacement of Fire Station 4, located on East Rock Street. The current fire station is approaching 50 years of age (2025). The station has significant structural issues which would require asbestos abatement, helical piers to stabilize ground below the existing station, addition of an ADA required elevator (if station remains a two-story station) and addition of a sprinkler system. The cost to value ratio of renovation vs. replacement suggests that the fiscally responsible action would be to replace the existing station with a modern fire station.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

In FY19-20, \$2,000,000 was assigned to the HFD budget for a renovation of Station 4. To date, \$150,000.00 was expended for Architectural design by ZHA Architects who (in 2020) estimated a renovation cost of \$4,000,000.00. With \$1,850,000.00 remaining in current budget, the FD and Facilities Planner recommend funding the replacement of the fire station at a total cost of \$6,500,000.00 in FY26 on the existing site. This recommendation is based on the most effective and efficient use of funds from a cost/benefit model. The Department will seek to include sustainable energy features in the new building to include rooftop solar panels to support power in the facility. The Department is requesting that the project funding be made available July 1, 2025.

Goals and Objectives

G 15
O 15.2

The design will evaluate appropriate sustainability and energy efficiency measures suitable for Fire Stations to meet the High Performance Buildings Act.

Alternative:

Retain \$1,850,000.00 to accomplish partial renovation of existing station within the confines of available funding. This would not alleviate current challenges, accelerating the need for additional funding in the future to replace the existing station.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$150,000							\$150,000
Land								\$0
Construction		\$3,250,000	\$3,250,000					\$6,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$150,000	\$3,250,000	\$3,250,000	\$0	\$0	\$0	\$0	\$6,650,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$1,400,000	\$3,250,000					\$4,650,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund	\$150,000	\$1,850,000						\$2,000,000
Other Revenue								\$0
Total	\$150,000	\$3,250,000	\$3,250,000	\$0	\$0	\$0	\$0	\$6,650,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating			\$10,000	\$10,000	\$11,000	\$11,000	\$12,000	\$54,000
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$10,000	\$10,000	\$11,000	\$11,000	\$12,000	\$54,000



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Apparatus Replacement Program

Project Code: HFD2

Project Priority: Priority 2

Department: 320132

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): 2026

Completion Date (FYE): Ongoing

Description:

Comprehensive Apparatus Replacement Plan (2023-2038) for all major apparatus (e.g.: Engines, Ladder Trucks, Heavy Technical Rescue Vehicles) in the fleet. This plan calls for the ordering of a Ladder Truck in 2026, brush truck in 2027, and heavy technical rescue vehicle and hazardous materials vehicle in 2029. Importantly, the cost and lead time for delivery of apparatus is increasing at an alarming rate, prompting the recommendation to accelerate vehicle replacement. This will have a marginally positive impact on the Return on Investment (ROI) when older vehicles are sold for surplus. The current lead time for delivery of a new ladder truck is four (4) years.

Justifications:

- Mandated
- x-Remove hazards
- x-Maintains service
- x-Increase efficiency
- Increase revenues
- Improves service
- New service
- Convenience
- Other

Explanation:

The Fire Department has developed a comprehensive 15-year replacement plan for all major vehicles in the fleet. By creating a plan based on objective empirical data, the City can more effectively predict and plan for replacement of essential fire apparatus. All vehicles are tracked based on a combination of years of service, maintenance costs, out-of-service time, maintenance to value ratio and mileage.

Goals and Objectives

- G 15
- O 15.2

Alternative:

Maintain the status quo of replacing certain vehicles on a linear schedule, based on years of service factor.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$250,000		\$5,000,000	\$2,500,000		\$7,750,000
Other Expenses								\$0
Total	\$0	\$0	\$250,000	\$0	\$5,000,000	\$2,500,000	\$0	\$7,750,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$250,000		\$5,000,000	\$2,500,000		\$7,750,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$250,000	\$0	\$5,000,000	\$2,500,000	\$0	\$7,750,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Protective Equipment Replacement

Project Code: HFD3

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2026

Department: 320132

Status: Active

Completion Date (FYE): Ongoing

Description:

Replacement of Firefighter Protective Equipment.

Explanation:

The purpose of this project is to ensure a regularly recurring replacement of structural firefighting personal protective equipment in accordance with national standards which recommends replacement of a set of PPE (based on normal wear and tear) every ten years.

Alternative:

Continue to use gear past recommended life span.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 15
O 15.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$188,500	\$276,000	\$304,000	\$334,000	\$367,000	\$404,000	\$1,873,500
Other Expenses								\$0
Total	\$0	\$188,500	\$276,000	\$304,000	\$334,000	\$367,000	\$404,000	\$1,873,500

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$188,500	\$276,000	\$304,000	\$334,000	\$367,000	\$404,000	\$1,873,500
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$188,500	\$276,000	\$304,000	\$334,000	\$367,000	\$404,000	\$1,873,500

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Fire Station 2 Replacement/Relocation

Project Code: HFD4

Project Priority: Priority 3

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 320132

Status: Active

Completion Date (FYE): 2032

Description:

This project would replace existing Fire Station #2 (built in 1984) and re-locate it to a more strategically appropriate position in the city. A new fire station would be able to meet the current and future needs of an important part of the city, improve response times in some segments of the district, while preserving the current response times to critical industry located on the south side of the community.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Fire Station #2 was built in 1984 on donated land. The current station is 40 years old, is undersized and outdated for current staffing, and is not in a preferable location based on data (for current and future demands for service). 70% of all calls require the apparatus to turn right out of the station and travel to South Main street. This creates a 2-3 minute arrival delay, adversely affecting the outcome of calls for service. The goal is to acquire land as soon as practical, followed by construction when possible.

Goals and Objectives

G 15
O 15.2

Alternative:

Maintain the current fire station at its current location.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land				\$1,000,000				\$1,000,000
Construction							\$8,000,000	\$8,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$8,000,000	\$9,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds				\$1,000,000			\$8,000,000	\$9,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$8,000,000	\$9,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Mobile Command Post

Project Code: HFD5/EM1

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 350532

Status: Active

Completion Date (FYE): 2031

Description:

This project requests the replacement of the City Mobile Command Post used by numerous city departments during natural and human-caused disasters as well as large-scale planned events.

Explanation:

The Office of Emergency Management, located within the Fire Department, is responsible for supporting continuity of operations during natural and human-caused disasters impacting the city. The current mobile command post lacks the technology infrastructure and workspace to support long-term operations and is poorly designed for events lasting longer than 2-3 hours. The vehicle is intended to support all aspects of city government, supporting unified command with representatives from numerous cooperating and coordinating agencies working together in one location to mitigate the impacts of catastrophic events. The vehicle is designed to ensure uninterrupted communications when traditional systems fail during disasters. The vehicle is also used during events to which the regional Hazardous Materials Mitigation Team and Urban Search and Rescue Team are deployed. Both teams are based in the Fire Department.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
x-Other

Goals and Objectives

G 15
O 15.2

Alternative:

Continue using the existing Mobile Command Post, which does not provide the most useful technological capabilities nor provide the needed workspace for long-term operations.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$2,500,000					\$2,500,000
Other Expenses								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$2,500,000					\$2,500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Construct New ECC

Project Code: HRECC02

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2035

Department: 321132

Status: Active

Completion Date (FYE): 2035

Description:

Plan, construct, and equip a new Emergency Communications Center Building.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

The current facility was renovated in 2005 with a 10-15 year operational period. Operational, technical, and administrative areas are at maximum capacity with no growth space possible. Moving this forward to 2028 so that we can do some research and update the plan.

The design will evaluate appropriate sustainability and energy efficiency measures suitable for data centers and/or 24/7 emergency operations centers.

Goals and Objectives

Alternative:

None.

G 15
O 15.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$200,000	\$200,000
Land							\$1,000,000	\$1,000,000
Construction							\$6,500,000	\$6,500,000
Equipment							\$2,300,000	\$2,300,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$10,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$350,000	\$350,000
Enterprise Revenue								\$0
Bond Proceeds							\$4,500,000	\$4,500,000
Grants							\$150,000	\$150,000
Capital Project Fund								\$0
Other Revenue							\$5,000,000	\$5,000,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000,000	\$10,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Cisco Switch Hardware Refresh Program

Project Code: HRECC10

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2026

Description:

Replace aging Cisco switches on various parts of the network.

Explanation:

Following the 2024 evaluation of the network needs & future proofing -
CISCO CATALYST 9500 - NETWORK ESSENTIALS - SWITCH - 48 PORTS (MFG #: C9500-48Y4C-E) WAS
SELECTED. FOR 9 CISCO CATALYST 9500 DEVICES.

Alternative:

Could be replaced with a less expensive model however, ECC suffered a network intrusion
event in the fall of 2020 and it is important to continue to harden our various networks to
prevent, detect, and respond to any future attacks.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 15
O 15.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$230,000						\$230,000
Other Expenses		\$11,500						\$11,500
Total	\$0	\$241,500	\$0	\$0	\$0	\$0	\$0	\$241,500

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$120,750						\$120,750
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue		\$120,750						\$120,750
Total	\$0	\$241,500	\$0	\$0	\$0	\$0	\$0	\$241,500

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: UPS Replacement

Project Code: HRECC13

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2026

Description:

Update the 2004 Uninterruptible Power Supply (UPS).

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Based on recent research, the total estimated cost has increased from the projected \$400,000 to \$550,000. This includes the ups system, batteries, installation, and projected price increases. This setup will provide up to 6 hours of backup power, ensuring continuous operation for the PSAP. Routine maintenance, battery replacements, and cooling infrastructure should be factored into long-term planning.

Alternative:

None. Failure to update this aging system runs the risk of causing major damage to the numerous computers/servers/phones/etc in a power failure. Due to the age of the system, confidence in the system to maintain or extend the life of the batteries is very low. New batteries were purchased at the end of 2022 but their shortened life span (due to the age of the unit) puts them end of life in 2027

Goals and Objectives

G 15
O 15.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$550,000					\$550,000
Other Expenses			\$27,500					\$27,500
Total	\$0	\$0	\$577,500	\$0	\$0	\$0	\$0	\$577,500

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$288,750					\$288,750
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue			\$288,750					\$288,750
Total	\$0	\$0	\$577,500	\$0	\$0	\$0	\$0	\$577,500

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Tyler CAD Cloud

Project Code: ECC26P01

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2026

Description:

Replaces projects HRECC12 & half of HRECC14. Migrate from on-premise CAD system to Tyler Cloud environment (removing the need to own maintain & replace nearly 20 servers and backup solutions). Improves redundancy and provides nearly constant uptime.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Higher availability, more secure, and more cost-effective solution is the transition of the Tyler Systems to the AWS GOVCLOUD environment. This will streamline and simplify budgetary and planning processes, reduce hardware and licensing costs, improve network security and redundancy, and ultimately result in net savings. This migration will enable a reduced overall annualized cost and more stable long-term budgeting. The updated project is estimated to have a one-time cost of less than \$175,000, with additional details to be provided in a more specific project that addresses the transition to Tyler AWS GOVCLOUD / SAAS.

Goals and Objectives

G 15
O 15.2

Alternative:

Alternative: maintaining the current on-premise systems would continue to incur high hardware maintenance costs and lead to less flexibility in scaling to future demands. Failure to migrate to a more cost-effective solution would also limit improvements in network security and redundancy.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$130,000						\$130,000
Other Expenses		\$6,500						\$6,500
Total	\$0	\$136,500	\$0	\$0	\$0	\$0	\$0	\$136,500

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$68,250						\$68,250
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue		\$68,250						\$68,250
Total	\$0	\$136,500	\$0	\$0	\$0	\$0	\$0	\$136,500

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Primary Site Backup Radio Replacement

Project Code: ECC26P03

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2026

Description:

Replace XL-100 (20) back-up radios at the Primary ECC with XL-200m (15) radios. Decommission the XL-100's and re-deploy to the Back-Up ECC site.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

The current XL-100 single-band backup radios at the primary ECC site are nearing the end of their service life, cannot be integrated into the symphony console, and require specialized connectors and desk microphones, which add operational complexity. Replacing the 20 XL-100 radios with 15 XL-200m multiband radios with LTE. These radios will connect to the symphony console for hands-free operation, use standard ethernet connectivity, and provide multiband and LTE capability, improving connectivity and reducing the amount of required equipment.

Goals and Objectives

G 15
O 15.2

The XL-200m radios offer multiband communications across multiple frequency bands, clear audio with advanced noise cancellation, an intuitive user interface, and connectivity options including WI-FI, Bluetooth, GPS, and broadband hotspot capabilities. They are certified on both AT&T and Verizon networks and are FirstNet ready, ensuring secure and reliable communication. The existing XL-100 radios will be reallocated to the backup center for continued use.

This upgrade improves operational efficiency, enhances interoperability, reduces equipment and maintenance costs, and provides greater flexibility for disaster recovery. It also ensures the removal of outdated equipment and maintains reliable service while streamlining operations. Key features of the XL-200m include multiband capability, advanced noise cancellation, hands-free integration with the symphony console, and multiple connection options, making it a critical upgrade for ensuring efficient and reliable communications in the ECC.

Alternative:

Continuing to use the current XL-100 single band radios would result in operational complexity and increased maintenance costs as they near end of life. Failure to upgrade will also limit connectivity options and hinder integration with the symphony console, reducing operational efficiency.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$112,000						\$112,000
Other Expenses								\$0
Total	\$0	\$112,000	\$0	\$0	\$0	\$0	\$0	\$112,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$56,000						\$56,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue		\$56,000						\$56,000
Total	\$0	\$112,000	\$0	\$0	\$0	\$0	\$0	\$112,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating				17				\$0
Capital								\$0



Offsets									\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Radio Tower Modifications

Project Code: ECC26P06

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2027

Description:

Related to HRECC03 Replace Microwave Radio System. Four (4) of the eleven (11) towers have failed the structural analysis and must be modified to the current revision before being allowed to install the new microwave equipment.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Create the modification design in 2026 to plan how the 4 towers would be modified to meet current structural requirements to allow for microwave installation. Physically modify the 4 towers bringing them up to current revision specifications in 2027.

Alternative:

We can attempt to identify a different location on these towers for the new microwave however, this could change the location of the microwave on a corresponding tower and cause that tower to need modifications. We could not upgrade the microwaves however the equipment was already purchased as part of the HRECC03 replacement project.

Goals and Objectives

G 15
O 15.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$187,520						\$187,520
Land								\$0
Construction			\$1,500,000					\$1,500,000
Equipment								\$0
Other Expenses		\$12,480						\$12,480
Total	\$0	\$200,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,700,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$100,000	\$750,000					\$850,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue		\$100,000	\$750,000					\$850,000
Total	\$0	\$200,000	\$1,500,000	\$0	\$0	\$0	\$0	\$1,700,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Feedstone Radio Tower Power

Project Code: ECC26P07

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 321132

Status: Active

Completion Date (FYE): 2027

Description:

Feedstone radio tower is solar and generator powered. The batteries and the solar panels have reached end of life. The site requires additional power capacity to run the needed upgraded radio equipment. Recommendation is to upgrade the power in 2028 and the radio components in 2029

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Replace the end of life hydrogen batteries that are currently beyond end of life. The batteries have reduced power storage requiring the generator to run more often, the batteries are also leaking hydrogen causing alarms and requiring responding personnel to air the structure out before being able to enter for routine or emergency maintenance. The amount of power capacity must be increased to support the upgraded radio network system components that need to be installed. This site was not upgraded with the others as it could not handle the power load. The components at the site are beyond end of life and will shortly not be supported by L3.

Goals and Objectives

G 15

Alternative:

We can continue to run the site as is until L3 ceases to support the equipment on site, exact date is not known. However, the site is drawing more generator power and the batteries continue to lose storage power and leak hydrogen into the space.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$108,000	\$43,000					\$151,000
Land								\$0
Construction		\$109,000	\$43,000					\$152,000
Equipment		\$202,000	\$245,000					\$447,000
Other Expenses		\$181,000	\$119,000					\$300,000
Total	\$0	\$600,000	\$450,000	\$0	\$0	\$0	\$0	\$1,050,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$300,000	\$225,000					\$525,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue		\$300,000	\$225,000					\$525,000
Total	\$0	\$600,000	\$450,000	\$0	\$0	\$0	\$0	\$1,050,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Public Safety Building Flooring Replacement

Project Code: FMPSB01

Project Priority: Priority 3

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 9101

Status: Active

Completion Date (FYE): 2027

Description:

The current flooring (60,000 sf) within the Public Safety Building (PSB) includes flooring from 1983 to a mismatched flooring system that has been renovated and updated over the years. This project would determine a suitable building or floor wide flooring system that would be installed on a floor by floor basis. The cost is separated into 2 different budget years, with HPD in 2026, and ECC and HFD in 2027.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

With the 24 hour, 365 day operations located within the PSB, the current flooring system is showing signs of age and deterioration. The previous strategy has been to have each department maintain their flooring, which has resulted in a mismatch array of flooring with various levels of durability. Due to this it has become apparent that a better managed system is needed to provide a work space suitable for the style of operations that occur in the PSB.

Goals and Objectives

G 14
O 14.5
G 15
O 15.2

Alternative:

Do not complete project.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$240,000	\$120,000					\$360,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$240,000	\$120,000	\$0	\$0	\$0	\$0	\$360,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$240,000	\$90,000					\$330,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue			\$30,000					\$30,000
Total	\$0	\$240,000	\$120,000	\$0	\$0	\$0	\$0	\$360,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Courts Building Project

Project Code: GP012428

Project Priority: Priority 2

Department: 9101

Project Type: RENOVATION

Status: Active

Start Date (FYE): 2025

Completion Date (FYE): 2029

Description:

To make improvements to provide adequate facilities for employees at the Harrisonburg-Rockingham General District Court.

Explanation:

Anticipated growth in Rockingham County and the City of Harrisonburg over the next five to ten years will exceed the space needs of current facilities. Current court facilities will not adequately accommodate anticipated growth over the next five to 10 years.

The amount of money requested is the City's share of the expenses.

Alternative:

Maintain existing facilities.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land	\$1,400,000							\$1,400,000
Construction				\$1,250,000	\$1,250,000			\$2,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$1,400,000	\$0	\$0	\$1,250,000	\$1,250,000	\$0	\$0	\$3,900,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$1,400,000			\$1,250,000	\$1,250,000			\$3,900,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,400,000	\$0	\$0	\$1,250,000	\$1,250,000	\$0	\$0	\$3,900,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: HVAC Upgrades District Courts and Old Courthouse

Project Code: GP022428

Project Priority: Priority 2

Project Type: SYSTEM UPGRADE

Start Date (FYE): 2024

Department: 9101

Status: Active

Completion Date (FYE): 2026

Description:

To upgrade the HVAC systems within the Districts Courts and Old Courthouse buildings.

Explanation:

The HVAC systems within the Districts Courts and Old Courthouse buildings are in need of upgrades.

The amount of money requested is the City's share of the expenses.

Alternative:

Maintain existing facilities.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment	\$450,000	\$250,000						\$700,000
Other Expenses								\$0
Total	\$450,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$700,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$250,000						\$250,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund	\$450,000							\$450,000
Other Revenue								\$0
Total	\$450,000	\$250,000	\$0	\$0	\$0	\$0	\$0	\$700,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Renovation of Municipal Building

Project Code: MGR3

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2024

Department: 9101

Status: Active

Completion Date (FYE): 2027

Description:

Renovation of building currently at 345 South Main Street. The renovations will be designed to meet the Virginia High Performance Building Act. Solar panels or other renewable energy technology will be evaluated per the High Performance Building Standards.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
x-Other

Explanation:

This will provide renovations to the building for code compliance, energy efficiency, and additional work space for City office expansion.

Alternative:

Maintain the building in its existing condition.

Goals and Objectives

G 10
O 10.3
G 14
O 18.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$75,000							\$75,000
Land								\$0
Construction	\$570,000	\$11,500,000	\$600,000					\$12,670,000
Equipment								\$0
Other Expenses								\$0
Total	\$645,000	\$11,500,000	\$600,000	\$0	\$0	\$0	\$0	\$12,745,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$645,000	\$3,000,000	\$600,000					\$4,245,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund		\$8,500,000						\$8,500,000
Other Revenue								\$0
Total	\$645,000	\$11,500,000	\$600,000	\$0	\$0	\$0	\$0	\$12,745,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating		\$101,400					\$103,400	\$204,800
Capital								\$0
Offsets								\$0
Total	\$0	\$101,400	\$0	\$0	\$0	\$0	\$103,400	\$204,800



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Harrison House Renovations

Project Code: MGR4

Project Priority: Priority 3

Project Type: RENOVATION

Start Date (FYE): 2015

Department: 9101

Status: Active

Completion Date (FYE): 2027

Description:

Remove a portion of the Hall House and construct a Terrace Area to highlight the Harrison House. Utilize VA250 grant funds to perform a historical restoration on the Harrison House.

Explanation:

Project includes research, archeological excavation, documentation and restoration of building, gardens, etc. to try to restore property as much as possible to "original" conditions. The Terrace Area will provide a desired connection to allow for visitors to see and use the space.

Alternative:

Loss of significant historical property.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
x-Other

Goals and Objectives

G 10
O 10.3
O 18.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land	\$565,000							\$565,000
Construction			\$1,000,000					\$1,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$565,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,565,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$565,000		\$330,000					\$895,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund			\$170,000					\$170,000
Other Revenue			\$500,000					\$500,000
Total	\$565,000	\$0	\$1,000,000	\$0	\$0	\$0	\$0	\$1,565,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating				\$12,900	\$13,200		\$13,500	\$39,600
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$12,900	\$13,200	\$0	\$13,500	\$39,600



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Social Services Complex

Project Code: GP012630

Project Priority: Priority 2

Department: 9101

Project Type: CONSTRUCTION

Status: Active

Start Date (FYE): 2029

Completion Date (FYE): 2030

Description:

The Department of Social Services, currently located at 110 North Mason Street, must find additional space for their operations. At this time, it is unknown as to the exact location of where the additional space would be accommodated.

Explanation:

A space needs assessment by Mosely Architects has determined that the Department of Social Services will need to expand their space by year 2030.

Alternative:

Maintain existing facilities.

- Justifications:**
- Mandated
 - Remove hazards
 - Maintains service
 - Increase efficiency
 - Increase revenues
 - x-Improves service
 - New service
 - Convenience
 - Other

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$125,000	\$1,000,000		\$1,125,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$125,000	\$1,000,000	\$0	\$1,125,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$125,000	\$1,000,000		\$1,125,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$125,000	\$1,000,000	\$0	\$1,125,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Country Club Road (2) bridges (43372)

Project Code: PWSTBG03

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): FY26

Department: 410241

Status: Active

Completion Date (FYE): Beyond

Description:

Replace (2) two bridges over Sieberts Creek.

Structure #6585 is located at the Chaney Concrete entrance off of Country Club Road. This structure has a rating of 5 out of 10, and eligible for VDOT's State of Good Repair (SGR) funding. An SGR grant will be applied for in FY25 with possible funding in FY26-FY30. The reconstructed structure will add a pedestrian/bicycle facility, which will need to be funded with local funds, as SGR funds will only replace the structure in-kind. Meaning that if a pedestrian/bicycle facility is not present at the time of reconstruction, then SGR funds cannot be used to add those features.

Structure #6586 is located near Spotswood Trailer Park on Country Club Road and will be improved to address future structural conditions and planned roadway typical sections.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Improve the condition rating of the structure, and improve drainage concerns in the immediate area.

G 13
O 13.1

Goals and Objectives

Alternative:

None

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$500,000					\$600,000	\$1,100,000
Land			\$100,000				\$200,000	\$300,000
Construction				\$2,000,000			\$2,500,000	\$4,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$500,000	\$100,000	\$2,000,000	\$0	\$0	\$3,300,000	\$5,900,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$50,000	\$25,000	\$500,000			\$700,000	\$1,275,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$450,000	\$75,000	\$1,500,000			\$2,600,000	\$4,625,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$500,000	\$100,000	\$2,000,000	\$0	\$0	\$3,300,000	\$5,900,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Water Street Bridge

Project Code: PWSTBG09

Project Priority: Priority 2

Department: 410241

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): Beyond

Completion Date (FYE): Beyond

Description:

Rebuild Water Street bridge over Norfolk Southern Railroad. Bridge owned by Norfolk Southern Railroad, however Public Works is exploring various funding options with VDOT for this bridge replacement.

Explanation:

Recommended by annual bridge inspection program. Funds by Railroad or potential VDOT grants. Bridge needed to provide emergency route east/west downtown with trains blocking grade crossings.

Alternative:

Reduce load rating on the structure and/or remove vehicle traffic from the structure.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$750,000	\$750,000
Land							\$1,000,000	\$1,000,000
Construction							\$3,000,000	\$3,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,750,000	\$4,750,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue							\$4,750,000	\$4,750,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,750,000	\$4,750,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Bridge Preventive Maintenance Program (43372)

Project Code: PWSTBM

Project Priority: Priority 1

Project Type: RENOVATION

Start Date (FYE): 2011

Department: 410241

Status: Active

Completion Date (FYE): ongoing

Description:

Preventive maintenance of bridge structures. Bridges are identified on a yearly basis following the Annual Bridge Inspections.

Justifications:

x-Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Placing sealant on deck surface, repairing and sealing cracked concrete, painting as needed, repairing settled approach pavement and adjacent sidewalk repair. Preventive maintenance will extend bridge life approximately 25 years.

Alternative:

Delay preventive maintenance, which may result in more expensive repairs.

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$70,000	\$80,000	\$80,000	\$80,000	\$80,000		\$390,000
Land								\$0
Construction		\$100,000	\$110,000	\$110,000	\$110,000	\$110,000		\$540,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$170,000	\$190,000	\$190,000	\$190,000	\$190,000	\$0	\$930,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$170,000	\$190,000	\$190,000	\$190,000	\$190,000		\$930,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$170,000	\$190,000	\$190,000	\$190,000	\$190,000	\$0	\$930,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Annual Curb & Gutter and Sidewalk Replacement

Project Code: PWSTCGSW

Project Priority: Priority 2

Department: 410241

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): Ongoing

Completion Date (FYE): Ongoing

Description:

Replacement of curb & gutter and sidewalk segments throughout the City as determined by Public Works annual inspection process.

Explanation:

Segments of curb & gutter and sidewalk are evaluated on an annual basis by Public Works staff to determine if replacement is needed. Condition rating is based on both safety and structural condition of the curb & gutter and sidewalk segments.

Alternative:

None.

Justifications:

- Mandated
- x-Remove hazards
- x-Maintains service
- Increase efficiency
- Increase revenues
- x-Improves service
- New service
- Convenience
- Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$255,000	\$255,000	\$255,000	\$275,000	\$275,000		\$1,315,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$255,000	\$255,000	\$255,000	\$275,000	\$275,000	\$0	\$1,315,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$255,000	\$255,000	\$255,000	\$275,000	\$275,000		\$1,315,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$255,000	\$255,000	\$255,000	\$275,000	\$275,000	\$0	\$1,315,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Annual Street Paving Program (43374, 43376)

Project Code: PWSTPA1

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): Ongoing

Department: 410241

Status: Active

Completion Date (FYE): Ongoing

Description:

Repaving of existing streets--139.4 centerline miles of street currently in inventory.

Explanation:

Resurfacing to provide renewal to street surface, expected life of surface 15 years. Streets are scheduled in accordance with annual street pavement management program. Location, traffic volume, pavement conditions, and use determine priority.

Alternative:

Use other types of surface seals, average life of plant mix overlay is 15 years. Seal coats usually last seven years maximum, however, they are less expensive.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
x-Convenience
Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$2,200,000	\$2,200,000	\$2,200,000	\$2,300,000	\$2,300,000		\$11,200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$2,200,000	\$2,200,000	\$2,200,000	\$2,300,000	\$2,300,000	\$0	\$11,200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$2,200,000	\$2,200,000	\$2,200,000	\$2,300,000	\$2,300,000		\$11,200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$2,200,000	\$2,200,000	\$2,200,000	\$2,300,000	\$2,300,000	\$0	\$11,200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Chicago Avenue and Gay Street Signal Upgrade

Project Code: PWTELU04

Project Priority: Priority 3

Project Type: REPLACEMENT

Start Date (FYE): Beyond

Department: 410741

Status: Active

Completion Date (FYE): Beyond

Description:

Chicago Avenue and Gay Street signal upgrades. This project would replace this span wire intersection with an upright and mast arm intersection with pedestrian facilities.

Explanation:

This is a span wire intersection that would benefit from an upgrade to upright and mast arm as well as the addition of pedestrian signals.

Alternative:

Keep and maintain existing infrastructure.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$100,000	\$100,000
Land							\$50,000	\$50,000
Construction							\$600,000	\$600,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue							\$750,000	\$750,000
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000	\$750,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Traffic Management Equipment Program

Project Code: PWTEM01

Project Priority: Priority 2

Project Type: SYSTEM UPGRADE

Start Date (FYE): 2016

Department: 410741

Status: Active

Completion Date (FYE): ongoing

Description:

Transportation Management & traffic signal maintenance equipment for:

- 1) Collecting traffic data
- 2) Monitoring travel conditions
- 3) Remote maintenance of traffic signal vehicle detection system
- 4) Establishing network connections to traffic signal systems
- 5) Testing traffic signal conflict monitors

Justifications:

x-Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

Specific equipment includes:

- 1) Pneumatic tube traffic counters
- 2) Permanent traffic data collection stations
- 3) Traffic cameras for incident management and assessment of traffic & roadway conditions
- 4) Viewcom cards for remote access, configuration, and troubleshooting of vehicle detection systems
- 5) Networking equipment to establish communication to unconnected signalized intersections for remote programming and signal coordination
- 6) Conflict monitor test equipment used to certify proper operation of the devices that monitor for hardware faults at traffic signals. Testing of these devices is mandatory and a liability if not performed annually.

Traffic data is used for the development of signal timing updates, collection of corridor performance statistics, traffic signal warrant studies, street improvement planning, traffic calming studies, and other tasks. Remote access and configuration of the vehicle detection system saves signal crew time and helps resolve detection issues faster using remote troubleshooting. This equipment also provides access to video feeds from the vehicle detection cameras, which are used for traffic management.

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

Expend additional staff hours and equipment resources to perform piecemeal traffic studies. Use overtime hours to have staff troubleshoot video detection problems on-site during off hours instead of recording it using remote access and reviewing during working hours.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$60,000	\$60,000	\$65,000	\$65,000	\$65,000		\$315,000
Other Expenses								\$0
Total	\$0	\$60,000	\$60,000	\$65,000	\$65,000	\$65,000	\$0	\$315,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$60,000	\$60,000	\$65,000	\$65,000	\$65,000		\$315,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$60,000	\$60,000	\$65,000	\$65,000	\$65,000	\$0	\$315,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0



Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Traffic Detection Cameras

Project Code: PWTEM02

Project Priority: Priority 2

Project Type: SYSTEM UPGRADE

Start Date (FYE): 2021

Department: 410741

Status: Active

Completion Date (FYE): Beyond

Description:

Upgrade of video detection system utilized on traffic signals throughout the City. The upgraded systems provide increased functionality, with improved detection capabilities, real-time traffic counts, and improved communication interfaces.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Specific equipment includes:

- 1) Permanent traffic data collection stations.
- 2) Traffic cameras for incident management and assessment of traffic & roadway conditions.
- 3) Remote access and configuration of the vehicle detection system saves signal crew time and helps resolve detection issues faster using remote troubleshooting. This equipment also provides access to video feeds from the vehicle detection cameras, which are used for traffic management.

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

Expand operations with additional staff hours and equipment resources to perform piecemeal traffic studies. Use overtime hours to have staff troubleshoot video detection problems on-site during off hours instead of recording it using remote access and reviewing during working hours.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Other Expenses								\$0
Total	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Enhanced Signage Equipment

Project Code: PWTEM05

Project Priority: Priority 3

Project Type: NEW

Start Date (FYE): 2022

Department: 410741

Status: Active

Completion Date (FYE): Beyond

Description:

To provide enhanced signage for various traffic related issues that may arise. Enhanced signage are signs that have unique features that provide additional driver awareness through lights or messages. Examples of enhanced signage would be Speed Radar signs, Rapid Flashing Pedestrian Beacons, LED Embedded advisory signs, and signs with additional flashing lights attached. Public Works has developed installation metrics for each of these signs, and those metrics would need to be met prior to the implementation of each type of sign.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Enhanced signage provides a means of better communication to drivers of a situation where their greater awareness is required. They do this by providing real-time feedback as with a speed radar sign, or with flashing lights to grab the driver's attention. This program would allow for Public Works to implement these signs throughout the City as needed and warranted based on established metrics.

Goals and Objectives

G 13
O 13.1

Alternative:

Continue standard street sign program.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000		\$250,000
Other Expenses								\$0
Total	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000		\$250,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Traffic Signal Timing Program

Project Code: PWTEM06

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2026

Department: 410741

Status: Active

Completion Date (FYE): Beyond

Description:

The Federal Highway Administration (FHWA) recommends that for arterial corridors the signal timing be reviewed and updated at a minimum once every 5 years. This is due to changes in traffic patterns, new and redeveloped properties, and improvements in technology. The City has 5 arterial corridors that would require updates every 5 years. Those corridors are East Market Street, Virginia/High Street, Port Republic Road, South Main Street, and Reservoir Street.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Signal timing and optimization can improve the throughput, reduce travel time, reduce congestion during peak hours, and provide a reduction in green house gas emissions. This project would split these 5 corridors into 3 separate projects, with East Market Street and Virginia Avenue/High Street being performed together, South Main Street and Port Republic Road being performed together and Reservoir Street being performed by itself.

Goals and Objectives

G 13
O 13.1

Alternative:

The corridor timings would become outdated and less efficient.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$150,000	\$150,000				\$75,000	\$375,000
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$75,000	\$375,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$150,000	\$150,000				\$75,000	\$375,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$150,000	\$150,000	\$0	\$0	\$0	\$75,000	\$375,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Traffic Signal Pole Anchor Bolts UT Inspection

Project Code: PWTEPBUT

Project Priority: Priority 1

Project Type: REPAIR

Start Date (FYE): 2022

Department: 410741

Status: Active

Completion Date (FYE): Beyond

Description:

Ultra Sound testing of traffic signal pole anchor bolts for all of the 88 intersections consisting of 340 traffic signal poles.

Justifications:

x-Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

VDOT/FHWA mandated inspection every four years to ensure that anchor bolts are not cracked or damaged. Inspections are needed to ensure safety of the public and liability. PW traffic engineering crews perform all remaining inspections of the traffic signal poles.

Alternative:

None.

Goals and Objectives

G 13

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses			\$75,000				\$75,000	\$150,000
Total	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000	\$150,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$75,000				\$75,000	\$150,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000	\$150,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: SUPPORT ADDITIONS PURCHASING /CENTRAL STORES

Project Code: PWCS1

Project Priority: Priority 3

Project Type: NEW

Start Date (FYE): Beyond

Department: 772141

Status: Active

Completion Date (FYE): Beyond

Description:

Expand existing building to provide weatherproof and safe storage for pipe and other materials. Central Stores continues to expand the scope of it's service to the various departments and finds itself needing more storage space for large items.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Expand existing building. Storage needed for larger (primarily PVC material) parts. Most large items are ordered for specific projects and stored until needed on project.

Alternative:

None.

Goals and Objectives

G 14
O 14.1
O 14.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$60,000	\$60,000
Land								\$0
Construction							\$340,000	\$340,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	\$400,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$400,000	\$400,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$400,000	\$400,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Downtown Streetscape Project

Project Code: PWSTP01

Project Priority: Priority 3

Project Type: REPLACEMENT

Start Date (FYE): 2015

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

This project is part of the Harrisonburg Downtown Streetscape Plan. Portions of sidewalks along Main Street and around Court Square will be replaced as maintenance allows. The replaced sidewalks will adhere to the streetscape plan.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
x-Increase revenues
x-Improves service
New service
x-Convenience
Other

Explanation:

Replace curb, gutter, sidewalks, and crosswalks.

Alternative:

Replace with a standard sidewalk.

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$200,000							\$200,000
Land								\$0
Construction	\$1,350,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$1,475,000
Equipment								\$0
Other Expenses								\$0
Total	\$1,550,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$1,675,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$470,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000		\$595,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants	\$1,080,000							\$1,080,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,550,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0	\$1,675,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Pleasant Valley Road

Project Code: PWSTP03

Project Priority: Priority 3

Project Type: REPLACEMENT

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Improve street from east of Early Road to City limits to better accommodate truck traffic to industrial areas and relocated Rockingham County Landfill entrance; the project will include a center turn lane, wider lanes, bicycle and pedestrian facilities, storm drain system and improved turning radii at intersections.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Improve drainage, replace pipe culverts, improve pavement, rebuild shoulders. Funding is planned to be 100% VDOT SmartScale for Planning, ROW and Construction. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

Alternative:

Continue to operate with a two-lane roadway.

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$750,000	\$750,000
Land							\$2,500,000	\$2,500,000
Construction							\$5,000,000	\$5,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$8,250,000	\$8,250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$750,000	\$750,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$7,500,000	\$7,500,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$8,250,000	\$8,250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: South Main Street and I-81 Exit 243 Interchange Improvements

Project Code: PWSTP05

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2023

Department: 9101

Status: Active

Completion Date (FYE): 2029

Description:

Improvements to South Main Street from Exit 243 interchange to Reedy Circle. Improvements are in conjunction with the planned Bluestone Development. Signalization of South Main Street and Reedy Circle to be funded by Bluestone Development. Improvements to the Exit 243 interchange to be cost-shared between the City and Bluestone Development. Exit 243 improvements included adding dual left turn lanes and right turn lane from SB South Main Street to the on ramp, and small on and off ramp lane changes. Smart Scale application.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Improve traffic flow and safety at the Exit 243 interchange and at Reedy Circle due to the planned Bluestone Development.

Goals and Objectives

Alternative:

None.

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$909,478							\$909,478
Land	\$169,600							\$169,600
Construction	\$5,840,285	\$2,700,000						\$8,540,285
Equipment								\$0
Other Expenses								\$0
Total	\$6,919,363	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$9,619,363

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$1,700,000						\$1,700,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants	\$6,919,363	\$1,000,000						\$7,919,363
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$6,919,363	\$2,700,000	\$0	\$0	\$0	\$0	\$0	\$9,619,363

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Chicago Avenue and Waterman Drive Improvements

Project Code: PWSTP06A

Project Priority: Priority 2

Department: 9101

Project Type: IMPROVEMENT

Status: Active

Start Date (FYE): 2024

Completion Date (FYE): Beyond

Description:

A corridor study is currently underway that will outline needed improvements along Chicago Avenue and Waterman Drive. Additionally, potential shared use path alignments will be identified that would improve connectivity between the neighborhoods surrounding Chicago Avenue and Waterman Drive and the Northend Greenway and/or Friendly City Trail.

Explanation:

Chicago Avenue and Waterman Drive are located in the Park View Area and serve many City residents as well as Eastern Mennonite University. These corridors are continually mentioned in both local and regional transportation studies as corridors that need improvement. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

The feasibility study would allow the City to be better prepared for IIJA funds as they become available in the coming years.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

Use existing insufficient facilities.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$750,000	\$750,000
Land							\$5,000,000	\$5,000,000
Construction							\$7,500,000	\$7,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$13,250,000	\$13,250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue							\$2,000,000	\$2,000,000
Bond Proceeds							\$11,250,000	\$11,250,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$13,250,000	\$13,250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Mt. Clinton Pike Widening

Project Code: PWSTP06B

Project Priority: Priority 3

Project Type: IMPROVEMENT

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Improve Mt. Clinton Pike as a two-lane facility with bicycle/pedestrian facilities, between Chicago Avenue and Lincolnshire Drive in Rockingham County. Requires retaining wall from Smith Street to west City Limits.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Street Improvements to provide safer travel and provide improved bicycle and pedestrian access in the Park View area. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Maintain existing lanes and infrastructure while maintaining the existing unsafe features.

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$500,000	\$500,000
Land							\$3,000,000	\$3,000,000
Construction							\$5,000,000	\$5,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$8,500,000	\$8,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$8,500,000	\$8,500,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$8,500,000	\$8,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:North Liberty Street

Project Code:PWSTP08

Project Priority:Priority 3

Department:9101

Project Type:ADDITION & REPLACEMENT

Status:Active

Start Date (FYE):Beyond

Completion Date (FYE):Beyond

Description:

Reconstruct and widen North Liberty Street from Edom Road to the North City Limits. Install storm drains, curb & gutter, bicycle lanes & sidewalks or shared use path.

Explanation:

Improvement to the roadway is to serve industrial and commercial development in the area. Several developments depend on truck transportation for their businesses along this street. Street improvements will support existing and future development. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City’s Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Maintain existing infrastructure.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$500,000	\$500,000
Land							\$1,000,000	\$1,000,000
Construction							\$3,500,000	\$3,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$5,000,000	\$5,000,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Carlton Street Improvement

Project Code: PWSTP09

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2029

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Improve Carlton Street between East Market Street and Reservoir Street to replace curb and gutter, sidewalks and entrances to meet ADA standards, and replace/construct storm drain facilities. The street width will be reduced to allow for existing utility poles to be located within the buffer space between the new curb and gutter and new sidewalk.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

To improve the transportation network in an area with high pedestrian volumes near an elementary school with inadequate facilities. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022. Funding would utilize VDOT maintenance funds.

Goals and Objectives

Alternative:

None.

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning					\$750,000			\$750,000
Land						\$600,000		\$600,000
Construction							\$3,000,000	\$3,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$750,000	\$600,000	\$3,000,000	\$4,350,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$375,000	\$300,000	\$1,500,000	\$2,175,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants					\$375,000	\$300,000	\$1,500,000	\$2,175,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$750,000	\$600,000	\$3,000,000	\$4,350,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Bluestone Trail

Project Code: PWSTP11

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2016

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Phase I: Complete

Phase II: Provide pedestrian/bike connection from Stone Spring Road to Rocktown High School. Smart Scale application.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Explanation:

Allows people living in university housing developments and multi-family developments in the southern end of the city to reach destinations by alternative means of transportation that is separated from motor vehicle traffic. Will provide safe and desirable bicycle and pedestrian access to Rocktown High School and other destinations in the southern area of the City. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.2

Alternative:

End the project/do not complete.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$200,000			\$1,600,000				\$1,800,000
Land							\$511,000	\$511,000
Construction	\$1,125,000						\$12,094,000	\$13,219,000
Equipment								\$0
Other Expenses								\$0
Total	\$1,325,000	\$0	\$0	\$1,600,000	\$0	\$0	\$12,605,000	\$15,530,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$675,000							\$675,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants	\$650,000			\$1,600,000			\$12,605,000	\$14,855,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,325,000	\$0	\$0	\$1,600,000	\$0	\$0	\$12,605,000	\$15,530,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Martin Luther King Jr Way Widening

Project Code: PWSTP20

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2016

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Martin Luther King Jr Way from 300' west of Ott Street intersection to 450' east of Ott Street, widen street to 5 lanes to create dedicated left turn lane at Ott Street intersection.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Project to provide improved capacity and turn lanes for JMU campus at the time of JMU campus expansion beyond the current footprint. Improves efficiency of bicycle & pedestrian safety. Project to be developed cooperatively with JMU.

Alternative:

Maintain existing infrastructure and lanes.

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$375,000						\$300,000	\$675,000
Land	\$125,000						\$125,000	\$250,000
Construction	\$2,800,000						\$3,000,000	\$5,800,000
Equipment								\$0
Other Expenses								\$0
Total	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$3,425,000	\$6,725,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$500,000							\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants	\$2,800,000						\$3,150,000	\$5,950,000
Capital Project Fund								\$0
Other Revenue							\$275,000	\$275,000
Total	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$3,425,000	\$6,725,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Neff Avenue Bicycle and Pedestrian Improvements

Project Code: PWSTP23

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2028

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Project #1 - Construct a 10' wide asphalt shared-use path from Port Republic Road to the mid-block crosswalk to the Arboretum along the southeast side of Neff Avenue. FY28 - Beyond

Project #2 - Reconfigure Neff Avenue between Turner Ashby Lane and Reservoir Street to allow for the installation of an improved mid-block crossing. FY26-FY28

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
x-Other

Explanation:

As the Neff Avenue corridor grows and with the potential development of higher-density housing, this improved bicycle and pedestrian facility will be needed. Current conditions at the mid-block crossing have changed to the point that improvements are needed to maintain a safe crossing.

Goals and Objectives

Alternative:

None.

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$50,000		\$600,000				\$650,000
Land					\$400,000			\$400,000
Construction			\$150,000				\$4,000,000	\$4,150,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$50,000	\$150,000	\$600,000	\$400,000	\$0	\$4,000,000	\$5,200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$50,000	\$150,000	\$600,000	\$400,000		\$4,000,000	\$5,200,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$50,000	\$150,000	\$600,000	\$400,000	\$0	\$4,000,000	\$5,200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Country Club Road

Project Code:PWSTP25

Project Priority:Priority 3

Department:9101

Project Type:IMPROVEMENT

Status:Active

Start Date (FYE):Beyond

Completion Date (FYE):Beyond

Description:

Phase I Country Club Road (Formerly MLK Way Extension) (Beyond)- From Blue Ridge Drive to the I-81 overpass. Roadway will be 2 lanes with center turn lane, sidewalk and shared use path.

Phase II Country Club Road (Beyond)- I-81 Bridges to East Market Street at Valley Mall. Widen roadway to 2-lanes with turn lanes at intersections of Keezletown Road. Install sidewalk and shared use path.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Project to improve traffic flow, provide improved left turn lanes, reduce delays, and improve transit operations. Improve drainage ditch parallel to the roadway. Project to be built in phases to coordinate with development and VDOT I-81 Bridge replacement schedule. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City’s Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.1
O 13.2
O 13.3

Alternative:

Allow increased traffic to deal with delays.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$1,607,552	\$1,607,552
Land							\$3,208,675	\$3,208,675
Construction							\$14,962,386	\$14,962,386
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$19,778,613	\$19,778,613

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$19,778,613	\$19,778,613
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$19,778,613	\$19,778,613

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Linda Lane Widening

Project Code: PWSTP28

Project Priority: Priority 2

Department: 9101

Project Type: IMPROVEMENT

Status: Active

Start Date (FYE): Beyond

Completion Date (FYE): Beyond

Description:

Construct four-lane facility, including turn lanes with medians, sidewalk, shared-use path with curb and gutter, from East Market Street to Country Club Road. Developer participation in construction from the Quarry development.

Explanation:

Provide adequate access to new planned developments. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City’s Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Use existing insufficient facilities.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$300,000	\$300,000
Land							\$500,000	\$500,000
Construction							\$2,000,000	\$2,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$2,800,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$2,800,000	\$2,800,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$2,800,000	\$2,800,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Smithland Road

Project Code: PWSTP28A

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Realign the intersection of Smithland Road and Old Furnace Road to make Smithland Road the through movement and Old Furnace (from the County) the stop condition. Construction of a shared use path from this intersection to connect to the existing shared use path located along Smithland Road near Smithland Fields.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

This intersection is currently configured so that Smithland Road (from City) has to stop and Old Furnace Road has the through movement. However, this intersection has poor sight distance due to the curvature of the roadway and the location of the Smithland Road intersection. This project would realign this intersection to improve safety. The shared use path would be an extension of a current shared use path in the City that connects to Country Club Road. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

Use existing insufficient facilities.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$500,000	\$500,000
Land							\$1,000,000	\$1,000,000
Construction							\$3,000,000	\$3,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500,000	\$4,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$4,500,000	\$4,500,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,500,000	\$4,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Northend Greenway

Project Code: PWSTP37

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2014

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Northend Greenway Phase 3: Construct the path along the south side of Mt. Clinton Pike between Virginia Avenue and the railroad tracks, and construct intersection improvements at Mt. Clinton Pike and Virginia Avenue to facilitate path connectivity through the intersection. Construct a path crossing of the railroad tracks that is separated from the existing Mt. Clinton Pike roadway. Would improve safety and create a continuous experience for path users. This portion of the project is included in the Mt Clinton Pike Corridor Safety project.

Northend Greenway Monroe Street to Downtown - Construct the path from its current location on Monroe Street along Blacks Run to the north end of the Downtown area, most likely North Main Street at Johnson Street.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
x-New service
Convenience
Other

Explanation:

The project follows the approximate trace of the former Blacks Run Greenway alignment. Phase 1 is complete and goes from Mt. Clinton Pike to Suter Street. Phase 2, connecting Jefferson Street and Monroe Street was constructed through a community effort as a stone path, and was paved by the City. Phase 3, connecting Phase 1 across the railroad tracks to the intersection of Mt Clinton Pike and Virginia Avenue (Route 42) is necessary to fill a gap between the end of Phase 1 and other existing pedestrian and bicycle infrastructure. The Brookside Phase will construct the path between Jefferson Street and Roberts Court, with a connection to Drake Lane, to improve neighborhood access and continuity of the off-street Greenway. Additional phases will construct the path to North Main Street at Johnson Street. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.2

Alternative:

Do not complete planned project.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$287,018						\$250,000	\$537,018
Land	\$50,000						\$250,000	\$300,000
Construction							\$5,000,000	\$5,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$337,018	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$5,837,018

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$168,509							\$168,509
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants	\$168,509						\$5,500,000	\$5,668,509
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$337,018	\$0	\$0	\$0	\$0	\$0	\$5,500,000	\$5,837,018

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Reservoir Street Sidewalk

Project Code: PWSTP40

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2026

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Project #1 - Construct a five-foot sidewalk on north side of Reservoir Street between the Harrisonburg Crossing entrance and Dutch Mill Court. Smart Scale application. FUNDED.

Project #2 - Beyond - Construct a five-foot sidewalk on the north side of Reservoir Street between Dutch Mill Court to MLK Jr. Way. Funding for this component is not reflected below.

Project #3 - Beyond - Construct a five-foot sidewalk on the north side of Reservoir Street between Hawkins Street and Franklin Street. Funding for this component is not reflected below.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Project #1 and #2 - Pedestrians utilize the north side of Reservoir Street heavily and have worn a path along the side of the road. While a sidewalk exists on the south side of the roadway, residential communities are on the north side of the roadway and pedestrians walk on this side of the street to gain access to shopping areas east of I-81.

Project #3 - Due to the COVID-19 Pandemic and limited school bus capacity, Harrisonburg City Schools have begun an initiative where students within specified walking distances of schools would be required to walk and would not be provided a bus. This initiative would remain in place after the pandemic due to the overall benefits to the school system. This segment of Reservoir is within the Spotswood Elementary School area and would meet this distance requirement if sidewalks were located along this segment of Reservoir St, which would connect Hawkins and Franklin to the recently upgrade crossing of Reservoir St at Hawkins Street.

This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 7
0 7.1
0 7.2

Alternative:

Continue to have pedestrians walking between the curb of a 4-lane facility and its guardrail, and down a steep slope to reach Harrisonburg Crossing. Wait for redevelopment to occur at Harrisonburg Crossing and on the north side of the I-81, at which time the developer would be required by the Design and Construction Standards Manual to build the sidewalk.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$1,075,000					\$325,000	\$1,400,000
Land				\$1,241,000			\$150,000	\$1,391,000
Construction							\$6,253,000	\$6,253,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$1,075,000	\$0	\$1,241,000	\$0	\$0	\$6,728,000	\$9,044,000
Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$1,075,000		\$1,241,000			\$6,728,000	\$9,044,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$1,075,000	\$0	\$1,241,000	\$0	\$0	\$6,728,000	\$9,044,000
Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total



Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Port Republic Road Sidewalk - Main Street to Crawford Avenue

Project Code: PWSTP47

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Construct a five-foot wide sidewalk on the south side of Port Republic Road between South Main Street and Crawford Avenue. Relocate crosswalks at the intersection of Port Republic Road and South Main Street to be perpendicular to shorten crossing distance and reduce pedestrian/vehicle conflicts.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

Due to the close proximity to JMU, demand for pedestrian facilities is high along Port Republic Road. Construction of a sidewalk on the south side of the road increases safety for pedestrians who would otherwise walk in the road or need to cross four vehicle travel lanes to reach a sidewalk. Pedestrians have frequently been observed walking in the street on this arterial roadway. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

None.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$450,000	\$450,000
Land							\$100,000	\$100,000
Construction							\$2,450,000	\$2,450,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$3,000,000	\$3,000,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Port Republic Road - Forest Hill Road

Project Code: PWSTP50

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

The project will construct a second left turn lane on Forest Hill Road at Port Republic Road, resulting in the approach having one right turn lane and two left turn lanes. The project will construct a right turn lane on Port Republic Road at Forest Hill Road. The project will re-construct sidewalk impacted by these changes, and will add sidewalk on Forest Hill Road. The project will construct a concrete median on Port Republic Road from Forest Hill Road to Hunters Road. The project will construct a shared use path on a parallel alignment behind two properties. A boarding and alighting area will be constructed for the bus stop on the east side of Port Republic Road. A pedestrian refuge island will be installed at the intersection with the I-81 northbound on-ramp.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

The Port Republic Road Safety and Operations Study evaluated the Port Republic Road corridor and provided many recommendations for changes to improve safety and operations. Geometric changes were recommended for this intersection to increase safety and reduce congestion on this high-traffic corridor.

Goals and Objectives

G 13
O 13.1

Alternative:

Maintain existing infrastructure and lanes.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$1,400,000	\$1,400,000
Land							\$3,100,000	\$3,100,000
Construction							\$8,000,000	\$8,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500,000	\$12,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$12,500,000	\$12,500,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$12,500,000	\$12,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Old Furnace Road Sidewalk Gaps

Project Code: PWSTP52

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2028

Department: 9101

Status: Active

Completion Date (FYE): Future

Description:

Fill sidewalk gaps between Summit Street and North 38 apartment complex sidewalk and add bike lanes. Potential for VDOT funding.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

This project will improve pedestrian safety, and increase walkability between a variety of housing types and downtown. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Do not complete planned project.

Goals and Objectives

G 13
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land				\$75,000				\$75,000
Construction							\$1,000,000	\$1,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$75,000	\$0	\$0	\$1,000,000	\$1,075,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants				\$75,000			\$1,000,000	\$1,075,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$75,000	\$0	\$0	\$1,000,000	\$1,075,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Central Avenue Sidewalk

Project Code: PWSTP53

Project Priority: Priority 2

Department: 9101

Project Type: CONSTRUCTION

Status: Active

Start Date (FYE): 2027

Completion Date (FYE): Beyond

Description:

Construction of sidewalk and ADA ramps along Central Avenue between South Avenue and Laurel Street.

Explanation:

Due to the COVID-19 Pandemic and limited school bus capacity, Harrisonburg City Schools have begun an initiative where students within specified walking distances of schools would be required to walk and would not be provided a bus. This initiative would remain in place after the pandemic due to the overall benefits to the school system. This segment of Central is within the Keister Elementary School area and would meet this distance requirement if sidewalks were located along this segment of Central Avenue. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City’s Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Not require students within this neighborhood to walk to Keister due to the lack of a safe accommodation.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Goals and Objectives

G 7
O 7.1
G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning			\$70,000					\$70,000
Land				\$50,000				\$50,000
Construction							\$350,000	\$350,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$70,000	\$50,000	\$0	\$0	\$350,000	\$470,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$70,000	\$50,000			\$350,000	\$470,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$70,000	\$50,000	\$0	\$0	\$350,000	\$470,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Mt. Clinton Pike Corridor Safety Project

Project Code: PWSTP56

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2028

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Construct a single-lane roundabout at the Mt. Clinton Pike and Acorn Drive intersection. The roundabout will include shared use path on all sides, with appropriate crosswalks, to accommodate those walking or biking around the roundabout. Sidewalk will be constructed along the north side of Mt. Clinton Pike between Acorn Drive and a sidewalk that will be built by others along the frontage of the corner parcel at North Main Street. Additional sidewalk will be constructed along the east side of Acorn Drive between Mt. Clinton Pike and existing sidewalk 450' north of Mt. Clinton Pike. Smart Scale application

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

The Mt. Clinton Pike and Acorn Drive intersection has been identified as a "potential for safety improvement" (PSI) location by VDOT, due to crashes that have occurred there. An evaluation of the intersection shows that delay for drivers on Acorn Drive will increase significantly if there are no changes to the intersection. A roundabout would address the safety concern at the intersection and reduce delay for those driving through the intersection. The additional sidewalks and shared use paths along Mt. Clinton Pike and Acorn Drive will increase options for people getting to the jobs and destinations located in this area. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.1
O 13.2

Alternative:

Maintain existing infrastructure.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning				\$1,482,000				\$1,482,000
Land							\$1,135,000	\$1,135,000
Construction							\$5,841,000	\$5,841,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$1,482,000	\$0	\$0	\$6,976,000	\$8,458,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants				\$1,482,000			\$6,976,000	\$8,458,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$1,482,000	\$0	\$0	\$6,976,000	\$8,458,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Solar Implementation Plan

Project Code: PWSTP57

Project Priority: Priority 3

Department: 9101

Project Type: IMPROVEMENT

Status: Active

Start Date (FYE): 2024

Completion Date (FYE): Beyond

Description:

An initial solar feasibility study was completed in 2024 that provided estimated system installation details for each city facility. The goal is to implement the highest priority solar systems. These include Turner Pavilion, Lucy F. Simms Continuing Education Center, Central Stores, Recycling Center, and HDPT.

Explanation:

Construct PV solar systems on City facilities based on Solar Implementation Plan. This project would achieve progress towards the goal of reducing greenhouse gas emissions identified in the City’s Environmental Action Plan approved by Council on June 14, 2022.

Alternative:

Not construct solar systems.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 11
O 11.1
O 11.2
O 14.5

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$60,000		\$30,000	\$30,000	\$30,000			\$150,000
Land								\$0
Construction		\$250,000	\$400,000	\$300,000	\$800,000	\$300,000		\$2,050,000
Equipment								\$0
Other Expenses								\$0
Total	\$60,000	\$250,000	\$430,000	\$330,000	\$830,000	\$300,000	\$0	\$2,200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$60,000	\$133,000	\$430,000	\$330,000	\$830,000	\$300,000		\$2,083,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$117,000						\$117,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$60,000	\$250,000	\$430,000	\$330,000	\$830,000	\$300,000	\$0	\$2,200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: South Main Street Study Additional Improvements

Project Code: PWSTP61

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): Beyond

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

The project includes multiple improvements on South Main Street. Sidewalk would be built along the west side of South Main Street between the existing sidewalk at Pleasant Valley Road and West Kaylor Park Drive. Median would be built between Baxter Drive and Southgate Court. Sidewalk would be constructed on the east side of South Main Street between the two intersections of East Kaylor Park Drive and South Main Street. Sidewalk would be constructed on the east side of South Main Street between East Kaylor Park Drive and Mosby Road. Boarding/alighting areas would be constructed with the sidewalk at all bus stops.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

A 'Project Pipeline' study, funded by VDOT, was completed to evaluate safety, operations and multimodal infrastructure on this corridor. This project includes multiple recommendations from that study. Along with addressing existing issues, there is a desire to improve the corridor due to the traffic from Rocktown High School. This project would achieve progress towards meeting the Sustainable Transportation Targets in the City's Environmental Action Plan approved by Council on June 14, 2022.

Goals and Objectives

G 13
O 13.1
O 13.2
O 13.3

Alternative:

Maintain existing infrastructure and lanes.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$350,000	\$350,000
Land							\$3,500,000	\$3,500,000
Construction							\$2,500,000	\$2,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$6,350,000	\$6,350,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants							\$6,350,000	\$6,350,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$6,350,000	\$6,350,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Bluestone Town Center (City Required Improvements)

Project Code: PWSTP63

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2026

Department: 9101

Status: Active

Completion Date (FYE): 2028

Description:

The improvements described have been agreed to with the Bluestone Town Center development through a Street Improvement Agreement, which is referenced in the rezoning proffers. Those improvements include the following items.

- Erickson Avenue (FY28) - Widen to include 2 (5') bike lanes, 2 through lanes, 1 left turn lane, 1 right turn lane and sidewalk. City will be responsible for 10% of the improvement costs.

- Erickson Avenue / Walmart Entrance (FY28)- Install a new traffic signal. City will be responsible for 80% of the signal installation costs.

- Erickson Avenue / Rockingham Family Physicians (RFP) (FY28) - Per agreements in place from previous right of way negotiations associated with the Erickson/Stone Spring project, the City will be responsible for construction of a new entrance into RFP off of the new subdivision street constructed as part of Bluestone Town Center. City will be responsible for 100% of the entrance construction cost.

- Hidden Creek Lane (FY26)- Construction of sidewalk along the southern side of Hidden Creek Lane from the Food Lion shopping center to the existing sidewalk near High Street. City will be responsible for 50% of the sidewalk construction cost.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1
O 13.2

Explanation:

These improvements were determined to be necessary following the completion of a Traffic Impact Analysis, which was performed as part of the rezoning process. In order to mitigate the determined impacts on existing City streets, the developer proffered these improvements and terms, which were accepted with the approval for the rezoning.

Alternative:

None.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$25,000		\$750,000				\$775,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$25,000	\$0	\$750,000	\$0	\$0	\$0	\$775,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$25,000		\$750,000				\$775,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$25,000	\$0	\$750,000	\$0	\$0	\$0	\$775,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital				63				\$0
Offsets								\$0



Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
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Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Reservoir to Kiwanis Park Path

Project Code:PWSTP66

Project Priority:Priority 3

Department:9101

Project Type:ADDITION

Status:Active

Start Date (FYE): 2026

Completion Date (FYE): 2027

Description:

Construct a 10' wide asphalt shared use path from end of Norwood Street to Kiwanis Park.

Explanation:

This segment of SUP would provide an all weather bicycle and pedestrian connection to the Norwood/Kenmore/Franklin Street neighborhood to both Kiwanis Park and Spotswood Elementary School.

Alternative:

None.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$150,000						\$150,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$150,000						\$150,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Franklin Street Sidewalk

Project Code: PWSTP67

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2029

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

Construct a 5' wide concrete sidewalk along Franklin Street from the dead end to Reservoir Street and along Reservoir Street to Hawkins Street.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

This sidewalk would provide a safe, off road pedestrian facility for the neighborhood to access parks, schools, and commercial areas along Reservoir Street. In addition the rezoned property located between the dead end of Franklin Street and East Market Street will provide additional sidewalks within their development.

Alternative:

None.

Goals and Objectives

G 13
O 13.1
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning					\$300,000			\$300,000
Land							\$500,000	\$500,000
Construction							\$1,250,000	\$1,250,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$300,000	\$0	\$1,750,000	\$2,050,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$60,000		\$350,000	\$410,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants					\$240,000		\$1,400,000	\$1,640,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$300,000	\$0	\$1,750,000	\$2,050,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Reservoir Street Median

Project Code: PWSTP69

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2028

Department: 9101

Status: Active

Completion Date (FYE): Beyond

Description:

The project will construct approximately 900 linear feet of variable width concrete median on Reservoir Street, between University Boulevard and Neff Avenue. The project will modify a private entrance to one business to ensure the entrance operates safely in the new configuration. Where the median is full width, landscaped plantings will be installed in the median. The project does not require roadway widening.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

This segment of Reservoir Street has been identified as a "potential for safety improvement" (PSI) location by VDOT, due to crashes that have occurred there. An evaluation was completed showing the safety benefits of constructing a median at this location.

Goals and Objectives

Alternative:

Maintain existing infrastructure and lanes.

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning				\$590,170				\$590,170
Land							\$232,556	\$232,556
Construction							\$1,756,949	\$1,756,949
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$590,170	\$0	\$0	\$1,989,505	\$2,579,675

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants				\$590,170			\$1,989,505	\$2,579,675
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$590,170	\$0	\$0	\$1,989,505	\$2,579,675

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: MLK Jr Way and East Market Street Improvements

Project Code: PWSTP70

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2029

Department: 9101

Status: Active

Completion Date (FYE): 2030

Description:

A VDOT-funded study is currently underway evaluating the following potential improvements.
1) Extend the Shared Use Path (SUP) currently under construction along East Market Street one block north (approximately 500 linear feet) to the intersection with Carlton Street. Pedestrian improvements at the intersection of Carlton Street and East Market Street may also be needed.
2) Construct either a path or sidewalk along Martin Luther King Jr. Way, between East Market Street and Reservoir Street. This project would connect to the path under construction along East Market Street and extend it one block west (approximately 1000 linear feet) to the intersection with Reservoir Street. Pedestrian improvements/accommodations at the intersections of Reservoir and East Market Street with Martin Luther King Jr. Way will also be needed.
Potential application for VDOT Transportation Alternatives Program (TAP) funding.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Goals and Objectives

Explanation:

Construction is currently underway to create a safe route for people walking and biking along East Market Street, over I-81, between MLK Jr. Way and Burgess Road/Linda Lane. Pedestrian and bicycle infrastructure on streets leading to this path would ensure that those walking or biking on the path can access it safely.

G 13

Alternative:

Do not complete project.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning					\$500,000			\$500,000
Land							\$300,000	\$300,000
Construction							\$1,700,000	\$1,700,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$500,000	\$0	\$2,000,000	\$2,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000		\$400,000	\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants					\$400,000		\$1,600,000	\$2,000,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$500,000	\$0	\$2,000,000	\$2,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Suter Street Drainage Improvements

Project Code: PWSWPR20

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2027

Department: 910541

Status: Active

Completion Date (FYE): 2028

Description:

Upgrade stormwater conveyance infrastructure within the Suter Street neighborhood as identified in a recently completed drainage study.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

This drainage improvement project was developed following the Suter Street community enrolled in the City's Drainage Improvement Program. The neighborhood spans from Charles Street to Washington Street, and from Jefferson Street to North Main Street. Public Works conducted a drainage study which demonstrated that improving the stormwater conveyance infrastructure within the neighborhood was the most practical solution in order to lessen the severity of heavy rain events.

Goals and Objectives

Alternative:

None.

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O 11.3

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning			\$850,000					\$850,000
Land								\$0
Construction				\$2,150,000				\$2,150,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$850,000	\$2,150,000	\$0	\$0	\$0	\$3,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$850,000	\$2,150,000				\$3,000,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$850,000	\$2,150,000	\$0	\$0	\$0	\$3,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Riven Rock Park Nature Center

Project Code: P&R 26-9

Project Priority: Priority 3

Project Type: ADDITION & RENOVATION

Start Date (FYE): 2031

Department: 910771

Status: Active

Completion Date (FYE): 2032

Description:

Build a new structure within Riven Rock Park and an indoor, interactive Nature Center.

Explanation:

Riven Rock Park is a natural outdoor haven for many residents. The park provides a unique opportunity to create a local educational destination for schools, summer Camps, etc. A lot of learning could take place for outdoor education there. This would not only benefit the city, but also Harrisonburg City Public Schools.

Alternative:

Continue to do outdoor education programs in the Parks/Rec Centers and not have a dedicated location.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Goals and Objectives

G 12
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O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction							\$600,000	\$600,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$600,000	\$600,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$600,000	\$600,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Outdoor Fitness Circuits

Project Code: P&R 26-2

Project Priority: Priority 3

Project Type: NEW

Start Date (FYE): 2027

Department: 910771

Status: Active

Completion Date (FYE): 2030

Description:

Construction and installation of outdoor fitness courts in designated park locations.

Explanation:

Since the pandemic there has been an increase in usage and desire for individuals to be outside, and exercise outside. Outdoor fitness courts are a growing trend and promote the health and well being of individuals without the need for a membership to a facility. Funding for this project would be for the installation of outdoor fitness courts in two park locations to be determined.

Alternative:

Do nothing and maintain the current level of service offerings.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$200,000			\$250,000		\$450,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$200,000	\$0	\$0	\$250,000	\$0	\$450,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$200,000			\$250,000		\$450,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$200,000	\$0	\$0	\$250,000	\$0	\$450,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Comprehensive Parks Master Plan

Project Code: P&R 26-1

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2026

Department: 910771

Status: Active

Completion Date (FYE): 2026

Description:

The 2013 Parks and Recreation Comprehensive Master Plan is in need of an update for the city in its role as a regional leader in the development and delivery of positive experiences through quality parks, recreation facilities, and programs. The citizen driven Master Plan establishes the Parks and Recreation Department's core services and responsibilities, redefines service priorities as well as important capital investments, and outlines the manner in which the parks and recreation facilities and program services will be delivered.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

The goal of the Parks and Recreation Department is to become Nationally Accredited through CAPRA, the Commission for Accreditation of Parks and Recreation Agencies. The approved Comprehensive Parks and Recreation Master Plan update is a fundamental standard in the accreditation process. Becoming "Nationally Accredited" is a valuable measure of a department's overall quality of operation, management, and service to the community and ensures the use of best practices. There are presently 206 accredited agencies in the US and 13 in Virginia

Components of the plan to include:

- Strong community input to include public meetings, focus groups, interviews with key stakeholders and a statistically valid survey.
- Demographic and market trends analysis as well as ADA, equity considerations, and results from the childhood education needs assessment
- Facility and program needs assessment of the overall system to include a benchmark analysis
- Strategic direction and recommendations for service and capital investment priorities

Goals and Objectives

G 12
O 12.1
O 12.2

Alternative:

Over the past 10 years Harrisonburg has grown in population and communities continue to change demographically with different needs. There is no alternative to a comprehensive master plan to ensure the wants and needs of the community are met.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses		\$275,000						\$275,000
Total	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$275,000						\$275,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$275,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Smithland Athletic Complex Phase 2 Development

Project Code: P&R 24-5

Project Priority: Priority 2

Project Type: DEVELOPMENT

Start Date (FYE): 2030

Department: 910771

Status: Active

Completion Date (FYE): Beyond

Description:

The Comprehensive Master Plan for Parks and Recreation completed in 2003 and updated in 2013, recommends that the Smithland Road Property be fully developed per the Smithland Road Park Master Plan, completed in 2004. This project includes a state of the art Recreation Center with features and amenities that pertain to modern recreation. Such items could be multiple gymnasiums, various indoor/outdoor athletic amenities to account for current registration trends, indoor pickleball courts, indoor turf youth athletic field, fitness rooms, a cafe, etc. This would serve as an amenity that upgrades our 50 year old recreation centers as we stand today.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Explanation:

Previous funding included completing the current side of Smithland currently undergoing renovations. Funding provided field lighting on Pads 1, 2, and 3. The project also constructed an additional restroom facility near the football field.

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.3
O 12.4

Funding in 2031 would include the renovation of current turf fields, irrigation install on those same fields, and permanent restrooms on side 2 of the Smithland Sports Complex. This also constructs an entry road, parking along Pad 4 and Pad 5. This could include rectangular fields or baseball/softball type fields.

Additionally, the master plan recently completed for Purcell Park calls for the relocation of the athletic fields that continue to be negatively impacted by flooding. This impact effects our local sports organizations by having to cancel activities for multiple days. This further moves the Smithland Sports Complex towards that goal.

Alternative:

None. As programs continue to grow, Parks and Recreation programs and leagues are stuck at current capacities because a lack of field space and a lack of modern amenities. Currently, many youth programs and adult leagues are capped because of a lack of space. As programs continue to grow, the lack of an adequate place to play (both indoors and outdoors) hinders our abilities as a community to provide an outlet for children and adults to play sports in our city.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning						\$500,000		\$500,000
Land								\$0
Construction							\$29,500,000	\$29,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$500,000	\$29,500,000	\$30,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue						\$500,000		\$500,000
Enterprise Revenue								\$0
Bond Proceeds							\$29,500,000	\$29,500,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$500,000	\$29,500,000	\$30,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating				73				\$0
Capital								\$0



Offsets									\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Heritage Oaks Golf Course - Bridge Replacement

Project Code: P&R 27-2

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): Future

Department: 730271

Status: Active

Completion Date (FYE): Future

Description:

The golf course cart bridges at Heritage Oaks were built during original construction in 2000-2001. They were built with a wooden pole and wooden top decking design not in compliance with current engineering and building codes for either weight bearing or flood loading.

In the last two decades they have been displaced from their positions from flooding rain events multiple times. The bridges scheduled for replacement were displaced twice during the heavy rains of 2018.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Significant wear and tear resulted to the extent that the bridges cannot be repaired to provide safe passage by golfers. As we replace these structures they will be designed and constructed to meet current standards and applicable codes.

The new design developed by Monteverde Engineering incorporates a steel girder structure ensconced in anchored, concrete abutments, and topped with pressure treated decking and rails designed to withstand flooding loads and light vehicular traffic that travels the golf course paths.

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.4

Alternative:

Do nothing.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction							\$250,000	\$250,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue							\$250,000	\$250,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000	\$250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Heritage Oaks Cart Path Paving

Project Code: P&R 26-7

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 730271

Status: Active

Completion Date (FYE): 2027

Description:

Heritage Oaks Golf Course was constructed in 2001. HOGC has 2.5 miles of paved golf cart path on the 18 hole course.

Explanation:

The 2.5 miles of golf cart path are deteriorating and cause safety issues to golf patrons while navigating the course. Paving of the cart pave would eliminate safety issues and improve services.

Alternative:

Do nothing and the paths continue to worsen beyond renovation type repairs.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.2
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$199,000	\$157,000					\$356,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$199,000	\$157,000	\$0	\$0	\$0	\$0	\$356,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$199,000	\$157,000					\$356,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$199,000	\$157,000	\$0	\$0	\$0	\$0	\$356,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Smithland Athletic Complex Offices

Project Code: P&R 26-1

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2027

Department: 710871

Status: Active

Completion Date (FYE): 2028

Description:

The Smithland Athletic Complex is one of the Department's most heavily utilized amenities. The complex facilitates the Department's youth soccer leagues, youth football leagues, various other programs, and several user groups. Currently there are over 1,100 youth soccer participants annually, and over 150 youth football participants annually within the Department. Factor in parents and spectators, the facility receives a tremendous amount of visitors. An office for the Athletic Division would centralize operations at the complex.

Explanation:

Constructing an office complex for the Athletics Division would better help centralize operations for participants and staff. The complex would house staff, and open additional storage. The addition of an office complex at Smithland would also open office space and storage at the Community Activities Center for an already congested facility. With the amount of use, this will also provide an increased presence at the complex for supervision.

Alternative:

If nothing is done, the Athletics Division would continue to be housed at the Community Activities Center in an overcrowded facility. Additional office space, storage space, and program space would continue to be a challenge.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$580,000					\$580,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$580,000	\$0	\$0	\$0	\$0	\$580,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$580,000					\$580,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$580,000	\$0	\$0	\$0	\$0	\$580,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Smithland Athletic Complex Pad #3 Press Box

Project Code:P&R 12

Project Priority:Priority 3

Department:710871

Project Type:CONSTRUCTION

Status:Active

Start Date (FYE): 2030

Completion Date (FYE): 2030

Description:

Pad #3 at the Smithland Athletic Complex is the field in which the Department's youth football program takes place during the fall season, and youth soccer during the spring season. There is currently no press box for game day operations and management. Staff and administrators currently work from a pop-up canopy on the sidelines.

Explanation:

A press box on Pad #3 at the Smithland Athletic Complex would enhance the overall game experience for our visitors. This would provide better overall supervision, ability to announce games as we did formerly, provide an on-field workspace, and an add on-field storage space.

Alternative:

If nothing is done, we will continue to operate from under a pop-up canopy for operations, continue with no announcing, and not have on-field storage space.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction						\$180,000		\$180,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	\$180,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue						\$180,000		\$180,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	\$180,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Multi-Use Aquatics Building

Project Code: P&R 26-1

Project Priority: Priority 3

Project Type: CONSTRUCTION

Start Date (FYE): 2027

Department: 710771

Status: Active

Completion Date (FYE): 2028

Description:

This pre-built multi-use structure would provide additional restrooms for guests to use, a classroom/conference room area for aquatics staff to teach courses such as swim lessons, lifeguarding, CPR, and water safety. The location for this building would be at the south end of the facility in the rarely used grassy area. It also would be capable of providing concessions for guests.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Explanation:

Westover pool is utilized by many guests, renters, and user groups year-round. Having an additional space for them to use the restroom or change will alleviate congestion at the facility entrance and current locker room area. A dedicated classroom space will also allow aquatics staff to expand class sizes, quantity, of classes, and improve services provided without interrupting operations at the CAC.

Goals and Objectives

Alternative:

Remodel the existing locker room and CAC/Pool entrance for better functionality and access. Remodel existing concession area. Continue providing a reduced number of class opportunities.

G 12
O 12.1
O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$575,000					\$575,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$575,000	\$0	\$0	\$0	\$0	\$575,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$575,000					\$575,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$575,000	\$0	\$0	\$0	\$0	\$575,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Westover Pool Jr. Olympic Dome Replacement

Project Code: P&R 24-6

Project Priority: Priority 2

Department: 710771

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): 2030

Completion Date (FYE): 2030

Description:

Replace existing dome structure and air lock entrances at Westover Pool.

Explanation:

The current dome was installed in 1990 and after over 30 years of wear and tear from operations, it has sustained some significant staining as well as damage to the plastic material. The current air lock entrance has been repaired numerous times but those repairs are holding for shorter periods of time with less efficiency. There are now tears in the structure that are visible to the outside.

Alternative:

Continue operation until the current dome is no longer structurally viable. If the dome fails, all winter operations will halt at that time.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction						\$475,000		\$475,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$475,000	\$0	\$475,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue						\$475,000		\$475,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$475,000	\$0	\$475,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Westover Pool Olympic Dome Deck Installation

Project Code: P&R 24-3

Project Priority: Priority 3

Project Type: IMPROVEMENT

Start Date (FYE): 2026

Department: 710771

Status: Active

Completion Date (FYE): 2026

Description:

This is for the installation of the footers in the decking to hold the bigger dome that was funded in FY24-25. The addition of indoor space from October through April of each year at Westover Pool would be beneficial for all of the cities growing aquatics programs.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
x-New service
x-Convenience
Other

Explanation:

Currently, a lot of user groups try to use the Westover Pool which causes programs to fill up and develop waiting lists. In the winter, with an increased demand for practice times for swim teams, and swim lessons that often fill up, more space could be utilized to fit in more time for each group. A pool dome over the Olympic Pool at Westover would open up more space for programs such as swim lessons and more space for high school and local swim teams to practice. In addition, more rec swim time could be added with additional space. Adding more available space to the Olympic Pool would set up Westover Pool with adequate space for the foreseeable future. With funding allocated for the purchase of the Olympic Dome, funds are needed to construct anchoring to the pool deck. This figure includes that.

Goals and Objectives

G 12
O 12.1
O 12.2

Alternative:

Not expanding space for any of the above initiatives listed.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$475,000						\$475,000
Equipment	\$575,000							\$575,000
Other Expenses								\$0
Total	\$575,000	\$475,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$475,000						\$475,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund	\$575,000							\$575,000
Other Revenue								\$0
Total	\$575,000	\$475,000	\$0	\$0	\$0	\$0	\$0	\$1,050,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Simms HVAC Replacement

Project Code: P&R 24-4

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 710671

Status: Active

Completion Date (FYE): 2026

Description:

The Lucy F. Simms Continuing Education Center was built in 1938 with major additions added in 2003. The current HVAC system was replaced during the 2003 modifications.

Explanation:

All HVAC components were installed in 2003 and are now in need of repair. Due to age, all current HVAC system components are failing, causing heating and cooling temperatures to fluctuate dramatically throughout the building regardless of the outside temperature. If the HVAC system is not replaced soon, unstable temperature and inconsistent humidity control in the Simms School building could lead to damage to the physical structure itself, including the appearance of mold and pests, corrosion of building components, damage to paint and varnishes, and damage to brick and concrete building materials.

Alternative:

Maintain current operations.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$2,500,000						\$2,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$2,500,000						\$2,500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0	\$2,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Simms Basketball Floor Replacement and Add Bleachers

Project Code:26-5

Project Priority:Priority 3

Department:710671

Project Type:ADDITION & RENOVATION

Status:Active

Start Date (FYE): 2028

Completion Date (FYE): 2028

Description:

This project would be a replacement of the gymnasium flooring at the Lucy F. Simms Center and addition of bleachers.

Explanation:

The current gym flooring is a floating maple hardwood floor. The current flooring has experienced issues of expansion due to water damage on a significant portion of the flooring surrounding the playing court. Replacement would allow the water issues to be properly addressed, provide an adequate surface for play, and allow the addition of bleachers. All these serving the increased number of users from both the department and tenants of the facility.

Alternative:

Continue to make repairs as possible until the court is unrepairable.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$225,000				\$225,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$225,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$225,000				\$225,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$225,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: CAC Gym Floor Replacement and Add Bleachers

Project Code: P&R 26-1

Project Priority: Priority 3

Department: 710471

Project Type: RENOVATION

Status: Active

Start Date (FYE): 2027

Completion Date (FYE): 2027

Description:

This project would be a replacement of the gymnasium flooring at the Community Activities Center and addition of bleachers.

Explanation:

The current gym flooring is a rolled vinyl with heat welded seams. When it was installed in 2005, the flooring had an expected lifespan of 15 years. It has exceeded its lifespan and has developed dead spots in the flooring. A new solid surface flooring would be installed with the addition of bleachers to accommodate the increased demand by our growing athletic programs and general users.

Alternative:

Do nothing and let the surfacing deteriorate to the point it cannot be used.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$225,000					\$225,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$225,000					\$225,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$225,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: CAC Traffic Calming and Parking Lot Repaving

Project Code: P&R 24-7

Project Priority: Priority 3

Project Type: IMPROVEMENT

Start Date (FYE): 2028

Department: 710471

Status: Active

Completion Date (FYE): 2028

Description:

Traffic calming measures at the Community Activities Center to reduce cut-through traffic, improve traffic flow/safety, and add a drop off/unloading zone. The project would also include repaving of the main parking lot.

Justifications:

Mandated
x-Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Explanation:

The driveways entering and exiting the CAC are used as a "road" or short-cut to circumvent the traffic signal at Route 33 and Dogwood Drive. After a review by Public Works, it was determined that a new traffic flow pattern would minimize the cut-through traffic creating a safer environment for users of the CAC. This new traffic pattern would include traffic calming measures, better define entrances and exits, and create a designated drop off/pick up and unloading zone.

Goals and Objectives

Alternative:

Do nothing.

G 12
O 12.1
O 12.2
O 12.3
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$500,000				\$500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$500,000				\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Park Playground Replacement

Project Code: P&R 26-8

Project Priority: Priority 2

Project Type: REBUILD

Start Date (FYE): 2026

Department: 710271

Status: Active

Completion Date (FYE): 2028

Description:

Hillandale, Kiwanis, and Morrison Park Playgrounds consist of two separate playgrounds. One playground is designed for 2-5 year olds and the other playground is designed for 5-12 year olds.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Explanation:

All three park playgrounds are over 25 years old. Design and safety standards are continuously changing and the need for replacement of these playgrounds is needed to provide safe and challenging play activities for 2-12 year olds in the City of Harrisonburg.

Proposed Order of Replacement:

Hillandale playground '26
Kiwanis Playground '27
Morrison '28

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.4

Alternative:

Continue maintenance and replacement of damaged play structures.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$150,000	\$165,000	\$165,000				\$480,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$150,000	\$165,000	\$165,000	\$0	\$0	\$0	\$480,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$150,000	\$165,000	\$165,000				\$480,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$150,000	\$165,000	\$165,000	\$0	\$0	\$0	\$480,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Sport Court Repair and Resurfacing

Project Code: P&R 26-3

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 710271

Status: Active

Completion Date (FYE): 2030

Description:

This project is a deferred maintenance plan to renovate all of our outdoor sports courts throughout the parks system. This includes re-surfacing, crack replacement, re-paving and replacement of site amenities as needed.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
x-Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

All of the outdoor sports courts surfacing was installed over 20 years ago. Maintenance and repairs of these surfaces has become more challenging and costly, in many instances needing annual repairs. This funding will allow the City to not only address annual maintenance but also properly address and fix issues with aging asphalt and sub bases.

Goals and Objectives

Order as of 2024 will be:

Eastover Tennis Courts '26
Ralph Sampson Basketball Courts '27
Hillandale Basketball Court '28
Kiwanis Basketball Court '29
Morrison Pickleball surface and lights and Basketball Courts '30

G 12
O 12.1
O 12.2
O 12.4

Alternative:

Continue to re-surface courts as funding allows if they are not deteriorated beyond repair.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$150,000	\$150,000	\$150,000	\$150,000	\$200,000		\$800,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$0	\$800,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$150,000	\$150,000	\$150,000	\$150,000	\$200,000		\$800,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$200,000	\$0	\$800,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Park Parking Lot Renovations

Project Code: P&R 24-9

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2026

Department: 710271

Status: Active

Completion Date (FYE): 2029

Description:

This project is a deferred maintenance plan to renovate all of our parking lots in our Parks and Recreation Department, both in parks and at our facilities.

The order of replacement will start as follows:

Smithland Dog Park '26
Smithland Athletic Complex' 27
Simms Center '28
Westover Park '29

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

The parking lots in our City of Harrisonburg's Parks and Recreation Department have been deteriorating for years. Many of the lots are falling into disrepair and are cracking more and more each year. This starts the process, one parking area per year for the next roughly 7-10 years. The next parking area is at the Smithland Dog Park. The drive has crumbled to the point of being almost all gravel and mud. The driveway and small parking areas need paved to keep the park open and available to the public.

Goals and Objectives

G 12
O 12.1
O 12.2

Alternative:

If we do nothing, the parking lots will continue to deteriorate and fall into further disrepair.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$85,000	\$275,000	\$230,000	\$195,000			\$785,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$85,000	\$275,000	\$230,000	\$195,000	\$0	\$0	\$785,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$85,000	\$275,000	\$230,000	\$195,000			\$785,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$85,000	\$275,000	\$230,000	\$195,000	\$0	\$0	\$785,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Park Restroom Replacements

Project Code: P&R 24-8

Project Priority: Priority 2

Department: 710271

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): 2026

Completion Date (FYE): 2030

Description:

This project is a deferred maintenance plan to replace all of our restrooms in the current City of Harrisonburg Park System.

The remaining order of replacement is as follows:

Westover Park '26
Westover Park '27
Riven Rock '28
Purcell '29
Hillandale Park '30

Justifications:

Mandated

x-Remove hazards

Maintains service

x-Increase efficiency

Increase revenues

x-Improves service

x-New service

x-Convenience

Other

Explanation:

The outdoor park restrooms in the City of Harrisonburg's Parks and Recreation Department have been deteriorating for years. Many of the Park restrooms are outdated, falling into disrepair, and are not able to stay open through the winter months. The biggest request we get from residents in the Parks and Recreation Department is to repair restrooms and make them useable year round. This starts that process, one restroom a year for the next 10-15 years.

The restrooms requested are the prototype that are now being installed at the Smithland Sports Complex, and to a smaller extent at Thomas Harrison Middle School. We will use the same restroom throughout the park system.

Goals and Objectives

G 12

O 12.1

O 12.2

O 12.4

Alternative:

If we do nothing, the restrooms become more and more dilapidated and older. The restrooms need addressed.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$400,000	\$400,000	\$450,000	\$575,000	\$450,000		\$2,275,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$400,000	\$400,000	\$450,000	\$575,000	\$450,000	\$0	\$2,275,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$400,000	\$400,000	\$450,000	\$575,000	\$450,000		\$2,275,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$400,000	\$400,000	\$450,000	\$575,000	\$450,000	\$0	\$2,275,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Westover Skate Park Phase B

Project Code: P&R 22-4

Project Priority: Priority 3

Project Type: REBUILD

Start Date (FYE): 2029

Department: 710271

Status: Active

Completion Date (FYE): 2029

Description:

This would be a Phase II to the ARPA funded replacement of Westover Skate Park as well as additional parking to accommodate an increase in users.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

ARPA funding was provided to replace the current skate park. This funding covered approximately 8,750 square feet of the 14,000 square feet available for construction. The request for additional funding includes features to be built on the approximately 5,250 square feet of space that was not initially constructed as well as additional parking that will be needed due to an increase in usage.

Alternative:

This would make the skatepark have the same footprint as before the renovation to concrete was started. Without completing this phase, the park would remain much smaller than prior to the renovation with ARPA funds.

Goals and Objectives

G 3
O 3.1
G 12
O 12.1
O 12.2
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$750,000			\$750,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$750,000			\$750,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Irrigation Pond Repair

Project Code: P&R 26-1

Project Priority: Priority 2

Project Type: REPAIR

Start Date (FYE): 2026

Department: 730271

Status: Active

Completion Date (FYE): 2026

Description:

Irrigation pond repair. Irrigation pond has had a leak for over a year. It needs repaired.

Explanation:

The pond was built in 2001 and has been repaired two previous times. Two new leaks were discovered in 2023 causing the pond to lose about 3 feet of water that gets delivered to the golf course for irrigation purposes. This is detrimental to being able to irrigate especially in the summer months.

Alternative:

Do nothing, and continue to have irrigation supply problems.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 12
O 12.1
O 12.2
O 12.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$125,000						\$125,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$125,000						\$125,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Elizabeth Street Parking Deck
Project Code: DP20071
Project Priority: Priority 2
Department: 810921
Project Type: ADDITION & REPLACEMENT
Status: Active
Start Date (FYE): Beyond
Completion Date (FYE): Beyond

Description:

Replace Elizabeth Street Parking Deck with a minimum 500 space facility and to consider multi-use structure.

Explanation:

Elizabeth Street Parking Deck is approximately 50 years old and nearing the end of its useful service life.

Alternative:

Continue utilizing general fund revenue to maintain existing Elizabeth Street Deck.
Consider replacement as part of a PPEA or public private partnership opportunity.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 18
O 18.1
O 18.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$1,000,000	\$1,000,000
Land								\$0
Construction							\$14,000,000	\$14,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds							\$15,000,000	\$15,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Water Street Parking Deck

Project Code:DP20073

Project Priority:Priority 2

Department:810921

Project Type:ADDITION & REPLACEMENT

Status:Active

Start Date (FYE):Beyond

Completion Date (FYE):Beyond

Description:

Replace Water Street Parking Deck with a minimum 500 space facility and to consider multi-use structure.

Explanation:

Water Street Parking Deck is approximately 50 years old and nearing the end of its useful service life.

Alternative:

Continue utilizing general fund revenue to maintain existing Water Street Deck.

Consider replacement as part of a PPEA or public private partnership opportunity.

Consider alternative locations to replace the Water Street Parking Deck.

Justifications:

Mandated

Remove hazards

x-Maintains service

x-Increase efficiency

x-Increase revenues

x-Improves service

New service

Convenience

Other

Goals and Objectives

G 18

O 18.1

O 18.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$1,000,000	\$1,000,000
Land								\$0
Construction							\$14,000,000	\$14,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds							\$15,000,000	\$15,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000,000	\$15,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Public Safety Building Parking Deck

Project Code: DP20076

Project Priority: Priority 3

Project Type: NEW

Start Date (FYE): Beyond

Department: 810921

Status: Active

Completion Date (FYE): Beyond

Description:

Construct a new Public Safety Building parking deck in the location of the existing Public Safety Building parking lot. Parking deck would be provide 150 public safety spaces and 150 public spaces.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Security is an important aspect of any public safety building and providing separated secure parking facilities for both public safety vehicles, as well as public safety employee vehicles is important. This project would construct a new parking deck that would both accommodate secure levels for Public Safety staff usage, as well as parking levels that would be open to the general public.

Goals and Objectives

Alternative:

None.

G 18
O 18.1
O 18.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning							\$1,000,000	\$1,000,000
Land								\$0
Construction							\$8,000,000	\$8,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$9,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds							\$9,000,000	\$9,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$9,000,000	\$9,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Boiler Replacement at Harrisonburg High School

Project Code:HCPS824

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE): 2029

Completion Date (FYE): 2029

Description:

Replace boilers at Harrisonburg High School.

Explanation:

The boilers are at the end of their life cycle.

Alternative:

Continue to maintain and repair boilers as needed.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment					\$575,000			\$575,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$575,000	\$0	\$0	\$575,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$575,000			\$575,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$575,000	\$0	\$0	\$575,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Roof Section Repair/Replacement at Harrisonburg High School

Project Code:HCPS1024

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE): 2030

Completion Date (FYE): 2030

Description:

Replace a roof section at Harrisonburg High School.

Explanation:

We must evaluate and replace roof sections in a proactive manner. We will identify the next roof section to be replaced during our next roof evaluation. The warrant expired in February 2020. Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction						\$100,000		\$100,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue						\$100,000		\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Parking Lot Resurface at Harrisonburg High School

Project Code: HCPS1224

Project Priority: Priority 2

Department: 1311

Project Type: REPLACEMENT

Status: Active

Start Date (FYE): 2028

Completion Date (FYE): 2028

Description:

Resurface the parking lot at Harrisonburg High School.

Explanation:

The parking lot at Harrisonburg High School needs to be resurfaced to extend the useful life of the parking lot and prevent costly repairs.

Alternative:

Continue filling cracks in the pavement and make repairs as necessary to the asphalt.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$500,000				\$500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$500,000				\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Parking Lot Resurface at Keister Elementary School

Project Code: HCPS1424

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2027

Description:

Resurface the parking lot at Keister Elementary School.

Explanation:

The parking lot at Keister Elementary School needs to be resurfaced to extend the useful life of the parking lot and prevent costly repairs.

Alternative:

Continue filling cracks in the pavement and make repairs as necessary to the asphalt.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$165,000					\$165,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$165,000	\$0	\$0	\$0	\$0	\$165,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$165,000					\$165,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$165,000	\$0	\$0	\$0	\$0	\$165,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Roof Repair/Replacement at Keister Elementary School (1980/1981)

Project Code:HCPS1624

Project Priority:Priority 2

Department:1311

Project Type:ADDITION & REPLACEMENT

Status:Active

Start Date (FYE):2026

Completion Date (FYE):2026

Description:

Replace the "1980/1981 addition" roof section at Keister Elementary School.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Replace the "1980/1981 addition" roof section at Keister Elementary School. On an annual basis we must replace and/or repair sections of Keister's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Goals and Objectives
G 7

Alternative:

Make repairs as needed with potential service/education interruption.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$100,000						\$100,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$100,000						\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Roof Repair/Replacement at Keister Elementary School (Gym)

Project Code:HCPS1724

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE):2027

Completion Date (FYE):2027

Description:

Replace the gym roof section at Keister Elementary School.

Explanation:

Replace the gym roof section at Keister Elementary School. On an annual basis we must replace and/or repair sections of Keister's roof as a majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$60,000					\$60,000
Other Expenses								\$0
Total	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$60,000					\$60,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$60,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Keister Elementary School (Below Gym)

Project Code: HCPS1924

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the "area below the gym" roof section at Keister Elementary School.

Explanation:

Replace the "area below the gym" roof section at Keister Elementary School. On an annual basis we must replace and/or repair sections of Keister's roof as a majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$162,000				\$162,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$162,000	\$0	\$0	\$0	\$162,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$162,000				\$162,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$162,000	\$0	\$0	\$0	\$162,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Boiler Replacement at Keister Elementary School

Project Code: HCPS4125

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2026

Description:

Replace two boilers at Keister Elementary School.

Explanation:

The life expectancy for the boilers are 25 years - both boilers were installed in 2000 (based on ASHRAE Equipment Life Expectancy). Our ability to secure replacement parts has become more difficult as equipment becomes obsolete and parts are not as readily available. Lead times for replacement of a boiler is 15+ weeks.

Alternative:

Continue to maintain and repair boilers as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$454,514						\$454,514
Other Expenses								\$0
Total	\$0	\$454,514	\$0	\$0	\$0	\$0	\$0	\$454,514

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$454,514						\$454,514
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$454,514	\$0	\$0	\$0	\$0	\$0	\$454,514

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Elevator Replacement at Keister Elementary School

Project Code: HCPS4225

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2027

Description:

Replace the elevator at Keister Elementary School.

Explanation:

Replace the elevator at Keister Elementary School. Our ability to secure repair and secure replacement parts has become more difficult now that the computer and controllers are obsolete. Additionally, the warranty has expired.

Alternative:

Continue to maintain and repair elevator as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$125,000					\$125,000
Other Expenses								\$0
Total	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$125,000					\$125,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Replace Air Handlers at Keister Elementary School

Project Code: HCPS2024

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the air handlers at Keister Elementary School.

Explanation:

Replace the air handlers at Keister Elementary School. On air handler would be replaced for three years. The air handlers were installed in 1983 and have a 25-year life expectancy.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$300,000	\$300,000	\$250,000				\$850,000
Other Expenses								\$0
Total	\$0	\$300,000	\$300,000	\$250,000	\$0	\$0	\$0	\$850,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$300,000	\$300,000	\$250,000				\$850,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$300,000	\$300,000	\$250,000	\$0	\$0	\$0	\$850,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: MTC Renovation Request

Project Code: HCPS2124

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2026

Description:

Massanutten Technical Center (MTC) is in need of major structural and mechanical repairs. The amount of money requested is HCPS's share of the expense to renovate MTC.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

As a participating school division in the MTC program and as a member of the Executive Board, HCPS is responsible for contributing to the funding of MTC with Rockingham County Public Schools.

Alternative:

None.

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$520,000	\$4,911,000	\$470,000					\$5,901,000
Equipment								\$0
Other Expenses								\$0
Total	\$520,000	\$4,911,000	\$470,000	\$0	\$0	\$0	\$0	\$5,901,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue	\$520,000	\$4,911,000	\$470,000					\$5,901,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$520,000	\$4,911,000	\$470,000	\$0	\$0	\$0	\$0	\$5,901,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Purchase Land for 7th Elementary School

Project Code: HCPS2224

Project Priority: Priority 2

Project Type: ADDITION

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2027

Description:

Purchase land for a 7th elementary school or additional campus.

Explanation:

With anticipated enrollment growth and new housing developments in Harrisonburg we will need to construct a 7th elementary school.

Alternative:

Redistricting opportunities to reduce the enrollment for elementary schools that currently exceed effective capacity.

Exploration of increasing the capacity of elementary schools by building additions to those schools.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
x-New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land			\$2,500,000					\$2,500,000
Construction								\$0
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds			\$2,500,000					\$2,500,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Replace Air Handler at Spotswood Elementary School

Project Code: HCPS2324

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the air handlers at Spotswood Elementary School.

Explanation:

Replace the air handlers at Spotswood Elementary School. One air handler would be replaced for three years. The air handlers were installed in 1983 and have a 25-year life expectancy.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$300,000	\$300,000	\$300,000				\$900,000
Other Expenses								\$0
Total	\$0	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$900,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$300,000	\$300,000	\$300,000				\$900,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$300,000	\$300,000	\$300,000	\$0	\$0	\$0	\$900,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Spotswood Elementary School (Gym)

Project Code: HCPS2524

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2026

Description:

Replace the gym roof section at Spotswood Elementary School.

Explanation:

Replace the gym roof section at Spotswood Elementary School. On an annual basis we must replace and/or repair sections of Spotswood's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$109,800						\$109,800
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$109,800	\$0	\$0	\$0	\$0	\$0	\$109,800

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$109,800						\$109,800
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$109,800	\$0	\$0	\$0	\$0	\$0	\$109,800

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Roof Repair/Replacement at Spotswood Elementary School (Library)

Project Code:HCPS2624

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE):2027

Completion Date (FYE):2027

Description:

Replace the library roof section at Spotswood Elementary School.

Explanation:

Replace the library roof section at Spotswood Elementary School. On an annual basis we must replace and/or repair sections of Spotswood's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$54,000					\$54,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$54,000					\$54,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$54,000	\$0	\$0	\$0	\$0	\$54,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Roof Repair/Replacement Spotswood Elementary School (Caf.)

Project Code:HCPS2724

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE): 2028

Completion Date (FYE): 2028

Description:

Replace the cafeteria roof section at Spotswood Elementary School.

Explanation:

Replace the cafeteria roof section at Spotswood Elementary School. On an annual basis we must replace and/or repair sections of Spotswood's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$50,000				\$50,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$50,000				\$50,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Spotswood Elementary School (S. Wing)

Project Code: HCPS2824

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2029

Description:

Replace the "south wing" roof section at Spotswood Elementary School.

Explanation:

Replace the "south wing" roof section at Spotswood Elementary School. On an annual basis we must replace and/or repair sections of Spotswood's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$90,000			\$90,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$90,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$90,000			\$90,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$90,000	\$0	\$0	\$90,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Spotswood Elementary School (N. Wing)

Project Code: HCPS2424

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2030

Department: 1311

Status: Active

Completion Date (FYE): 2030

Description:

Replace the "North wing" roof section at Spotswood Elementary School.

Explanation:

Replace two sections of the "North wing" roof section at Spotswood Elementary School. On an annual basis we must replace and/or repair sections of Spotswood's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction						\$200,000		\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue						\$200,000		\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Parking Lot Resurface at Spotswood Elementary School

Project Code: HCPS125

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Resurface the parking lot at Spotswood Elementary School

Explanation:

The parking lot at Spotswood Elementary School needs to be resurfaced to extend the useful life of the parking lot and prevent costly repairs.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$175,000				\$175,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$175,000	\$0	\$0	\$0	\$175,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$175,000				\$175,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$175,000	\$0	\$0	\$0	\$175,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Electrical System Replacement at Spotswood Elementary School

Project Code: HCPS225

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the electrical panels/system at Spotswood Elementary School.

Explanation:

Replace the electrical panels and breakers at Spotswood Elementary School. Breakers and other replacement parts are no longer manufactured and are difficult to acquire.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$110,000				\$110,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$110,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$110,000				\$110,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0	\$110,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Gym Floor at Spotswood Elementary School

Project Code: HCPS325

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2029

Description:

Replace the gym floor at Spotswood Elementary School.

Explanation:

The gym floor is original to the 1970 addition when the primary wing was built. The current hard floor surface is cracking - a softer surface would be more desirable to ensure the safety of our students, staff, and community who use the space.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$100,000			\$100,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000			\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Storefront Door Replacement at SMES & SKMS

Project Code:HCPS2924

Project Priority:Priority 2

Department:1311

Project Type:REPLACEMENT

Status:Active

Start Date (FYE): 2028

Completion Date (FYE): 2028

Description:

Replace the storefront doors at Smithland Elementary School (SMES) and Skyline Middle School (SKMS).

Explanation:

The exterior doors at SMES & SKMS will need to be replaced due to their advanced rate of decline.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$102,000				\$102,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$102,000	\$0	\$0	\$0	\$102,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$102,000				\$102,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$102,000	\$0	\$0	\$0	\$102,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Skyline Middle School

Project Code: HCPS4525

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2030

Description:

Replace a roof section at Skyline Middle School.

Explanation:

We must evaluate and replace roof sections in a proactive manner. We will identify the next roof section to be replaced during our next roof evaluation. The warranty expires on May 30, 2028. Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$100,000	\$100,000		\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000	\$100,000		\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Auditorium/Stage Lighting and Controls at SKMS

Project Code: HCPS425

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the auditorium/stage lighting and controls at Skyline Middle School.

Explanation:

The auditorium/stage lighting and controls are in need of replacement. The system needs to be upgraded as replacement parts have become difficult to acquire.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment				\$100,000				\$100,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$100,000				\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Smithland Elementary School

Project Code: HCPS4625

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2030

Description:

Replace a roof section at Smithland Elementary School.

Explanation:

We must evaluate and replace roof sections in a proactive manner. We will identify the next roof section to be replaced during our next roof evaluation. The warranty expires on May 30, 2028. Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$100,000	\$100,000		\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000	\$100,000		\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Upgrade HVAC Controls at Stone Spring Elementary School

Project Code: HCPS3024

Project Priority: Priority 2

Project Type: SYSTEM UPGRADE

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2026

Description:

Upgrade HVAC controls at Stone Spring Elementary School.

Explanation:

HVAC controls are outdated and access by HVAC technician is limited.

Alternative:

Continue to maintain and repair controls as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$53,000						\$53,000
Other Expenses								\$0
Total	\$0	\$53,000	\$0	\$0	\$0	\$0	\$0	\$53,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$53,000						\$53,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$53,000	\$0	\$0	\$0	\$0	\$0	\$53,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Classroom Renovations at Stone Spring Elementary School

Project Code: HCPS4725

Project Priority: Priority 2

Project Type: RENOVATION

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2029

Description:

Renovate classrooms at Stone Spring Elementary School.

Explanation:

Stone Spring Elementary School was constructed in 1993. After 30 years of use, it is time to renovate and refresh the classrooms by replacing the carpet with tile, painting the rooms, replacing the ceiling tile, installing LED lights, and replacing the classroom cabinets.

Alternative:

Continue to maintain and repair controls as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$100,000	\$100,000	\$100,000			\$300,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$300,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$100,000	\$100,000	\$100,000			\$300,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$0	\$300,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Stone Spring Elementary School

Project Code: HCPS4825

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2030

Description:

Replace a roof section at Stone Spring Elementary School.

Explanation:

We must evaluate and replace roof sections in a proactive manner. We will identify the next roof section to be replaced during our next roof evaluation. The warranty expired in July of 2003. Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$100,000	\$100,000		\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000	\$100,000		\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Enhancements to Thomas Harrison Middle School

Project Code: HCPS3324

Project Priority: Priority 2

Department: 1311

Project Type: RENOVATION

Status: Active

Start Date (FYE): 2027

Completion Date (FYE): 2027

Description:

Enhancements and repairs to Thomas Harrison Middle School.

Explanation:

Enhance Thomas Harrison Middle School to accommodate the current and future educational needs of our students as well as enhance their educational experiences. Classroom renovations to prepare students for the future as well as to ensure that the building is accessible by all students. THMS opened in 1989 with additions in 1994.

Alternative:

Continue current operations.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$2,500,000					\$2,500,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds			\$2,500,000					\$2,500,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$2,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Thomas Harrison Middle School

Project Code: HCPS4925

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2029

Department: 1311

Status: Active

Completion Date (FYE): 2030

Description:

Replace a roof section at Thomas Harrison Middle School.

Explanation:

We must evaluate and replace roof sections in a proactive manner. We will identify the next roof section to be replaced during our next roof evaluation. The warranty expired in July of 1999. Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction					\$100,000	\$100,000		\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue					\$100,000	\$100,000		\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Parking Lot Resurface at Thomas Harrison Middle School

Project Code: HCPS3424

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Resurface the parking lot at Thomas Harrison Middle School.

Explanation:

The parking lot at Thomas Harrison Middle School needs to be resurfaced to extend the useful life of the parking lot and prevent costly repairs.

Alternative:

Continue filling cracks in the pavement and make repairs as necessary to the asphalt.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$200,000				\$200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$200,000				\$200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Auditorium/Stage Lighting and Controls at THMS

Project Code: HCPS525

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2028

Department: 1311

Status: Active

Completion Date (FYE): 2028

Description:

Replace the auditorium/stage lighting and controls at Thomas Harrison Middle School.

Explanation:

The auditorium/stage lighting and controls are in need of replacement. The system needs to be upgraded as replacement parts have become difficult to acquire.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction				\$100,000				\$100,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue				\$100,000				\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Replace Air Handler at Waterman Elementary School

Project Code: HCPS3524

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2029

Description:

Replace the air handlers at Waterman Elementary School.

Explanation:

Replace the air handlers at Waterman Elementary School. The air handlers were installed in 2001 and have a 25-year life expectancy.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment			\$253,000	\$250,000	\$300,000			\$803,000
Other Expenses								\$0
Total	\$0	\$0	\$253,000	\$250,000	\$300,000	\$0	\$0	\$803,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$253,000	\$250,000	\$300,000			\$803,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$253,000	\$250,000	\$300,000	\$0	\$0	\$803,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Classroom Renovations at Waterman Elementary School

Project Code: HCPS5025

Project Priority: Priority 2

Department: 1311

Project Type: RENOVATION

Status: Active

Start Date (FYE): 2026

Completion Date (FYE): 2026

Description:

Renovate the classrooms in the primary wing at Waterman Elementary School.

Explanation:

The primary wing was constructed in 1983. After 40 years of use, it is time to renovate and refresh the classrooms by replacing the carpet with tile, painting the rooms, replacing the ceiling tile, installing LED lights, and replacing the classroom cabinets.

Alternative:

Continue current operations.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$100,000						\$100,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$100,000						\$100,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$100,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Waterman Elementary School (Ed. Wing)

Project Code: HCPS3724

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 1311

Status: Active

Completion Date (FYE): 2026

Description:

Replace the "Educational Wing" roof section at Waterman Elementary School.

Explanation:

Replace the "educational wing" roof section at Waterman Elementary School. On an annual basis we must replace and/or repair sections of Waterman's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$98,000						\$98,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$98,000	\$0	\$0	\$0	\$0	\$0	\$98,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$98,000						\$98,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$98,000	\$0	\$0	\$0	\$0	\$0	\$98,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Roof Repair/Replacement at Waterman Elementary School (Gym)

Project Code: HCPS3824

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2027

Department: 1311

Status: Active

Completion Date (FYE): 2027

Description:

Replace the gym roof section at Waterman Elementary School.

Explanation:

Replace the gym roof section at Waterman Elementary School. On an annual basis we must replace and/or repair sections of Waterman's roof as the majority was installed more than 20 years ago (warranty has expired). Evaluate feasibility of installing solar facilities or to become solar ready.

Alternative:

Make repairs as needed with potential service/education interruption.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$105,000					\$105,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$105,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue			\$105,000					\$105,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$105,000	\$0	\$0	\$0	\$0	\$105,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Solar Panel Installation at Rocktown High School

Project Code: HCPS625

Project Priority: Priority 2

Department: 1311

Project Type: ADDITION

Status: Active

Start Date (FYE): 2026

Completion Date (FYE): 2026

Description:

Install solar panels on the roof of Rocktown High School.

Explanation:

Install solar panels at Rocktown High School to produce electricity for the school in a sustainable and environmental friendly manner.

Alternative:

Continue current operations.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 7

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$1,200,000						\$1,200,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$1,200,000						\$1,200,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: WESTERN RAW WATERLINE (910161-48621)

Project Code: proj202

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 1995

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$59,020,517

NBV = \$25,651,700

25 Yr FARC = \$1,102,585 (expansion projects eliminate 12" pipe R&R ACSO)

25 Yr ACSO = \$44,103 per year

ENR = 13,556

EXPANSION PROJECTS:

Route 33 Asset Management Plan-Raw Water Component

Complete 30" raw waterline from Bellview to Cooper's Mountain Road

...Phase 3.1: Bellview to 5260 Rawley Pike -- \$2.0M-Assumes project occurs 2025

...Phase 3.2: 5260 Rawley Pike to VPGC --\$3.0M-2034

...Phase 4: VPGA to Cooper's Mountain Road --\$17.3-2035 (Bond Funded)

Virginia Water Withdrawal Permit (VWWP) Compliance

...DRI aquatic screens -- \$3.75M - 2026 (Bond Funded)

...NRI aquatic screens -- \$3.75M - 2026 (Bond Funded)

North River Corrosion Mitigation Projects

...2021-2032 Anodes on 20" pipe \$80K per year

ENVIRONMENTAL/SUSTAINABILITY: Water Supply from the Dry River water source has inherent environmental and sustainable value from an energy management perspective. As the pipe delivery size is expanded from 16" diameter to 24" or 30", each additional 1 million gallon delivered will save 2,200 to 3,500 kW-hrs of electricity.

Alternative:

Accept the risk of pipeline failures, loss of service and increased repair cost.

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Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
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	Planning								\$0
	Land								\$0
	Construction	\$8,488,930	\$7,880,000	\$380,000	\$380,000	\$380,000	\$380,000	\$18,660,000	\$36,548,930
	Equipment								\$0
	Other Expenses								\$0
	Total	\$8,488,930	\$7,880,000	\$380,000	\$380,000	\$380,000	\$380,000	\$18,660,000	\$36,548,930

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$8,488,930	\$380,000	\$380,000	\$380,000	\$380,000	\$380,000	\$1,360,000	\$11,748,930
Bond Proceeds		\$7,500,000					\$17,300,000	\$24,800,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$8,488,930	\$7,880,000	\$380,000	\$380,000	\$380,000	\$380,000	\$18,660,000	\$36,548,930

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Rural Potable Projects (910161-48670)

Project Code: proj213

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2008

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$47,415,464

NBV = \$14,853,767

25 Yr FARC = \$9,005,723

25 Yr ACSO = \$360,229 per year

ENR = 13,556

EXPANSION PROJECTS:

Risk Management Loops = \$40,000: 2025-2028

16" Conversion, Phase 3 = \$50,000: 2025-2034

16" Conversion Phase 4 = \$250,000: 2035

CMZ 10" Replacement = \$300,000: 2025-2027 & \$198,218: 2028

FUNDING STRATEGY:

R&R = \$360,229/yr: (2026-2050)

Expansion = Varies/yr: (2026-2035)

Alternative:

Accept the risk of pipeline failures, loss of service and increased repair costs.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$2,422,000	\$750,229	\$750,229	\$648,447	\$410,229	\$410,229	\$7,654,580	\$13,045,943
Equipment				134				\$0
Other Expenses								\$0

	Total	\$2,422,000	\$750,229	\$750,229	\$648,447	\$410,229	\$410,229	\$7,654,580	\$13,045,943
Funding Sources:		Prior	2026	2027	2028	2029	2030	Future	Total
	General Revenue								\$0
	Enterprise Revenue	\$2,422,000	\$750,229	\$750,229	\$648,447	\$410,229	\$410,229	\$7,654,580	\$13,045,943
	Bond Proceeds								\$0
	Grants								\$0
	Capital Project Fund								\$0
	Other Revenue								\$0
	Total	\$2,422,000	\$750,229	\$750,229	\$648,447	\$410,229	\$410,229	\$7,654,580	\$13,045,943
Operating Impacts:		Prior	2026	2027	2028	2029	2030	Future	Total
	Personnel								\$0
	Operating								\$0
	Capital								\$0
	Offsets								\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Management of Pumping, Storage & Transfer Assets (910161-48688)
Project Code: proj216
Project Priority: Priority 2 **Project Type:** REPLACEMENT **Start Date (FYE):** 2012
Department: 2011 **Status:** Active **Completion Date (FYE):** 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):
R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):
Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:
Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$34,671,783
NBV = \$21,894,085
25 Yr CARV = \$5,739,453
25 Yr FARC = \$8,378,280
25 Yr ACSO = \$335,131 per year
ENR = 13,556

Walker Tank Demo: \$200,000 (2026); Garber's Church PS Rehab: \$75,000 (2026); JMU Tank Rehab: \$300,000 (2027); Parkview Station Fire Pump Rehab: \$75,000 (2027); Ramblewood Tank Rehab: \$300,000 (Beyond); Tower St Tank Rehab: \$400,000 (Beyond); Coopers Mt Tank Rehab: \$500,000 (Beyond); EMU Tank Rehab: \$500,000 (Beyond); Ridgeville Tank Rehab: \$700,000 (Beyond)

EXPANSION PROJECTS: Smithland Road Tank and Pump Station (\$5.0M: 2041)

ENVIRONMENTAL/SUSTAINABILITY: The Pumps Division will incur future CIP allocations to become and operate more sustainable. An energy inventory will be conducted to determine where operating efficiency can be improved and study where sustainable energy sources can be implemented within the water infrastructure.

Alternative:

Reactive approach, Schedule can be altered with acceptance risk.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning				136				\$0
Land								\$0

	Construction	\$3,248,996	\$335,131	\$335,131	\$335,131	\$335,131	\$335,131	\$11,702,620	\$16,627,271
	Equipment								\$0
	Other Expenses								\$0
	Total	\$3,248,996	\$335,131	\$335,131	\$335,131	\$335,131	\$335,131	\$11,702,620	\$16,627,271

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$3,248,996	\$335,131	\$335,131	\$335,131	\$335,131	\$335,131	\$6,702,620	\$11,627,271
Bond Proceeds							\$5,000,000	\$5,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$3,248,996	\$335,131	\$335,131	\$335,131	\$335,131	\$335,131	\$11,702,620	\$16,627,271

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Management of Transmission & Distribution: Assets (48732)

Project Code: proj215A

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2013

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
x-Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$346,303,189

NBV = \$1,057,494

25 Yr FARC = \$114,553,907

25 Yr ACSO = \$4,582,156 per year

ENR = 13,556

EXPANSION PROJECTS:

Water Main Extension Applications: \$50,000 annually

FUNDING STRATEGY:

R&R = \$4,582,156/yr (2026-2050)

Expansion = \$50,000/yr (2026-2050)

Total CIP funding requires deferral of R&R expenses and progressive rate adjustments.

Alternative:

Accept the risk of pipeline failures, loss of service and increased repair costs.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$7,454,392	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$92,643,120	\$123,258,292
Equipment				138				\$0
Other Expenses								\$0

	Total	\$7,454,392	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$92,643,120	\$123,258,292
Funding Sources:		Prior	2026	2027	2028	2029	2030	Future	Total
	General Revenue								\$0
	Enterprise Revenue	\$7,454,392	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$92,643,120	\$123,258,292
	Bond Proceeds								\$0
	Grants								\$0
	Capital Project Fund								\$0
	Other Revenue								\$0
	Total	\$7,454,392	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$4,632,156	\$92,643,120	\$123,258,292
Operating Impacts:		Prior	2026	2027	2028	2029	2030	Future	Total
	Personnel								\$0
	Operating								\$0
	Capital								\$0
	Offsets								\$0
	Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Management of Water Treatment Assets (910161 48733)

Project Code: proj218

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2013

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$22,057,178

NBV = \$13,213,811

25 Yr CARV = \$882,287

25 Yr FARC = \$2,323,783

25 Yr ACSO = \$92,951 per year

ENR = 13,556

EXPANSION: The current Grandview Water Treatment Plant is expected to require expansion in 2044 at \$9.2M; this might include a satellite plant at Riven Rock Park.

ENVIRONMENTAL/SUSTAINABILITY: The water treatment plant will have future CIP allocations to become and operate more sustainable. A continuous energy management program is ongoing to determine where operating efficiency can be improved. A software has previously been purchased to optimize pumping efficiency from its raw water pump station. We will also continue to investigate and pursue new SCADA configurations and software for optimizing water source selection and efficiency. System sustainability is by asset management practices.

Alternative:

None.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land				140				\$0
Construction	\$1,271,107	\$92,951	\$92,951	\$92,951	\$92,951	\$92,951	\$11,059,020	\$12,794,882

	Equipment							\$0
	Other Expenses							\$0
	Total	\$1,271,107	\$92,951	\$92,951	\$92,951	\$92,951	\$92,951	\$11,059,020

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$1,271,107	\$92,951	\$92,951	\$92,951	\$92,951	\$92,951	\$1,859,020	\$3,594,882
Bond Proceeds							\$9,200,000	\$9,200,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,271,107	\$92,951	\$92,951	\$92,951	\$92,951	\$92,951	\$11,059,020	\$12,794,882

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Management of Metering System (910161 48734)

Project Code: proj217

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2013

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$3,275,145

NBV = \$1,084,935

25 Yr CARV = \$2,770,431

25 Yr FARC = \$1,616,306

25 Yr ACSO = \$64,652

ENR = 13,556

EXPANSION: AMI metering system; remaining future funding is shown in sewer fund.

ENVIRONMENTAL/SUSTAINABILITY: Metering is a key component of water loss management. System sustainability is by asset management practices.

Alternative:

Accept the risk of meter failures and lost revenue.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$2,084,393	\$64,652	\$64,652	\$64,652	\$64,652	\$64,652	\$1,293,045	\$3,700,698
Equipment								\$0
Other Expenses								\$0
Total	\$2,084,393	\$64,652	\$64,652	\$64,652	\$64,652	\$64,652	\$1,293,045	\$3,700,698

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Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
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General Revenue								\$0
Enterprise Revenue	\$2,084,393	\$64,652	\$64,652	\$64,652	\$64,652	\$64,652	\$1,293,045	\$3,700,698
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$2,084,393	\$64,652	\$64,652	\$64,652	\$64,652	\$64,652	\$1,293,045	\$3,700,698

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Facilities (910161-48757)

Project Code: wat210

Project Priority: Priority 2

Project Type: ADDITION & RENOVATION

Start Date (FYE): 2009

Department: 2011

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE :

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Explanation:

R&R: HPU staff intends to manage the WOC building and grounds to sustain functionality and safety of the facilities. The Facility is divided into Structural, Mechanical, Electrical and Plumbing categories. Assets within each category will be replaced as needed to sustain safe operations. (ALL R&R EXPENSES ARE SHARED EQUALLY BETWEEN WATER AND SEWER) System sustainability is by asset management practices.

100% CARV = \$5,761,579
NBV = \$2,742,584
25 Yr CARV = \$1,828,757
25 Yr FARC = \$250,000 Allowance
25 Yr ACSO = \$10,000 per year
ENR = 13,556

EXPANSION PROJECTS: HPU is planning the future expansion (\$1M - 2035) of the Operations Center to include a drive-thru service window and additional restroom space for field staff, alternative field staff accommodations, and retrofit into offices. Expansion at \$1M water (\$2M total) is cash funded equally and uniformly in water and sewer: 2026-2035.

FUNDING STRATEGY:

R&R = \$10,000/yr: (2026-2050)
Expansion = \$100,000/yr (2026-2035)

Alternative:

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$432,031	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$1,682,031
Equipment								\$0
Other Expenses								\$0
Total	\$432,031	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$1,682,031



Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$432,031	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$1,682,031
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$432,031	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$1,682,031

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Raw Water Supply Drought Sources

Project Code: proj251

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2025

Department: 2011

Status: Active

Completion Date (FYE): 2035

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

x-Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
x-New service
Convenience
x-Other

Goals and Objectives

G 14
O 14.1

Explanation:

The guideline document "Raw Water Supply Management Plan, 10th edition" cites the need for HPU to acquire 3.4 MGD of additional drought reliable raw water supply between 2030 and 2037 pending a one percent (1%) to two percent (2%) growth rate in water use. The concept is in the early planning stages where various options are under evaluation. The permitting to acquire additional water supply sources could be lengthy.

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Not applicable to this project at this time.

Expansion Projects:

Options for acquiring the additional 3.4 MGD raw water supply include 1) using Frazier Quarry as an offline storage facility, 2) groundwater wells and piping in the South Fork Shenandoah River watershed, 3) groundwater wells and piping in the Dry River / North River watershed, 4) replacing Silver Lake Pump Station and 5) automating releases and volume controls from Switzer Lake.

Funding Strategy:

The project cost level is only at the "Order of Magnitude" level. Funding for project(s) will most likely be from borrow as supported by revenue from the sale of potable water. One of the alternatives, the Frazier Quarry Project, may have opportunity to pursue reclamation funding grants.

Environmental Sustainability:

This project has significant environmental sustainability to the North River, Dry River, and South Fork Shenandoah River as determined by standards set by the Virginia Department of Environmental Quality. The three surface waters are provided instream flow protection during low flow periods. The protection is in the format of water withdrawal restriction set in the Harrisonburg Virginia Water Withdrawal Permit (VWWP). These additional raw water sources will allow HPU to meet the restrictions of the permit and simultaneously meet the water supply business goals. System sustainability is by asset management practices.

Alternative:

Revise the water supply business model from 15.0 MGD to 121~~46~~ MGD

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning	\$50,000						\$450,000	\$500,000
Land								\$0
Construction							\$5,000,000	\$5,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$50,000	\$0	\$0	\$0	\$0	\$0	\$5,450,000	\$5,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$50,000						\$5,450,000	\$5,500,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$50,000	\$0	\$0	\$0	\$0	\$0	\$5,450,000	\$5,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:BLACKS RUN INTERCEPTOR UPGRADE PROG (911161-48641)

Project Code:sew203

Project Priority:Priority 2

Department:2012

Project Type:REPLACEMENT

Status:Active

Start Date (FYE): 1991

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):
R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):
Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:
Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated

x-Remove hazards

x-Maintains service

Increase efficiency

x-Increase revenues

x-Improves service

x-New service

Convenience

Other

Goals and Objectives

G 14

O 14.2

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$50,881,206
NBV = \$29,458,292
25 Yr CARV = \$2,571,475
25 Yr FARC = \$2,751,480
25 Yr ACSO = \$102,859 per year
ENR = 13,556

EXPANSION PROJECTS:
ILOS Flow Monitor 5yr Update: \$100,000; in 2030, 2035, 2040, 2045, 2050
ILOS Current 10 yr 24-hr storm: TBD
ILOS Buildout 10 yr 24-hr storm; TBD

Note:
RJN hydraulic analysis identified 143 pipes and 8 manholes under capacity for current 10-year LOS
RJN hydraulic analysis identified 175 pipes and 8 manholes under capacity for full buildout 10-year LOS.

ENVIRONMENTAL/SUSTAINABILITY: Reduction of infiltration and inflow into the sanitary sewer collection system will increase environmental sustainability by reducing the amount of required wastewater treatment processes. Wastewater treatment generates carbon through electrical consumption, sludge treatment/disposal, and chemical usage. Upgrades to the public sanitary sewer collection system will reduce infiltration and inflow.

Alternative:

Reactive Approach

	148							
Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total

	Planning								\$0
	Land								\$0
	Construction	\$7,216,191	\$102,859	\$102,859	\$102,859	\$102,859	\$202,859	\$2,457,180	\$10,287,666
	Equipment								\$0
	Other Expenses								\$0
	Total	\$7,216,191	\$102,859	\$102,859	\$102,859	\$102,859	\$202,859	\$2,457,180	\$10,287,666

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$7,216,191	\$102,859	\$102,859	\$102,859	\$102,859	\$202,859	\$2,457,180	\$10,287,666
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$7,216,191	\$102,859	\$102,859	\$102,859	\$102,859	\$202,859	\$2,457,180	\$10,287,666

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Management of Metering (911161-48734)

Project Code: sew217

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2020

Department: 2012

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
x-Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.1

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$3,275,145

NBV = \$1,084,935

25 Yr CARV = \$2,770,431

25 Yr FARC = \$1,616,306

25 Yr ACSO = \$64,652

ENR = 13,556

EXPANSION: Final phase of AMI metering installation at \$1,000,000 funded at 100,000/yr 2026-2035

ENVIRONMENTAL/SUSTAINABILITY: Metering is a key component of water resource management system. Sustainability is by asset management practices.

Alternative:

Accept the risk of meter failures and lost revenue.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$1,850,663	\$164,652	\$164,652	\$164,652	\$164,652	\$164,652	\$1,793,045	\$4,466,968
Equipment								\$0
Other Expenses								\$0
Total	\$1,850,663	\$164,652	\$164,652	\$164,652	\$164,652	\$164,652	\$1,793,045	\$4,466,968

Funding Sources:



	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$1,850,663	\$164,652	\$164,652	\$164,652	\$164,652	\$164,652	\$1,793,045	\$4,466,968
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,850,663	\$164,652	\$164,652	\$164,652	\$164,652	\$164,652	\$1,793,045	\$4,466,968

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Management of Collection & Transmission Assets (911161 48735)

Project Code: sew211

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2013

Department: 2012

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service Operation (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
x-Other

Goals and Objectives

G 14
O 14.2

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$268,394,362

NBV = \$152,271,484

25 Yr CARV = \$

25 Yr FARC = \$37,250,857

25 Yr ACSO = \$1,490,034 per year

I&I Abatement = \$200,000/yr

ENR = 13,556

EXPANSION

2026-2030: Main Extension Program - \$50,000/yr

ENVIRONMENTAL/SUSTAINABILITY: Reduction of infiltration and inflow into the sanitary sewer collection system will increase environmental sustainability by reducing the amount of required wastewater treatment processes. Wastewater treatment generates carbon through electrical consumption, sludge treatment/disposal, and chemical usage. Upgrades to the public sanitary sewer collection system will reduce infiltration and inflow.

Alternative:

Reactive Approach

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land				152				\$0
Construction	\$6,182,309	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$34,800,680	\$49,683,159

	Equipment								\$0
	Other Expenses								\$0
	Total	\$6,182,309	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$34,800,680	\$49,683,159

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$6,182,309	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$34,800,680	\$49,683,159
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$6,182,309	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$1,740,034	\$34,800,680	\$49,683,159

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program FY2026 thru FY2030 Project Request Form

Project Title: Management of Transfer & Monitoring Assets (911161 48736)

Project Code: sew212

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2013

Department: 2012

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
Convenience
x-Other

Goals and Objectives

G 14
O 14.2

Explanation:

R&R: The City strives to provide a level of service such that assets do not fail more than once per 10 year period. Failure modes vary, but generally are expressed in terms of a loss or decrease in service to the customer. Assets that do not meet this 10 year level of service are targeted for replacement under R&R. Targeted modes of failure include: Structural, Capacity, and Obsolescence. Asset replacements are sometimes grouped with other local projects to take advantage of opportunities to share costs or minimize repeat impacts to the project area.

100% CARV = \$1,864,624

NBV = \$956,317

25 Yr CARV = \$832,600

25 Yr FARC = \$1,038,170

25 Yr ACSO = \$41,527 per year

ENR = 13,556

ENVIRONMENTAL/SUSTAINABILITY: The Pumps Division will incur future CIP allocations to become and operate more sustainable. An energy inventory will be conducted to determine where operating efficiency can be improved and study where sustainable energy sources can be implemented within the water infrastructure.

Alternative:

Reactive Approach

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$1,031,922	\$41,527	\$41,527	\$41,527	\$41,527	\$41,527	\$830,540	\$2,070,097
Equipment								\$0
Other Expenses								\$0
Total	\$1,031,922	\$41,527	\$41,527	\$41,527	\$41,527	\$41,527	\$830,540	\$2,070,097

Funding Sources:



	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue	\$1,031,922	\$41,527	\$41,527	\$41,527	\$41,527	\$41,527	\$830,540	\$2,070,097
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$1,031,922	\$41,527	\$41,527	\$41,527	\$41,527	\$41,527	\$830,540	\$2,070,097

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Facilities (911161-48757)

Project Code: sew210

Project Priority: Priority 2

Project Type: ADDITION & RENOVATION

Start Date (FYE): 2009

Department: 2012

Status: Active

Completion Date (FYE): 2046

Description:

Harrisonburg Public Utilities formats its Capital Improvement Program (CIP) to provide funding for two applications:

1. Capital Rehabilitation and Retirement (R&R):

R&R is the retirement of existing assets at an optimum time near the end of their life cycle but with opportunity to avoid ancillary financial, social or environment burden. The HPU CIP process uses asset retirement date forecasts made from known installation dates and from Manufacturer's Anticipated Service Life (MASL). The CIP process provides Future Asset Replacement Cost (FARC) by inflating the Current Asset Replacement Cost (CARV) by two-and-one-half percent annually to the retirement date.

2. Capital Expansion (Expansion):

Expansion is the addition of new assets with the purpose of expanding service, capacity, functionality or strategy of operations.

NOTE:

Because rates cannot be adjusted annually to meet the schedule of fluctuating costs, HPU determines the sum and the uniform funding that is required throughout the immediate upcoming 25 years period. The latter is the Annual Cost of Sustainable Service (ACSO) and is used for funding and expense scheduling. Adjustments are made when rates will not support the ACSO or when expenses are significant to require debt.

Justifications:

Mandated
Remove hazards
Maintains service
x-Increase efficiency
Increase revenues
Improves service
New service
x-Convenience
x-Other

Goals and Objectives

G 14
O 14.2

Explanation:

R&R: HPU staff intends to manage the WOC building and grounds to sustain functionality and safety of the facilities. The Facility is divided into Structural, Mechanical, Electrical and Plumbing categories. Assets within each category will be replaced as needed to sustain safe operations. (ALL R&R EXPENSES ARE SHARED EQUALLY BETWEEN WATER AND SEWER). System sustainability is by asset management practices.

100% CARV = \$5,761,579
NBV = \$2,742,584
25 Yr CARV = \$1,828,757
25 Yr FARC = \$250,000 Allowance
25 Yr ACSO = \$10,000 per year
ENR = 13,556

EXPANSION PROJECTS: HPU is planning the future expansion (\$1M-2025) of the Operations Center to include a drive-thru service window, additional restroom space for field staff, alternative field staff accommodations, and retrofit into office. Expansion at \$1M sewer (\$2M total) is cash funded equally and uniformly in water and sewer: 2026-2035.

FUNDING STRATEGY:

R&R = \$10,000/yr: 2026-2050
Expansion = \$100,000/yr: 2026-2036

Alternative:

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction	\$827,250	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$2,077,250
Equipment								\$0
Other Expenses				156				\$0
Total								

		\$827,250	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$2,077,250
Funding Sources:		Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue									\$0
Enterprise Revenue		\$827,250	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$2,077,250
Bond Proceeds									\$0
Grants									\$0
Capital Project Fund									\$0
Other Revenue									\$0
Total		\$827,250	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$700,000	\$2,077,250
Operating Impacts:		Prior	2026	2027	2028	2029	2030	Future	Total
Personnel									\$0
Operating									\$0
Capital									\$0
Offsets									\$0
Total		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Central Garage

Project Code: 672081

Project Priority: Priority 2

Project Type: REPLACEMENT

Start Date (FYE): 2026

Department: 612141

Status: Active

Completion Date (FYE): 2026

Description:

One (1) Stertil-Koni heavy duty surface mounted Skylift, SKY 200 - 62,400 lbs, platform length 33', ALI/ETI Certified.

Explanation:

Current lift at the Central Garage failed inspection and needs to be replaced. Lift cannot be used because it is unsafe.

Alternative:

No alternative. Lift cannot be used due to grave safety concerns.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

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Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$250,000						\$250,000
Other Expenses								\$0
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$250,000						\$250,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: School Bus Parking Lot Expansion

Project Code: HDPT SB

Project Priority: Priority 2

Project Type: IMPROVEMENT

Start Date (FYE): 2026

Department: 622081

Status: Active

Completion Date (FYE): 2026

Description:

School bus parking expansion to cater for increased school buses due to construction of a new high school and the need for electric school bus infrastructure.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
x-New service
Convenience
Other

Explanation:

HDPT needs additional space to park/charge expansion school buses some of which will be electric buses at our facility. This will cater for additional growth needs in the future and ensure that the buses are safe and secure within the department's property.

Alternative:

None.

Goals and Objectives

G 13

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction			\$4,000,000					\$4,000,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue								\$0
Bond Proceeds			\$4,000,000					\$4,000,000
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$0	\$4,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: School Bus IT

Project Code: Trans 07

Project Priority: Priority 2

Project Type: SYSTEM UPGRADE

Start Date (FYE): 2026

Department: 622081

Status: Active

Completion Date (FYE): 2026

Description:

Anticipated replacement or upgrade of current camera system.

Explanation:

Getting to the end of the contractual years for the school bus camera system. New RFP will be put out for a new camera system that will be installed on all school buses including activity buses.

Alternative:

Continue using current system (not recommended)

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$500,000						\$500,000
Other Expenses								\$0
Total	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$500,000						\$500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: SCHOOL BUSES

Project Code: trans2

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): ONGOING

Department: 622081

Status: Active

Completion Date (FYE): ONGOING

Description:

School buses are recommended to be replaced 10-12 years (150,000 miles). Replacement and expansion buses needed with the construction of Rocktown High School. Exact amount of expansion buses has not been determined yet. Gradual expansion in number of school buses is recommended to mitigate costs to tax payers and ensure timely delivery.

Explanation:

Federal & State EPA guidelines are becoming stronger to replace buses in 10 to 12 years. Currently the Department has approximately 32 buses that are beyond 12 years. Electric buses will be considered with infrastructure and bus grant monies and the replacement schedule will be updated at that time. Received EPA grant for Three electric school buses. EPA grant application is ongoing. Will receive \$200,000 from EPA for each electric bus to offset costs so additional City funding is required.

Alternative:

Limited to no alternatives with the construction of the new high school. Operating costs will continue to rise taking into consideration current driver shortage.

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.2

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$650,000	\$650,000	\$800,000	\$800,000	\$800,000		\$3,700,000
Other Expenses								\$0
Total	\$0	\$650,000	\$650,000	\$800,000	\$800,000	\$800,000	\$0	\$3,700,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$650,000	\$650,000	\$800,000	\$800,000	\$800,000		\$3,700,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$650,000	\$650,000	\$800,000	\$800,000	\$800,000	\$0	\$3,700,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Transfer Center

Project Code: trans05

Project Priority: Priority 2

Project Type: CONSTRUCTION

Start Date (FYE): 2026

Department: 812081

Status: Active

Completion Date (FYE): 2026

Description:

Buy land for transit/transfer center and park and ride with waiting area.

Explanation:

Land is needed for a new transit/transfer center with a park and ride. This is identified in HDPT's Transit Strategic Plan. Feasibility study completed in FY2022. Need to purchase land to make the project viable for a smart scale application.

Alternative:

Continue as we are now.

Justifications:

Mandated
x-Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
x-Convenience
Other

Goals and Objectives

G 13

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land		\$1,500,000						\$1,500,000
Construction								\$0
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$1,500,000						\$1,500,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: TRANSIT BUSES

Project Code: trans1

Project Priority: Priority 2

Project Type: ADDITION & REPLACEMENT

Start Date (FYE): ONGOING

Department: 812081

Status: Active

Completion Date (FYE): ONGOING

Description:

FY 2026 4 transit replacements,
FY 2027 2 para transit replacements
FY 2028 5 transit,1 expansion paratransit
FY 2029 8 transit replacements
FY 2030 2 Expansion Paratransit

Justifications:

Mandated
Remove hazards
x-Maintains service
x-Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

Para transit buses will be low floor buses that will have a useful life of 10 years or 150,000 miles.
Transit buses to be replaced have a useful life of 12 years or 500,000 miles, however, the state has put in place a new Capital prioritization process that takes into consideration age and mileage of transit buses to be replaced. Looking at micro transit service that will requires some additional vehicles withing the next few years

Goals and Objectives

G 13
O 13.2

Alternative:

Cut service. Try to keep old buses running, maintenance costs will continue to rise because of the new State Capital prioritization process. HDPT normally meets the 12 years but hardly ever runs buses to 500,000 miles. Level of service will drop and number of road calls will continue to rise.

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$2,600,000	\$400,000	\$3,700,000	\$5,600,000	\$400,000		\$12,700,000
Other Expenses								\$0
Total	\$0	\$2,600,000	\$400,000	\$3,700,000	\$5,600,000	\$400,000	\$0	\$12,700,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue		\$104,000	\$16,000	\$148,000	\$224,000	\$80,000		\$572,000
Bond Proceeds								\$0
Grants		\$2,496,000	\$384,000	\$3,552,000	\$5,376,000	\$320,000		\$12,128,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$2,600,000	\$400,000	\$3,700,000	\$5,600,000	\$400,000	\$0	\$12,700,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Employee Parking Lot Expansion

Project Code:HDPT PL

Project Priority:Priority 3

Department:872081

Project Type:ADDITION & RENOVATION

Status:Active

Start Date (FYE):2026

Completion Date (FYE):2026

Description:

Employee parking lot expansion to cater for increased number of employees needed for HDPT operations.

Explanation:

HDPT needs additional space for employee parking to meet the increased need for staff needed for both transit and school bus operations. This will cater for additional growth needs in the future and ensure that the employees have a place to park when they come to work.

Alternative:

Continue as we are now.

Justifications:

Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
x-Convenience
Other

Goals and Objectives

G 13

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction		\$650,000						\$650,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$356,720						\$356,720
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$293,280						\$293,280
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$650,000	\$0	\$0	\$0	\$0	\$0	\$650,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Transit IT

Project Code: Trans 06

Project Priority: Priority 2

Department: 872081

Project Type: IMPROVEMENT

Status: Active

Start Date (FYE): 2026

Completion Date (FYE): 2026

Description:

Intelligent Transportation System (ITS) for transit buses.

Explanation:

New Request for Proposals for an Intelligent Transportation System (ITS) in 2026.

Alternative:

None.

Justifications:

Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Goals and Objectives

G 13
O 13.1

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment		\$3,000,000						\$3,000,000
Other Expenses								\$0
Total	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue		\$120,000						\$120,000
Enterprise Revenue								\$0
Bond Proceeds								\$0
Grants		\$2,880,000						\$2,880,000
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$3,000,000	\$0	\$0	\$0	\$0	\$0	\$3,000,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: City Landfill Closure & Monitoring 910142-48681

Project Code: PWSLCBG

Project Priority: Priority 1

Project Type: ADDITION

Start Date (FYE): 2010

Department: 922041

Status: Active

Completion Date (FYE): Ongoing

Description:

Cost of closing, maintenance, and monitoring of landfill per DEQ regulations.

(A) Annual monitoring/testing and engineering costs for gas and groundwater.

(B) Groundwater injections that are outlined in the landfill closure documents.

Justifications:

x-Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

DEQ regulations require a program for closing existing landfill and monitoring groundwater and gas generation for 30 year period following DEQ closure approval.

Alternative:

None.

Goals and Objectives

G 14

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$810,000
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$810,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue		\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$810,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$135,000	\$810,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: SWM Equipment Replacement

Project Code: SWMER01

Project Priority: Priority 1

Project Type: REPLACEMENT

Start Date (FYE): 2024

Department: 472041

Status: Active

Completion Date (FYE): Beyond

Description:

Future replacement of Ravo Sweepers.

Explanation:

These vehicles provide credits towards the City's MS4 requirements, and they need to be operational at all times. As the equipment ages, it will be important to keep the fleet in good working order, so that these credits can be maintained at an appropriate level.

Alternative:

Without replacement of this equipment when needed, the City would need to spend more funds on different BMP's in order to compensate for the loss of the credits generated by this equipment.

Justifications:

x-Mandated
Remove hazards
x-Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Goals and Objectives

G 14
O 14.3

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment				\$350,000			\$400,000	\$750,000
Other Expenses								\$0
Total	\$0	\$0	\$0	\$350,000	\$0	\$0	\$400,000	\$750,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue				\$350,000			\$400,000	\$750,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$350,000	\$0	\$0	\$400,000	\$750,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Temporary Credit Purchases

Project Code: PWSWPR11

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2023

Department: 910541

Status: Active

Completion Date (FYE): 2026

Description:

The City has established a contract with HRRSA to begin purchasing annual Nitrogen, Phosphorus, and Sediment credits beginning 2023 to assist with Chesapeake Bay TMDL compliance requirements for the second and third permit cycles.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

Temporary credits must be purchased annually and do not last year to year like permanent credits or projects. Credit availability through HRRSA is unstable due to HRRSA's similarly changing regulatory requirements. The cost of these nutrients are significantly less than permanent credits.

Alternative:

Pursue projects, permanent credits, and programs as identified in the Stormwater Improvement Plan.

Goals and Objectives

G 14
O 14.3

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning		\$82,000						\$82,000
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$82,000	\$0	\$0	\$0	\$0	\$0	\$82,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue		\$82,000						\$82,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$82,000	\$0	\$0	\$0	\$0	\$0	\$82,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Permanent Credit Purchases

Project Code: PWSWPR12

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2020

Department: 910541

Status: Active

Completion Date (FYE): 2026

Description:

The City has selected several bidders that responded to an Invitation to Bid. Through the lifespan of the contract, the City will have an opportunity annually to purchase permanent credits through these bidders for Nitrogen, Phosphorus, or Sediment. The contract will last for one year prior to renewal.

Justifications:

x-Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
x-Other

Explanation:

Permanent credits are managed by "nutrient banks" and may include stream restorations or land conversions within our designated watershed area. The cost per pound is much higher than temporary credits, but last in perpetuity with no maintenance or additional costs after the initial purchase. The City will purchase credits when the cost per pound of nutrient reduction is comparable or lower than completing a project. Additionally, credits may be purchased to lessen the number of projects being implemented in a given year.

Goals and Objectives

Alternative:

Pursue more expensive projects as identified in the Stormwater Improvement Plan.

G 14
O 14.3

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction								\$0
Equipment								\$0
Other Expenses		\$2,909,340						\$2,909,340
Total	\$0	\$2,909,340	\$0	\$0	\$0	\$0	\$0	\$2,909,340

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue		\$1,454,670						\$1,454,670
Bond Proceeds								\$0
Grants		\$1,454,670						\$1,454,670
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$2,909,340	\$0	\$0	\$0	\$0	\$0	\$2,909,340

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title:Waterman Drive Drainage and Water Quality Improvement

Project Code:PWSWPR14

Project Priority:Priority 2

Department:910541

Project Type:IMPROVEMENT

Status:Active

Start Date (FYE):Beyond

Completion Date (FYE):Beyond

Description:

Waterman Drive has a history of drainage challenges. A water quality and quantity project was identified in the Stormwater Improvement Plan. After the heavy summer rains, a property owner reached out about frontage improvements in this same project location. Additionally, Public Works has been in contact with property owners along the opposite side of the street. Public Works is interested in pursuing preliminary design and eventual construction for drainage improvements and water quality enhancements along either side of Waterman Drive.

Justifications:

Mandated
x-Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

This project could assist the City in meeting the Chesapeake Bay and local Special Conditions of the MS4 permit.

Alternative:

Pursue water quantity projects along Waterman Drive that do not include water quality components.

Goals and Objectives

G 14
O 14.3

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land								\$0
Construction							\$4,025,550	\$4,025,550
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,025,550	\$4,025,550
Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue							\$4,025,550	\$4,025,550
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$4,025,550	\$4,025,550
Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: Sauffley Tree Farm

Project Code: PWSWPR22

Project Priority: Priority 2

Project Type: NEW

Start Date (FYE): 2027

Department: 910541

Status: Active

Completion Date (FYE): Beyond

Description:

The project would be a land use conversion practice that would replace approximately 80-100 acres of pasture, hay, and crop fields into a forested land cover.

Justifications:

x-Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
Improves service
New service
Convenience
Other

Explanation:

The project is a stormwater Best Management Practice (BMP) that will be used to achieve credits towards our Chesapeake Bay TMDL 2028 compliance targets as stipulated in our MS4 permit. The project costs include repaying a portion of the Sewer Fund for the land. The project costs also include establishment and maintenance of the site during the first 3-5 years after initial planting to provide invasive species management and replacement of trees that did not survive.

Goals and Objectives

Alternative:

Complete another project elsewhere to achieve required Chesapeake Bay TMDL 2028 compliance targets.

O 11.2
O 11.4

Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning								\$0
Land			\$900,000					\$900,000
Construction			\$300,000					\$300,000
Equipment								\$0
Other Expenses				\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
Total	\$0	\$0	\$1,200,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,280,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue			\$1,200,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,280,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$1,200,000	\$20,000	\$20,000	\$20,000	\$20,000	\$1,280,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Capital Improvement Program
FY2026 thru FY2030
Project Request Form

Project Title: West Market BMPs Retrofit

Project Code: PWSWPR23

Project Priority: Priority 2

Project Type: REBUILD

Start Date (FYE): 2027

Department: 910541

Status: Active

Completion Date (FYE): 2028

Description:

The project would retrofit two existing stormwater detention ponds converting them to wet ponds to achieve additional pollutant reductions towards our Chesapeake Bay TMDL 2028 compliance targets.

Justifications:

x-Mandated
Remove hazards
Maintains service
Increase efficiency
Increase revenues
x-Improves service
New service
Convenience
Other

Explanation:

The project is a stormwater Best Management Practice (BMP) retrofit that will be used to achieve credits towards our Chesapeake Bay TMDL 2028 compliance targets as stipulated in our MS4 permit. The two existing detention ponds are located on City owned property.

Alternative:

Complete another project elsewhere to achieve required Chesapeake Bay TMDL 2028 compliance targets. Selecting another project may be more expensive.

Goals and Objectives

0 11.2
0 11.4

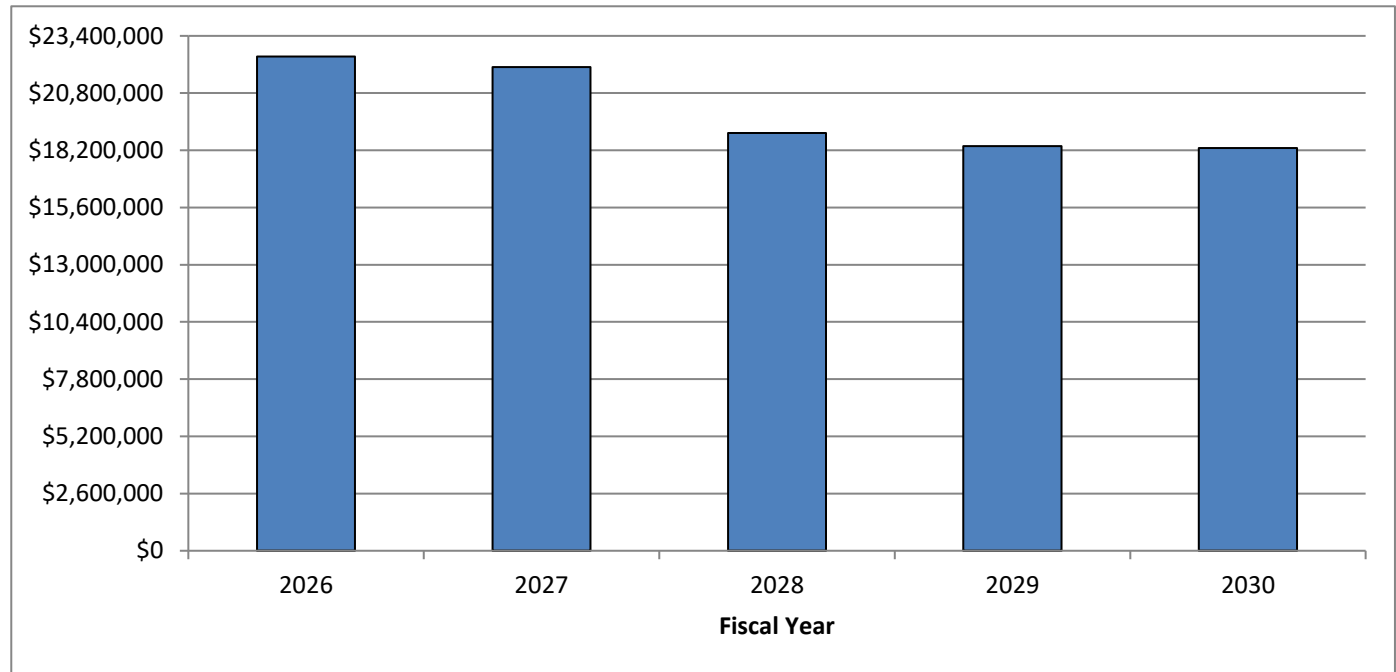
Expenditures:	Prior	2026	2027	2028	2029	2030	Future	Total
Planning			\$200,000					\$200,000
Land								\$0
Construction			\$470,000					\$470,000
Equipment								\$0
Other Expenses								\$0
Total	\$0	\$0	\$670,000	\$0	\$0	\$0	\$0	\$670,000

Funding Sources:	Prior	2026	2027	2028	2029	2030	Future	Total
General Revenue								\$0
Enterprise Revenue			\$670,000					\$670,000
Bond Proceeds								\$0
Grants								\$0
Capital Project Fund								\$0
Other Revenue								\$0
Total	\$0	\$0	\$670,000	\$0	\$0	\$0	\$0	\$670,000

Operating Impacts:	Prior	2026	2027	2028	2029	2030	Future	Total
Personnel								\$0
Operating								\$0
Capital								\$0
Offsets								\$0
Total	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

CITY OF HARRISONBURG, VIRGINIA
DEBT SERVICE PAYMENTS - ALL FUNDS
NEXT FIVE FISCAL YEARS

Fiscal Year	Principal	Interest	Total Debt Service
2026	15,582,867	6,872,697	22,455,564
2027	15,832,867	6,148,493	21,981,360
2028	13,512,866	5,475,570	18,988,436
2029	13,512,867	4,882,490	18,395,357
2030	14,032,867	4,273,494	18,306,361



City of Harrisonburg, Virginia
General Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	2,693,668	9,190,144	11,389,464	12,096,771	7,170,000	-	-	-	-	-
Revenues:										
General property taxes	54,271,422	57,634,787	64,911,578	72,840,683	78,132,600	80,885,100	82,981,100	84,504,200	85,670,500	86,856,600
Other local taxes	44,449,154	53,104,378	55,191,504	56,231,437	56,586,600	57,475,000	58,362,000	59,194,500	60,040,100	60,728,500
License permits and privilege fees	563,977	490,855	636,858	678,928	567,950	568,000	577,000	586,200	594,600	603,100
Fines and forfeitures	339,118	395,024	311,974	1,994,646	1,775,000	1,775,000	281,300	287,800	294,500	301,300
Use of money and property	230,607	163,303	3,445,894	6,114,281	3,651,200	3,833,000	3,833,200	3,833,400	3,833,600	3,833,800
Charges for services	962,547	1,497,540	1,659,086	1,906,024	1,660,200	1,934,600	1,972,000	2,010,000	2,048,600	2,088,200
Miscellaneous revenues	7,493,372	5,997,348	6,492,522	6,297,319	6,054,125	6,107,500	6,112,900	5,854,700	5,880,900	5,885,400
Recovered costs	941,345	972,050	1,139,786	1,005,639	982,890	991,000	990,900	987,000	992,400	986,300
State revenue	10,960,257	10,837,689	11,706,524	12,315,902	12,299,783	12,609,700	12,776,400	12,912,400	13,088,000	13,232,100
Federal revenue	9,806,308	2,496,074	725,002	783,782	247,966	240,500	40,000	40,000	40,000	40,000
Non-revenue receipts	125,266	77,177	87,618	85,913	50,000	50,000	50,000	50,000	50,000	50,000
Debt proceeds	-	40,213,288	-	421,839	-	-	-	-	-	-
Transfers - Operating	2,310,400	2,310,400	4,767,300	2,170,600	2,170,600	2,010,600	2,013,900	2,017,300	2,020,700	2,024,200
Transfers - Other	-	-	-	38,834	-	-	-	-	-	-
Total revenue including fund balance	135,147,441	185,380,058	162,465,109	174,982,598	171,348,914	168,480,000	169,990,700	172,277,500	174,553,900	176,629,500
Operating Expenditures:										
General government	6,119,384	6,648,194	7,170,109	7,923,489	9,326,961	9,586,900	9,806,300	10,030,900	10,260,500	10,495,900
Public safety	25,185,007	27,117,848	27,941,401	31,668,781	35,504,991	35,377,600	36,184,700	37,010,200	37,854,600	38,718,700
Public works	7,334,617	7,073,325	8,160,764	9,480,230	11,145,663	11,504,100	11,796,700	12,095,700	12,401,300	12,713,600
Health and welfare	1,375,987	1,376,764	1,537,878	1,703,518	1,869,202	1,915,900	1,963,800	2,012,900	2,063,100	2,114,700
Parks and recreation	5,169,788	5,711,992	5,972,241	6,922,546	8,280,479	8,514,100	8,709,400	8,909,500	9,114,000	9,323,400
Community development	5,506,196	2,852,297	3,077,887	3,951,832	3,237,401	3,298,700	3,370,500	3,444,000	3,518,900	3,595,600
Joint operations	9,949,783	9,752,177	10,876,720	12,072,151	12,687,470	13,956,200	14,235,300	14,520,000	14,810,400	15,106,600
Reserve for contingencies	-	-	-	-	325,000	225,000	225,000	225,000	225,000	225,000
Debt service and fiscal charges	15,724,233	57,263,848	20,942,719	20,574,834	20,562,270	19,802,500	19,332,100	16,322,500	15,727,400	15,640,900
Payment for conference center	900,000	1,100,000	870,679	927,941	1,200,000	1,236,000	1,260,700	1,285,900	1,311,600	1,337,800
Transfers - Other than Schools	2,923,768	3,333,681	3,506,761	4,191,455	4,591,060	4,755,300	4,856,000	4,959,300	5,065,100	5,173,600
Transfers - Schools	36,008,259	36,008,259	37,435,173	41,713,910	47,260,457	49,150,900	51,116,900	53,161,600	55,288,100	57,499,600
Total operating expenditures	116,197,023	158,238,385	127,492,331	141,130,687	155,990,954	159,323,200	162,857,400	163,977,500	167,640,000	171,945,400
Cash/Funds Available for Capital	18,950,418	27,141,673	34,972,778	33,851,911	15,357,960	9,156,800	7,133,300	8,300,000	6,913,900	4,684,100
Capital Expenditures:										
Capital outlay	4,874,313	5,186,667	6,150,972	5,705,582	4,930,830	5,001,400	5,066,900	5,133,700	5,201,800	5,271,600
Transfers to Capital projects	200,000	2,925,000	9,807,312	12,320,000	10,427,130	500,000	500,000	500,000	500,000	500,000
Total capital expenditures	5,074,313	8,111,667	15,958,284	18,025,582	15,357,960	5,501,400	5,566,900	5,633,700	5,701,800	5,771,600
Revenue Over (Under) Expenditures	13,876,105	19,030,066	19,014,494	15,826,329	-	3,655,400	1,566,400	2,666,300	1,212,100	(1,087,500)

City of Harrisonburg, Virginia
Water Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	356,448	284,289	2,088,519	270,213	1,300,000	-	-	-	-	-
Revenues:										
License permits & privilege fees	134,000	120,200	196,500	229,101	200,000	200,000	200,000	200,000	200,000	200,000
Use of money and property	70,108	55,621	460,325	844,355	375,000	1,025,000	1,025,000	1,025,000	1,025,000	1,025,000
Charges for services	9,029,201	10,309,326	10,443,544	11,275,788	11,490,000	12,813,100	13,561,700	13,831,600	14,106,800	14,387,500
Miscellaneous	7,839	13,621	11,922	7,466	5,000	5,000	5,000	5,000	5,000	5,000
Recovered costs	53,658	104,416	116,277	57,252	100,000	50,000	50,000	50,000	50,000	50,000
Intergovernmental revenue	-	116,262	-	-	-	-	-	-	-	-
Debt proceeds	-	15,218,104	-	-	-	-	-	-	-	-
Transfers - Depreciation, etc.	1,582,500	1,723,200	1,766,700	1,831,800	1,871,700	1,909,100	1,947,300	1,986,200	2,025,900	2,066,400
Transfers - Capital Projects Fund	-	421,323	-	-	-	-	-	-	-	-
Total revenue including fund balance	11,233,755	28,366,362	15,083,785	14,515,975	15,341,700	16,002,200	16,789,000	17,097,800	17,412,700	17,733,900
Operating Expenditures:										
Personal service	2,033,316	2,241,525	2,252,286	2,579,327	2,990,002	3,079,700	3,156,700	3,235,600	3,316,500	3,399,400
Fringe benefits	666,495	734,537	852,747	976,913	1,179,464	1,214,800	1,245,200	1,276,300	1,308,200	1,340,900
Purchased services	177,779	186,600	192,665	194,176	284,579	291,700	297,500	303,500	309,600	315,800
Internal services	13,890	19,647	21,190	16,315	24,100	24,700	25,200	25,700	26,200	26,700
Other charges	456,134	560,648	603,806	568,828	666,242	682,900	696,600	710,500	724,700	739,200
Materials and supplies	258,670	296,527	413,269	494,709	599,300	614,300	626,600	639,100	651,900	664,900
Depreciation	1,582,500	1,723,200	1,766,700	1,831,800	1,871,700	1,909,100	1,947,300	1,986,200	2,025,900	2,066,400
Payment in lieu of taxes	603,900	603,900	611,400	650,100	675,000	691,900	705,700	719,800	734,200	748,900
Debt service and fiscal charges	1,532,978	16,886,786	2,655,550	2,662,675	2,656,411	2,661,400	2,657,500	2,674,300	2,676,300	2,673,800
Transfers - Other	1,100,445	1,094,810	1,079,232	1,098,638	1,092,413	1,096,600	1,100,900	1,105,300	1,109,800	1,114,500
Total operating expenditures	8,426,107	24,348,181	10,448,846	11,073,482	12,039,211	12,267,100	12,459,200	12,676,300	12,883,300	13,090,500
Cash/Funds Available for Capital	2,807,648	4,018,181	4,634,940	3,442,493	3,302,489	3,735,100	4,329,800	4,421,500	4,529,400	4,643,400
Capital Expenditures:										
Capital outlay	170,336	199,961	205,849	110,661	504,000	516,600	526,900	537,400	548,100	559,100
Transfers - Capital projects	2,314,253	2,004,908	3,037,659	1,606,627	2,798,489	-	-	-	-	-
Total capital expenditures	2,484,589	2,204,869	3,243,508	1,717,288	3,302,489	516,600	526,900	537,400	548,100	559,100
Revenue Over (Under) Expenditures	323,059	1,813,312	1,391,432	1,725,205	-	3,218,500	3,802,900	3,884,100	3,981,300	4,084,300

City of Harrisonburg, Virginia
Sewer Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	1,923,654	867,388	1,503,288	1,307,973	1,300,000	-	-	-	-	-
Revenues:										
License permits and privilege fees	201,500	172,500	296,000	220,500	200,000	200,000	200,000	200,000	200,000	200,000
Use of money and property	32,442	13,308	319,466	523,559	250,000	437,500	437,500	437,500	437,500	437,500
Charges for services	10,898,231	12,452,660	12,679,987	13,529,014	12,927,590	15,165,200	15,468,500	15,793,300	16,109,200	16,431,400
Miscellaneous	5,978	28,097	3,761	16,101	5,000	5,000	5,000	5,000	5,000	5,000
Recovered costs	107,030	39,539	50,780	54,923	60,000	60,000	60,000	60,000	60,000	60,000
Intergovernmental revenue	-	72,664	-	-	-	-	-	-	-	-
Transfers - Depreciation, etc.	1,609,200	1,192,500	1,193,400	1,155,300	1,146,600	1,158,100	1,181,300	1,204,900	1,229,000	1,253,600
Total revenue including fund balance	14,778,036	14,838,656	16,046,682	16,807,370	15,889,190	17,025,800	17,352,300	17,700,700	18,040,700	18,387,500
Operating Expenditures:										
Personal service	1,312,867	1,400,474	1,502,042	1,683,516	1,992,181	2,051,900	2,103,200	2,155,800	2,209,700	2,264,900
Fringe benefits	476,346	499,282	580,886	649,671	788,012	811,700	832,000	852,800	874,100	896,000
Purchased services	107,312	72,711	67,434	105,886	171,160	175,400	178,900	182,500	186,200	189,900
Internal services	221,443	239,960	276,460	323,411	319,100	327,100	333,600	340,300	347,100	354,000
Other charges	141,129	141,425	157,947	160,109	200,290	205,300	209,400	213,600	217,900	222,300
Materials and supplies	180,406	117,461	195,100	200,889	196,400	201,300	205,300	209,400	213,600	217,900
Depreciation	1,609,200	1,192,500	1,193,400	1,155,300	1,146,600	1,158,100	1,181,300	1,204,900	1,229,000	1,253,600
Payment to HRRSA - Operations	3,132,747	3,905,028	4,272,787	4,652,212	5,142,370	5,296,600	5,402,500	5,510,600	5,620,800	5,733,200
Payment to HRRSA - Debt service	3,462,880	2,737,579	2,671,007	2,693,039	2,693,040	2,693,000	2,693,000	2,693,000	2,693,000	2,693,000
Payment in lieu of taxes	397,800	403,200	433,500	454,500	483,300	495,400	505,300	515,400	525,700	536,200
Transfers - Other	938,615	942,417	975,344	981,813	979,739	981,100	982,500	984,000	985,500	987,100
Total operating expenditures	11,980,744	11,652,037	12,325,906	13,060,346	14,112,192	14,396,900	14,627,000	14,862,300	15,102,600	15,348,100
Cash/Funds Available for Capital	2,797,292	3,186,619	3,720,776	3,747,024	1,776,998	2,628,900	2,725,300	2,838,400	2,938,100	3,039,400
Capital Expenditures:										
Capital outlay	407,254	60,155	183,091	673,308	472,000	483,800	493,500	503,400	513,500	523,800
Transfers - Capital projects	2,093,094	-	1,914,307	1,073,666	1,304,998	-	-	-	-	-
Total capital expenditures	2,500,348	60,155	2,097,398	1,746,974	1,776,998	483,800	493,500	503,400	513,500	523,800
Revenue Over (Under) Expenditures	296,944	3,126,464	1,623,378	2,000,050	-	2,145,100	2,231,800	2,335,000	2,424,600	2,515,600

City of Harrisonburg, Virginia
School Transportation Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	189,310	478,800	883,899	893,457	700,000	-	-	-	-	-
Revenues:										
Use of money and property	1,781	2,430	79,153	134,377	25,000	125,000	125,000	125,000	125,000	125,000
Charges for services	3,768,305	4,471,513	5,169,246	5,589,434	6,006,979	6,127,100	6,249,600	6,374,700	6,502,300	6,672,400
Miscellaneous	1,572	3,079	44	1,932	15,000	-	-	-	-	-
Intergovernmental revenue	-	204,524	-	-	-	-	-	-	-	-
Total revenue including fund balance	3,960,968	5,160,346	6,132,342	6,619,201	6,746,979	6,252,100	6,374,600	6,499,700	6,627,300	6,797,400
Operating Expenditures:										
Personal service	1,500,546	2,183,921	1,993,126	2,415,037	2,869,856	2,956,000	3,029,900	3,105,600	3,183,200	3,262,800
Fringe benefits	553,360	618,123	657,438	823,890	1,115,713	1,149,200	1,177,900	1,207,300	1,237,500	1,268,400
Purchased services	130,701	52,142	58,470	89,573	189,100	193,800	197,700	201,700	205,700	209,800
Internal services	636,715	986,069	1,125,135	1,100,694	1,346,550	1,380,200	1,407,800	1,436,000	1,464,700	1,494,000
Other charges	106,196	109,450	111,411	111,039	144,110	147,700	150,700	153,700	156,800	159,900
Materials and supplies	22,640	22,834	23,043	22,394	81,650	83,700	85,400	87,100	88,800	90,600
Total operating expenditures	2,950,159	3,972,540	3,968,623	4,562,627	5,746,979	5,910,600	6,049,400	6,191,400	6,336,700	6,485,500
Cash/Funds Available for Capital	1,010,809	1,187,805	2,163,720	2,056,574	1,000,000	341,500	325,200	308,300	290,600	311,900
Capital Expenditures:										
Capital outlay	174,621	25,129	674,282	874,059	1,000,000	-	-	-	-	-
Total capital expenditures	174,621	25,129	674,282	874,059	1,000,000	-	-	-	-	-
Revenue Over (Under) Expenditures	836,188	1,162,677	1,489,437	1,182,515	-	341,500	325,200	308,300	290,600	311,900

City of Harrisonburg, Virginia
Public Transportation Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	216,554	497,297	393,399	521,491	146,000	-	-	-	-	-
Revenues:										
Use of money and property	74,824	73,808	101,384	87,831	90,000	95,000	96,600	98,200	99,900	101,600
Charges for service	1,941,895	1,839,157	2,257,427	2,265,647	2,617,242	2,668,800	2,722,100	2,776,500	2,832,000	2,888,600
Miscellaneous	6,348	83,773	21,853	74,311	-	-	-	-	-	-
Recovered costs	115,943	115,607	122,825	126,043	126,043	128,600	128,600	128,600	128,600	128,600
Intergovernmental revenue	6,791,038	5,462,292	5,199,749	5,501,270	10,263,639	6,696,100	6,729,900	6,764,400	6,799,600	6,835,500
Transfers - General Fund	-	-	-	400,000	660,000	660,000	660,000	660,000	660,000	660,000
Total revenue including fund balance	9,146,602	8,071,933	8,096,637	8,976,593	13,902,924	10,248,500	10,337,200	10,427,700	10,520,100	10,614,300
Operating Expenditures:										
Personal service	2,672,626	2,865,255	2,903,118	3,489,727	4,235,726	4,362,800	4,471,900	4,583,700	4,698,300	4,815,800
Fringe benefits	670,262	672,461	785,481	979,833	1,383,803	1,425,300	1,460,900	1,497,400	1,534,800	1,573,200
Purchased services	164,847	211,550	154,452	653,331	1,034,885	1,060,800	1,082,000	1,103,600	1,125,700	1,148,200
Internal services	1,502,899	1,874,669	1,845,649	1,997,808	2,332,120	2,390,400	2,438,200	2,487,000	2,536,700	2,587,400
Other charges	212,240	270,390	250,316	252,594	509,310	522,000	532,400	543,000	553,900	565,000
Materials and supplies	51,542	56,578	60,473	29,043	110,910	113,700	116,000	118,300	120,700	123,100
Other	-	-	-	-	500,000	-	-	-	-	-
Transfers - General Fund	336,000	336,000	360,000	160,000	160,000	163,200	166,500	169,800	173,200	176,700
Total operating expenditures	5,610,415	6,286,902	6,359,489	7,562,335	10,266,754	10,038,200	10,267,900	10,502,800	10,743,300	10,989,400
Cash/Funds Available for Capital	3,536,187	1,785,031	1,737,148	1,414,258	3,636,170	210,300	69,300	(75,100)	(223,200)	(375,100)
Capital Expenditures:										
Capital outlay	3,188,652	1,776,444	1,372,929	684,936	3,636,170	25,000	25,600	26,200	26,900	27,600
Total capital expenditures	3,188,652	1,776,444	1,372,929	684,936	3,636,170	25,000	25,600	26,200	26,900	27,600
Revenue Over (Under) Expenditures	347,535	8,588	364,218	729,322	-	185,300	43,700	(101,300)	(250,100)	(402,700)

City of Harrisonburg, Virginia
Sanitation Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	1,099,432	479,989	732,075	3,872,853	924,740	-	-	-	-	-
Revenues:										
Use of money and property	9,506	3,650	79,898	114,343	35,000	35,000	61,300	61,300	61,300	61,300
Charges for services	4,238,457	4,364,518	4,427,481	4,431,480	4,410,000	4,464,900	4,509,500	4,554,600	4,600,200	4,646,300
Miscellaneous	17,803	33,756	21,341	22,354	-	20,000	20,000	20,000	20,000	20,000
Recovered costs:	-	-	-	-	-	-	-	-	-	-
Intergovernmental revenue	-	72,664	-	-	-	-	-	-	-	-
Debt proceeds	-	4,574,863	-	-	-	-	-	-	-	-
Transfers - Capital Projects Fund	-	-	-	-	-	-	-	-	-	-
Total revenue including fund balance	5,365,198	9,529,439	5,260,795	8,441,030	5,369,740	4,519,900	4,590,800	4,635,900	4,681,500	4,727,600
Operating Expenditures:										
Personal service	974,024	1,128,014	1,092,499	1,311,758	1,301,725	1,340,800	1,374,300	1,408,700	1,443,900	1,480,000
Fringe benefits	402,034	442,430	490,554	560,406	609,638	627,900	643,600	659,700	676,200	693,100
Purchased services	771,861	778,270	794,960	744,526	1,012,840	1,038,200	1,059,000	1,080,200	1,101,800	1,123,800
Internal services	220,185	242,404	280,763	269,610	294,800	302,200	308,200	314,400	320,700	327,100
Other charges	44,891	50,358	46,730	45,689	63,587	65,200	66,500	67,800	69,200	70,600
Materials and supplies	8,777	10,873	40,858	19,804	69,900	71,600	73,000	74,500	76,000	77,500
Debt service and fiscal charges	1,584,551	6,153,892	1,506,770	1,508,520	1,506,850	-	-	-	-	-
Transfers - General Fund	107,200	107,200	138,000	134,800	134,800	137,500	140,300	143,100	146,000	148,900
Total operating expenditures	4,113,523	8,913,442	4,391,135	4,595,114	4,994,140	3,583,400	3,664,900	3,748,400	3,833,800	3,921,000
Cash/Funds Available for Capital	1,251,675	615,998	869,660	3,845,915	375,600	936,500	925,900	887,500	847,700	806,600
Capital Expenditures:										
Capital outlay	765,057	24,972	35,313	280,660	375,600	20,000	20,400	20,800	21,200	21,600
Transfers - Capital projects	-	-	-	2,697,965	-	-	-	-	-	-
Total capital expenditures	765,057	24,972	35,313	2,978,625	375,600	20,000	20,400	20,800	21,200	21,600
Revenue Over (Under) Expenditures	486,618	591,025	834,347	867,290	-	916,500	905,500	866,700	826,500	785,000

City of Harrisonburg, Virginia
Stormwater Fund
Schedule of Cash/Funds Available for Capital Outlays and Capital Projects
For the Ten Year Period July 1, 2020 Through June 30, 2030

	Fiscal Years									
	Actual 2021	Actual 2022	Actual 2023	Actual 2024	Budgeted 2025	Projected 2026	Projected 2027	Projected 2028	Projected 2029	Projected 2030
Amount from fund balance	25,442	2,026,320	137,823	605,248	-	-	-	-	-	-
Revenues:										
Use of money and property	12,936	5,587	90,250	159,944	45,000	135,000	135,000	135,000	135,000	135,000
Charges for services	1,302,663	1,285,808	1,403,810	1,406,136	1,427,680	1,384,800	1,384,800	1,384,800	1,384,800	1,384,800
Miscellaneous	-	-	-	-	-	-	-	-	-	-
Recovered costs	-	-	-	46,726	-	-	-	-	-	-
Intergovernmental revenue	-	8,074	-	686,175	-	-	-	-	-	-
Total revenue including fund balance	1,341,041	3,325,789	1,631,883	2,904,229	1,472,680	1,519,800	1,519,800	1,519,800	1,519,800	1,519,800
Operating Expenditures:										
Personal service	100,197	115,710	142,627	149,137	258,824	266,600	273,300	280,100	287,100	294,300
Fringe benefits	30,337	29,506	45,319	50,188	87,070	89,700	91,900	94,200	96,600	99,000
Purchased services	39,851	27,294	173,102	174,112	185,999	412,400	420,600	429,000	437,600	446,400
Internal services	36,822	58,977	91,870	57,291	82,400	84,500	86,200	87,900	89,700	91,500
Other charges	49,316	27,024	63,186	55,527	138,407	141,900	144,700	147,600	150,600	153,600
Materials and supplies	765	4,394	30,940	8,078	13,250	13,600	13,900	14,200	14,500	14,800
Transfers - General Fund	20,400	20,400	22,500	29,000	29,000	29,600	30,200	30,800	31,400	32,000
Total operating expenditures	277,687	283,305	569,543	523,333	794,950	1,038,300	1,060,800	1,083,800	1,107,500	1,131,600
Cash/Funds Available for Capital	1,063,354	3,042,484	1,062,340	2,380,896	677,730	481,500	459,000	436,000	412,300	388,200
Capital Expenditures:										
Capital outlay	328,497	420,062	87,311	629,690	677,730	25,000	25,000	25,000	25,000	25,000
Transfers - Capital projects	-	2,324,242	-	358,500	-	-	-	-	-	-
Total capital expenditures	328,497	2,744,304	87,311	988,190	677,730	25,000	25,000	25,000	25,000	25,000
Revenue Over (Under) Expenditures	734,857	298,180	975,029	1,392,706	-	456,500	434,000	411,000	387,300	363,200